

**INTERGOVERNMENTAL COORDINATION ELEMENT
OF THE CITY OF PEMBROKE PINES
COMPREHENSIVE PLAN**

RULE 9J-5.015, FAC

City of Pembroke Pines, Florida

SUPPORT DOCUMENT

**INTERGOVERNMENTAL COORDINATION
ELEMENT**

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PART 1: DATA REQUIREMENTS

A. INTRODUCTION

The purposes of the Intergovernmental Coordination Element (ICE) of the Comprehensive Plan are: to identify and resolve incompatible goals, objectives and policies; to identify and resolve incompatible development between and among local government comprehensive plans; and to determine and respond to the needs for coordination processes and procedures with adjacent local governments, and regional and state agencies.

The element consists of three sections: The first two sections are included within the Support Document and the third section is included in the Adoption Document(1) the Data Requirements section which includes a general introduction to the element including service area; planning horizons; definitions; acronyms; an inventory of adjacent local governments, school boards and other units of local government providing services but not having regulatory authority over the use of land, independent special districts, water management districts, regional planning agencies, state agencies, utility companies providing services within the City, and regional and state agencies with land use or environmental regulatory authority, all of which play a role in coordination processes and procedures with the City; and existing coordination mechanisms; (2) the Analysis Requirements section which describes the effectiveness of existing coordination mechanisms; identifies specific problems and needs that would benefit from improved or additional intergovernmental coordination processes and procedures; and analyzes growth and development affecting the City's area of concern including a comparison with the appropriate comprehensive regional policy plan in order to evaluate the needs for additional planning coordination; and (3) the Goals, Objectives and Policies section related to intergovernmental coordination mechanisms and needs.

The Analysis Requirements section does not include an analysis of comprehensive planning coordination with the rules and principles for guiding development and development regulations in designated areas of critical state concern since there are no such areas within the City of Pembroke Pines or in Broward County.

The majority of the adopted changes to the Intergovernmental Coordination Element during the EAR amendment process consisted of updates to both the data and analysis, and the goals, objectives, and policies sections pursuant to school concurrency requirements of Chapter 163, Florida Statutes (FS), Rule 9J-5.014, Florida Administrative Code (FAC) (Objective V), and the recommendations included in the City's Evaluation and Appraisal Report (EAR) adopted February 2006. All element objectives are followed by an evaluation measure.

The 2002, 2004, and 2005 legislatures established a process for water supply planning, amending Chapters 163 and 373, F.S., to improve the coordination of water supply and land use planning. Senate Bills 360 and 444 strengthened the statutory linkage between the regional water supply plans prepared by the water management districts and local government comprehensive plans. The City of Pembroke Pines falls within the Lower East Coast Regional Water Supply Plan area and is required to ensure that adequate water supplies will be available to meet future demand, by developing a 10-year water supply facilities work plan (WSFWP). The WSFWP includes alternative water supplies, water reuse and conservation programs as required by State Statute, and are incorporated into the City's Comprehensive Plan through the Potable Water Supply and Water Resource Management Coordination sub-element of the Infrastructure Element. Amendments have been made to the goals, objectives, and policies and data and analysis sections of this element, along with Future Land Use, Infrastructure, Conservation, and Capital Improvements Elements addressing water supply planning requirements. Cross-reference notations have been added for all applicable amendments to the elements' goals, objectives and policies sections.

Intergovernmental Coordination Element changes include Proposed ICE Policies 1.9 (cross reference FLU Policy 10.6, IE Policy 9.3, and CE Policy 2.18), 2.11 (cross reference existing IE Policy 8.7), and 4.14. Existing ICE Objective II and ICE Policy 3.1(d) were updated pursuant to the above requirements. In response to DCA's Objection, Recommendation and Comment report dated August 6th, 2008, ICE Policy 2.12 has been added.

Service Area. The planning service area is the entire City of Pembroke Pines, and its adjacent local governments (area of concern). The regulatory service area is the City of Pembroke Pines.

Planning Horizons. The ICE planning horizons are 2010 and 2015.

Definitions. For the ICE and its supporting data and analysis, the terms herein shall be defined below unless the context dictates otherwise. Sources for the definitions, where available, are indicated in brackets ().

Adjacent – Lying near or close to; sometimes contiguous; neighboring (Henry Campbell Black, M.A., "Blacks Law Dictionary" Fifth Edition, West Publishing Co., St. Paul, MN, 1979).

Agreement – A concord of understanding and intention between two or more parties with respect to the effect upon their relative rights and duties of certain past or future facts or performances. Although often used as a synonym with "contract," agreement is a broader term; e.g., an agreement might lack an essential element of

a contract (Henry Campbell Black, M.A., "Blacks Law Dictionary" Fifth Edition, West Publishing Co., St. Paul, MN, 1979).

Annexation – The adding of real property to the boundaries of an incorporated municipality, such addition making such real property in every way a part of the municipality (Subsection 171.031(1), FS).

Area – All of the lands lying within the limits of an incorporated municipality, lands in and adjacent to incorporated municipalities, all unincorporated lands within a county, or areas comprising combinations of the lands in incorporated municipalities and unincorporated areas of counties (Subsection 163.3164(2), FS).

Area of Concern – All areas adjacent to the City of Pembroke Pines.

Area of Critical State Concern – An area containing, or having a significant impact upon environmental or natural resources of regional or statewide importance, including, but not limited to, state or federal parks, forests, wildlife refuges, wilderness, aquatic preserves, major rivers and estuaries, state environmentally endangered lands, Outstanding Florida Waters, and aquifer recharge areas, the uncontrolled private or public development of which would cause substantial deterioration of such resources (Paragraph 380.05(2)(a), FS).

Authority – Right to exercise powers; to implement and enforce laws; control over; jurisdiction. The second meaning of the term authority is Agency such as the Broward County Housing Authority (Henry Campbell Black, M.A., "Blacks Law Dictionary" Fifth Edition, West Publishing Co., St. Paul, MN, 1979).

Code of Ordinances – A systematic collection, compendium or revision of laws, rules, or regulations. A private or official compilation of all permanent laws in force consolidated and classified according to subject matter (Henry Campbell Black, M.A., "Blacks Law Dictionary" Fifth Edition, West Publishing Co., St. Paul, MN, 1979).

Compatible – A condition in which land uses or conditions can coexist in relative proximity to each other in a stable fashion over time such that no use or condition is unduly negatively impacted directly or indirectly by another use or condition (Rule 9J-5.003(25), FAC).

Compatible with – Subparagraph 163.3177(10)(a), FS, provides that the term "compatible with" means that the local plan is not in conflict with the state comprehensive plan or appropriate regional policy plan.

Consistent – Having agreement with itself or something else; accordant; harmonious; congruous; compatible; compliant; not contradictory (Henry Campbell

Black, M.A., “Blacks Law Dictionary” Fifth Edition, West Publishing Co., St. Paul, MN, 1979). Subparagraph 163.3177(10)(a), FS, provides that for the purpose of determining whether local comprehensive plans are consistent with the state comprehensive plan and the appropriate regional policy plan, a local plan shall be consistent with such plans if the local plan is “compatible with” and “furthers” such plan.

Contiguous – Next to, abutting, or touching and having a boundary, or portion thereof, that is co-terminus.

Coordination – The harmonious, integrated action of various parts and processes of an organization (Based on the definition by Funk and Wagnall’s “New Comprehensive International Dictionary of the English Language” International Press, Newark, NJ, 1982).

County – Political subdivision of the state established pursuant to Section 1, Article VIII of the State Constitution (Subsection 218.72(3), FS). For purposes of the ICE, the county is defined as Broward County.

County Charter – The Broward County Charter, as amended.

Development – The carrying out of any building activity or mining operation, the making of any material change in the use or appearance of any structure or land, or the dividing of land into three or more parcels. The following activities or uses are development when used in the context of the ICE: a reconstruction, alteration of the size, or material change in the external appearance of a structure on land; a change in the intensity of use of land, such as an increase in the number of dwelling units in a structure or on land or a material increase in the number of businesses, manufacturing establishments, offices, or dwelling units in a structure or on land; alteration of a shore or bank of a seacoast, river, stream, lake, pond, or canal, including any coastal construction as defined in s. 161.021, FS; commencement of drilling, except to obtain soil samples, mining, or excavation on a parcel of land; demolition of a structure; clearing of land as an adjunct of construction; deposit of refuse, solid or liquid waste, or fill on a parcel of land (Subsection 380.04, FS).

Dissolution – The dissolving of the corporate status of a municipality (Paragraph 165.031(7) (c), FS).

Effectiveness – Measures whether the policy or program has its intended effect (Carl V. Patton, David S. Sawicki, “Basic Methods of Policy Analysis” Prentice-Hall, Englewood Cliffs, N.J. 1986).

Efficiency - Measures whether the policy or program has its intended effect in

dollars (costs) per unit of output (benefit) (Carl V. Patton, David S. Sawicki, "Basic Methods of Policy Analysis" Prentice-Hall, Englewood Cliffs, N.J. 1986).

Facilitation – A process where the facilitator helps the parties design and follow a meeting agenda and assists parties to communicate more effectively throughout the process. The facilitator has no authority to make or recommend a decision but is concerned primarily with process during a meeting or negotiation (Regional Planning Council Dispute Resolution Rule Workshops, Florida Growth Management Conflict Resolution Consortium, October 1993).

Furthers – Subparagraph 163.3177(10) (a), FS, defines it as to take action in the direction of realizing goals or policies of the state or regional plan.

Goal – The long-term end toward which programs or activities are ultimately directed (Subsection 186.003(2), FS).

Interlocal Agreement – An agreement entered into between two or more local governments. See definition for agreement.

Intergovernmental – Between or among units of government (Based on Rule 9J-5.015, FAC).

Joint Planning Agreement – Formal agreement between and among local government in which boundaries of the planning area, procedures for joint action, and procedures for administration of ordinances and regulations applying to the planning area, have been identified or agreed upon or both (Based on Subsection 163.175(1), FS). Joint planning agreements are typically applied to unincorporated areas being considered for annexation into a municipality.

Joint Workgroup – An informal cooperative group comprised of representatives of local government established for the purpose of finding a mutually beneficial solution to a problem (Based on Rule 9-J5.015, FAC). Joint work groups may be ad hoc (i.e. addressing a single issue) or have permanent standing.

Level of Service – An indicator to the extent or degree of service provided by, or proposed to be provided by, a facility based upon and related to the operational characteristics of the facility. Level of service shall indicate the capacity per unit of demand for each public facility (Rule 9J-5.003 (65), FAC).

Local Government – Any county or municipality (Section 163.3164 (13), FS). In some instances, it may include special districts.

Mediation – A process where a neutral third party acts to encourage and facilitate the resolution of a dispute without prescribing what it should be. It is an informal and non-adversarial process with the objective of helping the disputing parties

reach a mutually acceptable agreement. A mediator typically helps the parties explore their interests and develop and evaluate options for resolving their dispute. A mediator may meet privately with each party. The parties themselves usually select the mediator (Regional Planning Council Dispute Resolution Rule Workshops, Florida Growth Management Conflict Resolution Consortium, October 1993).

Merger – The fusion or absorption of one municipality by another, with the latter retaining its own name and identity and acquiring assets, liability, franchises, and powers of former, and with the absorbed municipality ceasing to exist as a separate entity (Based on Henry Campbell Black, M.A., “Blacks Law Dictionary” Fifth Edition, West Publishing Co., St. Paul, MN, 1979). For purposes of the ICE, mergers shall consist of the merging of two or more municipalities with each other and with any unincorporated areas authorized pursuant to this act to form a new municipality; the merging of one or more municipalities or special districts, in any combination thereof, with each other; or the merging of one or more counties with one or more special districts (Section 165.031 (7) (c), FS).

Municipality – A legally incorporated or duly authorized association of inhabitants of limited area for local government or other public purposes. A body politic created by the incorporation of the people of a prescribed locality invested with subordinate powers of legislation to assist in the civil government of state and to regulate and administer local and internal affairs of the community (Henry Campbell Black, M.A., “Blacks Law Dictionary” Fifth Edition, West Publishing Co., St. Paul, MN, 1979).

Objective – A specific, measurable, intermediate end that is achievable and marks progress toward a goal (Subsection 186.003(3), FS).

Other units of local government providing services without regulatory authority of use of the land – A local unit of special-purpose government which has been created for the delivery of urban community development services (Based on Chapter 190, FS).

Policy – The way in which programs and activities are conducted to achieve an identified goal (Subsection 186.003(4), FS).

Public Facilities – Major capital improvements, including, but not limited to, transportation facilities, sanitary sewer facilities, solid waste facilities, water management and control facilities, potable water facilities, alternative water systems, educational facilities, parks and recreation facilities, health systems and facilities, and except for spoil disposal by Port Everglades, spoil disposal sites for maintenance dredging in waters of the state (Subsection 189.403(7), FS).

Regional Planning Agency – An agency designated by the state to exercise

responsibilities under law in a particular region of the state (Based on Subsection 163.3146(19), FS).

Services – The programs and employees determined necessary by local government to provide adequate operation and maintenance of public facilities and infrastructure as well as those educational, health care, social and other programs necessary to support the programs, public facilities, and infrastructure set out in the local plan or required by local, state, or federal law (Rule 9J-5.003(123), FAC).

Service Agreement – An agreement for the provision of service (See definitions for agreement and services).

Special District – A local unit of special purpose, as opposed to general-purpose, government within a limited boundary, created by general law, special act, local ordinance, or by rule of the Governor and Cabinet. Special districts do not include school districts, community college districts, special improvement districts created pursuant to Section 285.17, FS, municipal service taxing or benefit units, or boards which provide electrical service and are political subdivisions of a municipality or are part of a municipality. The special purpose or purposes of special districts are implemented by specialized functions and related prescribed powers (Subsection 189.403(1), FS). Special districts may either be dependent or independent.

Dependent Special District – A special district that meets at least one of the following criteria: (a) The membership of its governing body is identical to that of the governing body of a single county or a single municipality. (b) All members of its governing body are appointed by the governing body of a single county or a single municipality. (c) During their unexpired terms, members of the special district's governing body are subject to removal at will by the governing body of a single county or a single municipality. (d) The district has a budget that requires approval through an affirmative vote or can be vetoed by the governing body of a single county or a single municipality (Section 189.403(2), FS).

Independent Special District – A special district that is not a dependent special district (Based on Subsection 189.403(3), FS).

Water Management District – A special taxing district which is a regional water management district created and operated pursuant to Chapter 373, FS, or Chapter 61-691, Laws of Florida, or a flood control district created and operated pursuant to Chapter 25270, Laws of Florida, 1949, as modified by Section 373.149, FS (Section 189.403 (6), FS).

Acronyms. This section provides a list of the most frequently used acronyms.

ACSC – Area of Critical State Concern
BCLD – Broward County Legislative Delegation
BCEPD – Broward County Environmental Protection Department
CDD – Community Development District
CIE – City of Pembroke Pines Capital Improvement Element
CIP – Capital Improvement Program
DACS – Florida Department of Agriculture and Consumer Services
DCA – Florida Department of Community Affairs
DEP – Florida Department of Environmental Protection
DOH – Florida Department of Health
DRI – Development of Regional Impact
FAC – Florida Administrative Code
FDOT – Florida Department of Transportation
FS – Florida Statutes
ICE – City of Pembroke Pines Intergovernmental Coordination Element
JPA – Joint Planning Agreement
LOS – Level of Service
RPC – Regional Planning Council
SFRPC – South Florida Regional Planning Council
SFWMD – South Florida Water Management District
WMD – Water Management District

B. INVENTORY OF COORDINATING AGENCIES

The Intergovernmental Coordination Element Data Requirements section includes the area of concern for the City of Pembroke Pines, which represents the Cities of Miramar, Cooper City, Hollywood and Weston, Town of Davie, and Unincorporated Broward. The incorporated Town of Southwest Ranches encompasses the majority of the previously unincorporated area adjacent to the City. Data on the Town of Southwest Ranches has been added to the ICE Data and Analysis Requirements sections. The City of Pembroke Pines is not adjacent to a county line so this report is only relative to Broward County. The following governmental entities are examined:

1. State Agencies
 - A. Florida Department of Environmental Protection (DEP)
 - B. Florida Department of Community Affairs (DCA)
 - C. Florida Department of Agriculture and Consumer Services (DACs)
 - D. Florida Department of Children and Families
 - E. Florida Department of Transportation (FDOT)
 - F. Florida Department of Health (DOH)

- G. Florida Fish and Wildlife Conservation Commission (FWCC)
- H. Department of State (DOS)

2. Regional Agencies

- A. South Florida Water Management District (SFWMD)
- B. South Florida Regional Planning Council (SFRPC)

3. County Agencies

- A. Broward County Board of County Commissioners (BCC)
- B. Broward County Planning Council (BCPC)
- C. Broward County Environmental Protection Department (BCEPD)
- D. Broward County Parks and Recreation Division
- E. Broward County Traffic Engineering Division
- F. Broward County Transportation Planning Division
- G. Broward County Mass Transit Division (BCT)
- H. Broward County Emergency Management Division
- I. Broward County Water Management Division
- J. Broward County Division of Human Resources
- K. Broward County Aviation Department

4. Cities

- A. City of Miramar
- B. City of Cooper City
- C. City of Hollywood
- D. Town of Davie
- E. Unincorporated Broward County
- F. City of Weston
- G. Town of Southwest Ranches

5. Special Districts

- A. South Broward Drainage District (SBDD)
- B. Central Broward Water Control District (CBWCD)
- C. South Broward Hospital District
- D. Meadow Pines Community Development District
- E. Walnut Creek Community Development District

6. Utility Companies/Agencies

- A. Florida Power and Light (FP&L)
- B. Teco Energy, Inc (natural gas service provider)
- C. BellSouth Corporation (telephone service provider)
- D. AT & T Cable (Cable television service provider)
- E. Comcast (Cable television service provider)
- F. BellSouth Entertainment (Cable television service provider)
- G. City of Pembroke Pines (Sanitary Sewer Service provider)
- H. Broward County Utilities (Sanitary Sewer Service provider)
- I. City of Hollywood Regional Facility (Sanitary Sewer Service provider)
- J. City of Pembroke Pines (Potable Water Service provider)

7. Other Government Agencies

Public School District (School Board of Broward County)

8. Federal Government

- A. United States Army Corps of Engineers
- B. Federal Aviation Administration (FAA)
- C. Federal Emergency Management Agency

C. EXISTING COORDINATING MECHANISMS

The following provides a synopsis of the existing coordination mechanisms, the nature of the relationship and the City office primarily responsible for coordination with the agency:

1. State Agencies

- A. Florida Department of Environmental Protection (DEP)

The Florida Department of Environmental Protection is an agency with land use or environmental regulatory authority. DER is primarily responsible for the protection of the State of Florida as it relates to the pollution of air and water, water quality permits, wastewater facilities, resource recovery and management, dredge and fill activities, public drinking water systems, stormwater discharge, mangrove protection, groundwater and underground injection control, hazardous waste, polychlorinated biphenyls (PCB's), stationary tanks, and state

underground petroleum environmental response.

The agency is responsible for the permitting of the various systems related to the above. Coordinating activities with DER are primarily handled by the Utilities and Environmental Services Divisions with respect to permitting, and the Planning Division with respect to the comprehensive plan amendment process under Chapter 163, Florida Statutes.

In addition, DER serves as the coordinating agency for state grants in the development and acquisition of park lands. The City's Parks and Recreation Department coordinates with DER with respect to development and acquisition of park lands.

B. Florida Department of Community Affairs (DCA)

DCA is an agency with land use or environmental regulatory authority. DCA protects regional and statewide resources that are threatened by development through its ACSC program. DCA reviews local development projects within an ACSC to ensure development orders address development impacts in these areas. ACSCs have been established for the Florida Keys, Big Cypress Area, Green Swamp Area, and Apalachicola Bay. There are no ACSCs located within the City of Pembroke Pines. DCA, through the DRI program, can regulate large developments by appealing the issuance of a DRI development order issued by a local government.

DCA, under Chapter 163, Part II, FS, has land use approval authority over local government comprehensive plans and plan amendments. Land use approval is a precursor to development. The primary City office interfacing with the DCA is the Planning Division.

C. Florida Department of Agriculture and Consumer Services (DACS)

The mission of the Florida Department of Agriculture and Consumer Services is to safeguard the public and support Florida's agricultural economy by: ensuring the safety and wholesomeness of food and other consumer products through inspection and testing programs; protecting consumers from unfair and deceptive business practices and providing consumer information; assisting Florida's farmers and agricultural industries with the production and promotion of agricultural products; and conserving and protecting the state's agricultural and natural resources by reducing wildfires, promoting

environmentally safe agricultural practices, and managing public lands. Interaction with this office is limited to the Plant Industry Division of the agency and is handled primarily by the City's Public Services Department through the Landscaping Division.

D. Florida Department of Children and Families

The Florida Department of Children and Families is primarily responsible for the provision of social services including youth services and services for the elderly, as well as in the licensing and funding of group homes and foster care facilities. They are also the responsible entity for operation of the South Florida State Hospital which is situated at the northwest corner of University Drive and Pembroke Road, within the City of Pembroke Pines. Interaction with this agency is primarily handled through the Planning Division with respect to the provision of group homes and foster care facilities, and the City Manager's Office with respect to the South Florida State Hospital.

E. Florida Department of Transportation (FDOT)

The FDOT is a decentralized agency which is divided into eight districts. The primary responsibility of each of the eight districts is to implement FDOT's transportation programs. The City of Pembroke Pines is located within FDOT District Four jurisdiction, which is located in the City of Fort Lauderdale. The existing coordination mechanisms with the Florida Department of Transportation have been via the Environmental Services and Planning Divisions. The Environmental Services Division's primary interactions with FDOT consist of the following: Obtaining permits for all work within State rights-of-way; notifying FDOT of any maintenance needs for State rights-of-way that are located within the City limits; and requesting grants and/or FDOT assistance in making improvements to State roads including traffic lights, landscaping, turn lanes, and repairs to existing roads. The Planning Division's primary interaction with FDOT occurs during the comprehensive plan amendment process (Chapter 163, FS) and the Development of Regional Impact (DRI) process (Chapter 380, FS). In addition, the Mayor serves on the Metropolitan Planning Organization (MPO) and the City Planner serves on the Technical Coordinating Committee (TCC) of the MPO.

F. Florida Department of Health (DOH)

The DOH, formerly the Department of Health and Rehabilitative Services, was created in 1996. The mission of the DOH is to promote and protect the health and safety of all Floridians. The DOH seeks to accomplish this through the prevention and control of the spread of acute, chronic, and infectious disease; the provision of basic health care services, such as immunizations and prenatal care; monitoring of water and sewage systems to ensure operating conditions are sanitary; and monitoring conditions in group living facilities. The City's Building Division is the primary agency that interacts with DOH.

G. Florida Fish and Wildlife Conservation Commission (FWCC)

On November 3, 1998, the FWCC was established with jurisdiction over all terrestrial wildlife as well as aquatic wildlife (both freshwater and saltwater). The Planning Division is the primary agency which interacts with FWCC.

H. Department of State (DOS)

The DOS, through its Division of Historic Resources, is one of seven (7) state agencies authorized to review comprehensive plans and plan amendments under Rule 9J-11, FAC. While the Division of Historic Resources can comment on archeological and historic resources, it has no regulatory authority to protect these sites. The City's Planning Division is the primary agency which interacts with DOS.

2. Regional Agencies

A. South Florida Water Management District (SFWMD)

The South Florida Water Management District is primarily responsible for the permitting, construction and operation of surface water management systems within its jurisdictional boundaries. The South Florida Water Management District's jurisdictional boundaries include the entire City of Pembroke Pines and generally include everything from Lake Okeechobee to the Florida Keys. Additionally, the SFWMD has been delegated storm water quality responsibility from the Florida Department of Environmental Protection. The primary City agency which interacts with the SFWMD is the City's Environmental Services Division; however, the Planning Division also

interacts with the SFWMD during the comprehensive plan amendment and DRI processes (Chapter 163, FS, and Chapter 380, FS, respectively).

B. South Florida Regional Planning Council (SFRPC)

The South Florida Regional Planning Council, established in 1969 as the South Florida Jetport Council, has regional planning jurisdiction for Broward, Miami-Dade, and Monroe Counties. The SFRPC's main objectives are to work with the public and private leadership in the South Florida Region to achieve a vision of the future, to identify challenges and opportunities which are regional in scope, and to create and implement strategies to achieve our desired future. The SFRPC is a planning and public policy agency. Activities respond to statutory requirements as well as the needs of member units of local governments. The policy document that guides all of the SFRPC's activities is the Strategic Regional Policy Plan for South Florida.

In 1993, the role of the SFRPC was expanded to emphasize their activities relating to intergovernmental solutions to multi-jurisdictional disputes and growth related problems. The SFRPC, as well as the other ten Regional Planning Councils in the State of Florida, were given the power to coordinate land development and transportation policies, and mandated to establish a dispute resolution process for reconciling differences between local governments, regional agencies, and private interests on planning and growth management issues. The Planning Division is the primary City agency which interacts with the SFRPC during the comprehensive plan amendment and DRI processes. In addition, the Mayor is a voting member of the SFRPC.

3. County Agencies

A. Broward County Board of County Commissioners (BCC)

The Broward County Board of County Commissioners is the legislative branch of Broward County government. A separation between the legislative and administrative functions of County Government is provided for in the Broward County Charter. Since the County is commissioned as a Charter form of government, the County Commission also has countywide authority as it relates to land use and other environmental matters. Primary interaction with

the Board of County Commissioners is through the City Manager's office and the City Commission.

B. Broward County Planning Council (BCPC)

The Broward County Planning Council is a multi-jurisdictional planning agency established to promote coordinated, comprehensive, and long range planning throughout Broward County through the joint cooperation and participation of all local governments, public officials, and private citizens. The BCPC was created under the Charter of Broward County, Florida, on November 5, 1974, to administer and develop a land use plan for all of Broward County. Accordingly, they are an advisory body to the Broward County Commission as it relates to land use planning matters countywide. The Planning Council also has the function of certifying local land use plans as being in conformance with the Broward County Land Use Plan. This is in addition to its responsibilities for maintaining and updating the Broward County Land Use Plan and Trafficways Plan. Primary interaction with the Broward County Planning Council is through the City's Planning Division.

C. Broward County Environmental Protection Department(BCEPD)

The Broward County DPEP is a multi-faceted agency responsible for management of Broward County's population and infrastructure growth while ensuring protection of the region's natural resources. DPEP administers environmental programs for the County Commission which include environmental plan review, permitting and project management, erosion control prevention; permitting for wastewater treatment plants and for utilization of those facilities; noise and air quality control programs, and other environmental matters. The DPEP also provides technical assistance to other cities. The primary offices interacting with this agency is the Environmental Services and Building Divisions of the City of Pembroke Pines.

D. Broward County Parks and Recreation Division

This agency of County government is responsible for acquisition, planning, programming, and development and operation of regional parks throughout Broward County. As of October 1, 1988, the agency assumed operation and development of C.B. Smith Park, which is located in the City of Pembroke Pines and represents one of fifteen regional parks in Broward County. The primary interacting City

agencies are the City of Pembroke Pines Planning Division and Department of Parks and Recreation.

E. Broward County Traffic Engineering Division

The Broward County Traffic Engineering Division is responsible for design, installation and maintenance of traffic signals, street signs and pavement markings; implementing traffic regulations, parking restrictions and turn restrictions on the County Road System; conducting of traffic studies; and development of a traffic synchronization plan. The primary agency interacting with the Broward County Traffic Engineering Division is the City of Pembroke Pines Environmental Services Division.

F. Broward County Transportation Planning Division

The mission of the Broward County Transportation Division is to manage the transportation planning, coordination, and implementation activities of the Division and the Metropolitan Planning Organization (MPO). The Division's activities include long and short-range highway and transit planning for state and federal aid programs, transportation improvements, and project programming. The Division also prepares plans and programs, including traffic and transit studies. In addition, the Broward County Bicycle and Pedestrian Coordinators operate out of this agency. The City's Director of Public Services is a member of the County's Technical Coordinating Committee which makes engineering and planning recommendations to the MPO and FDOT for the scheduling and funding prioritization of major transportation projects. The primary City agencies interacting with the Broward County Transportation Planning Division are the Public Services Department and the Environmental Services and Planning Divisions.

G. Broward County Mass Transit Division (BCT)

The mission of the BCT is to provide clean, safe, reliable and efficient transit service to the community by being responsive to the transportation disadvantaged as well as the changing needs of the residents for all of Broward County. BCT is a member of the City's Development Review Committee and the primary City agency interacting with the BCT is the Planning Division.

H. Broward County Emergency Management Division

The Broward County Emergency Management Division is responsible for the management of all emergency preparedness program areas for the County. The primary role of the Division is to develop and implement comprehensive disaster planning, and mitigation and response activities within the County under the provision of Florida Statutes. Additionally, the Division develops and maintains emergency plans for all types of natural and man-made hazards, and provides the analysis and recommendations necessary to make decisions that will effectively save lives and protect property in such emergencies. The primary City agencies interacting with the Broward County Emergency Management Division are the Planning Division and the Police Department.

I. Broward County Water Management Division

The Broward County Water Management Division works with local and regional water management districts in a cooperative effort to implement a water resources management program calling for adequate water supply, conservation, and drainage measures. The primary City agency interacting with the Broward County Water Management Division is the Environmental Services Division.

J. Broward County Division of Human Resources

The Broward County Division of Human Resources is the central human resource agency for all organizational units under the jurisdiction of the Broward County Commission and the County Administrator. The primary City agency which will be interacting with the Broward County Division of Human Resources is the Planning Division with respect to providing access to information pertaining to countywide programs to aid in job training, day care facilities, English language courses and high school equivalency (GED) programs.

K. Broward County Aviation Department

Both the Fort Lauderdale-Hollywood International and North Perry Airports are maintained and operated by the Broward County Aviation

Department which reports to the Broward County Administrator. The mission of the Broward County Aviation Department is to satisfy the county's needs for air service while ensuring compatibility with the environment and surrounding communities. The Director of Aviation is responsible for overall airport management. The primary City agencies interacting with the Broward County Aviation Department are the Planning Division with respect to the regulation of land uses surrounding the North Perry Airport facility, and the Building Division with respect to permitting activities.

4. Cities

A. City of Miramar

The City of Miramar is contiguous to the entire southern boundary of the City of Pembroke Pines. Like Pembroke Pines, Miramar is very narrow from north to south, and very wide from east to west. While rapid and substantial urban development has been occurring in the City of Pembroke Pines over the last decade, the City of Miramar is just recently experiencing this same type of development. Accordingly, intergovernmental coordination between these cities is essential for consistency and compatibility of uses. The City shares planning data and activities with the City of Miramar to keep them informed of activities within the community. The Planning Division serves as the primary agency interacting with the City of Miramar.

B. City of Cooper City

The City of Cooper City is contiguous to Pembroke Pines to the north between Douglas and Flamingo Roads. The same coordination of planning issues is implemented with the City of Cooper City as with the City of Miramar. The City's Planning Division is the primary agency interacting with the City of Cooper City.

C. City of Hollywood

The City of Hollywood is the jurisdiction immediately east of the City of Pembroke Pines. The City has a formal agreement with the City of Hollywood for the treatment and disposal of all wastewater from the section of the City that lies east of Flamingo Road. The City Manager's Office and Environmental Services Division are the primary agencies of the City interacting with the City of Hollywood.

The City's Planning Division serves as the primary agency interacting with the City of Hollywood with respect to planning issues.

D. Town of Davie

The Town of Davie lies contiguous to the City of Pembroke Pines to the north, on the east and west sides of the I-75 corridor. There is also a small portion of the Town of Davie which lies contiguous to the City limits at the northeast intersection of University Drive and Sheridan Street. The City's Planning Division serves as the primary agency interacting with the Town of Davie with respect to planning issues.

E. Unincorporated Broward County

With the incorporation of Southwest Ranches, only a small portion of the northern boundary of Pembroke Pines, primarily that area situated west of US 27, lies contiguous to the southern boundary of unincorporated Broward County. The County's conservation area (where development is prohibited) lies contiguous to the City's western boundary. The small portion of unincorporated area that is contiguous to the City's northern boundary is primarily undeveloped. At the eastern limits of this area, near U.S. 27, the Broward Correctional Institution (maximum security State Prison for Women) and the interim landfill for Broward County are situated. When an issue arises related to planning matters, particularly as it relates to the prison and the land fill, close coordination is kept with the Broward County Environmental Protection Department, and the Broward County Administration to insure, to the greatest extent possible, the compatibility of these uses with those occurring within the City of Pembroke Pines. The City of Pembroke Pines also provides potable water and wastewater treatment services to the Broward Correctional Institution. This enabled the institution to discontinue use of its package water and wastewater treatment plants. The City Manager's Office, and the Planning and Environmental Services Divisions are the primary city agencies interacting with unincorporated Broward County.

F. City of Weston

Only 350 feet of the approximate 4.35 mile southern boundary of the City of Weston lies adjacent to the northern boundary of the City of

Pembroke Pines along Griffin Road, approximately 800 feet east of US 27. The City's Planning Division serves as the primary agency interacting with the City of Weston.

G. Town of Southwest Ranches

The Town of Southwest Ranches lies contiguous to the northern boundary of the City between Flamingo Road and Volunteer Road, and between Dykes Road north of Sheridan Street, and the western boundary of the City on the north side of Stirling Road. The City's Planning Division serves as the primary agency interacting with the Town of Southwest Ranches.

5. Special Districts

A & B. Drainage Districts (South Broward Drainage District, SBDD, & Central Broward Water Control District, CBWCD)

SBDD and CBWCD are the only two independent drainage districts with jurisdiction over lands not only in the City of Pembroke Pines but also in other municipalities and unincorporated areas of the county. The only area of the City within CBWCD's jurisdiction is the recently annexed Walnut Creek area which is located between Sheridan Street and Taft Street and between University Drive and NW 72nd Avenue.

The Florida Legislature authorized the establishment of drainage districts with the enactment of Chapter 6458, Acts of 1913, the General Drainage Law. Originally, the purpose of the drainage districts was to drain and irrigate lands to make them suitable for agriculture. However, most drainage districts currently are responsible for ensuring the provision of adequate drainage facilities for urban areas. Each district is responsible for preparing a public facilities report containing a full and complete water control plan. Chapter 298, FS, is the law governing water control districts and district membership, which provides for the election of a board of supervisors with three (3) members. The board of supervisors is responsible for adopting the district water control plan and to levy assessments and or issue bonds deemed necessary to pay for the costs of improvements authorized by the adopted water control plan. The City Environmental Services and Planning Divisions are the primary agencies interacting with the SBDD and CBWCD.

C. South Broward Hospital District

The South Broward Hospital District is a special taxing district that was created by the Florida Legislature in 1947 to meet the health care needs of southern Broward County, from Griffin Road south, and includes the entire jurisdiction of the City of Pembroke Pines. The District is governed by a seven-member board of commissioners appointed by the Governor. Its mission is to provide quality, cost effective, customer focused health care service to its patients regardless of their ability to pay, with a goal of improving the health care service of the community it serves.

The District is tax-assisted, with approximately seven percent of its total revenues coming from ad valorem taxes. There are four hospitals and two medical facilities in the District. Memorial Regional Hospital is a 680-bed facility, which offers an extensive array of acute and tertiary services, and is situated in the City of Hollywood. Memorial Hospital Pembroke is situated in the City of Pembroke Pines, and is a 301-bed facility which began its services in 1995. It offers both inpatient and outpatient medical services. Memorial Hospital West, also situated in the City of Pembroke Pines, opened in 1992 and is a 146-bed full service hospital. Joe Dimaggio Children's Hospital is located in the City of Hollywood and was dedicated in 1992. The children's hospital is a 144-bed, state-of-the-art facility that is staffed 24 hours a day by a team of specialty-trained nurses, pediatricians and pediatric specialists. The South Broward Hospital District also has two minor medical facilities, Memorial Manor nursing home on Douglas Road and the Memorial Walk-In Medical Center, both situated in the City of Pembroke Pines. The City Manager's Office is the primary liaison interacting with the District.

D. Meadow Pines Community Development District

The Meadow Pines Community Development District is an independent community development district that was created to finance, deliver, and maintain community development services and facilities to the area that is served by the District, authorized by Chapter 190, Florida Statutes. The service area of the District is generally described as the 123 acres of land area located on the west side of I-75 between Pembroke Road and Pines Boulevard.

E. Walnut Creek Community Development District

The Walnut Creek Community Development District is an independent community development district that was created to finance, deliver, and maintain community development services and facilities to the area that is served by the District, authorized by Chapter 190, Florida Statutes. The service area of the District is generally described as the 265 acres of land area located between N. 72nd Avenue and University Drive, and between Sheridan Street and Taft Street.

F. Pembroke Harbor Community Development District

The Pembroke Harbor Community Development District is an independent community development district that was created to provide and maintain surface water management, potable water and wastewater facilities to the area that is served by the District, authorized by Chapter 190, Florida Statutes. The service area of the District is generally described as a 74 acre parcel, east of SW 145th Avenue and north of Pembroke Road.

6. Utility Companies/Agencies

A. Florida Power and Light (FP&L)

FP&L is the sole electric utility company in all of Broward County. The company maintains and operates the two power plants in the county, one located within the Port Everglades Jurisdictional Area, and the other south of I-595 just east of US 441/SR 7. The primary agencies responsible for interacting with FP&L are the City's Environmental Services, Utility and Planning Divisions.

B. Teco Energy, Inc (natural gas service provider)

Teco Energy, Inc., is a utility holding company whose subsidiaries provides retail electric and gas service to customers in central Florida, and operates independent power projects in the United States and Latin America. Its subsidiary, People's Gas Company, provides services in Broward County. The primary City agencies interacting with Teco Energy, Inc., are the Environmental Services and Utility

Divisions.

C. BellSouth Corporation (telephone service provider)

The BellSouth Corporation is the main local telephone service provider. It is also a holding company whose subsidiaries provide telecommunication services, systems and products. The primary City agencies interacting with BellSouth Corporation are the Environmental Services and Utility Divisions.

- D. AT & T Cable
- E. Comcast
- F. BellSouth Entertainment

The above companies are the three major cable service providers serving the Pembroke Pines community. Recently, cable service providers have expanded their services to include telephone and wireless telecommunications, digital television services, and internet services. The primary City agencies interacting with the above are the Environmental Services and Utility Divisions.

- G. City of Pembroke Pines Utility Division (Sanitary Sewer Service Provider)
- H. Broward County Utilities (Sanitary Sewer Service Provider)
- I. City of Hollywood Regional Facility (Sanitary Sewer Service Provider)
- J. City of Pembroke Pines Utility Division (Potable Water Service Provider)

The above four water and sanitary sewer utilities are inventoried and analyzed in the City's Infrastructure Element support documents.

7. Other Governmental Agencies

Public School District (School Board of Broward County)

The School Board of Broward County, Florida, has a geographic boundary that is co-terminus with the boundary for Broward County. The School Board of Broward County has the authority to acquire, build, construct, enlarge and improve Broward County public school facilities, and to furnish and equip public schools. To pay for the cost of such projects, the School Board is authorized to tax real property and to issue certificates of indebtedness and bonds. The

board is composed of seven (7) members, five (5) of which are elected from single member districts, and two (2) of which are residents of the district and are nominated and elected from the district at large. The primary City agencies interacting with the School Board of Broward County are the City Manager's Office and the Planning Division.

8. Federal Government

A. United States Army Corps of Engineers

The United States Army Corps of Engineers (USACE) is made up of approximately 34,600 civilian and 650 military men and women who work as leaders in engineering and environmental matters. The mission of the USACE is to provide quality, responsive engineering services to the nation including the planning, designing, building and operating of water resources and other civil works projects (Flood Control, Wetlands, Environmental Protection, and Disaster Response). The primary City agency interacting with USACE is the Environmental Services Division with respect to the design, construction, maintenance and protection of wetlands.

B. Federal Aviation Administration (FAA)

The mission of the FAA is to provide a safe, secure and efficient aerospace transportation system that meets the needs of users. FAA's key functions are to regulate and encourage aviation safety and security; develop, operate, and maintain a safe, secure, and efficient national air traffic management system; collaborate in developing a safe, secure, and efficient worldwide civil aviation system; regulate air commerce to fulfill the requirements of national defense; assist in the development of airports; and to help mitigate adverse environmental impacts of aviation. FAA's commercial space functions are to protect public health and safety, safety of property, and US foreign policy and national security interests; ensure compliance with international obligations of the United States; and to encourage, promote, and facilitate the US commercial space transportation industry. The primary City agency interacting with the FAA is the Building Division with respect to permitting activities concerning lands in the vicinity of North Perry Airport.

C. Federal Emergency Management Agency (FEMA)

FEMA is an independent agency of the federal government that reports to the President of the United States. FEMA's mission is to reduce loss of life and property, and protect the nation's critical infrastructure from all types of hazards through a comprehensive, risk-based, emergency management program of mitigation, preparedness, response, and recovery. The primary agencies coordinating with FEMA are the Planning Division with respect to hazard mitigation, the Environmental Services Division, with respect to the National Flood Insurance program, and the Police Department in conjunction with the Broward County Emergency Management Division.

D. INVENTORY OF AGREEMENTS AND SPECIAL LEGISLATIVE AND JOINT WORKGROUPS

1. Interlocal Agreements. The ICE Appendix-Tables section contains Table ICE-1, an inventory of interlocal agreements executed by the City of Pembroke Pines City Commission from 1990 to July 2000. Table ICE-1 will be updated during the amendment cycle following the adoption of the EAR amendments. Also to be updated pursuant to the above is Table ICE-2 (see ICE Appendix – Tables) which is a summary of interlocal agreements by applicable Comprehensive Plan Element, and Table ICE-3, which is a summary of interlocal agreements by year.
2. Joint Planning Agreements and special legislation. Joint Planning Agreements are a formal agreement between local governments in which boundaries of the planning area, procedures for joint action, and procedures for administration of ordinances and regulations applying to the planning area, have been identified or agreed upon or both. Joint Planning agreements are typically applied to unincorporated areas being considered for annexation into a municipality.

The County and Municipal Planning for Future Development Act of 1969 authorized but did not mandate municipalities and counties to establish joint planning agreements. Under Subsection 163.175, FS, unincorporated areas adjacent to incorporated municipalities could be added to and included in the area under municipal jurisdiction for planning purposes if the governing bodies of the municipality and the county in which the area is located agree as to the boundaries of the area, procedures for joint action, procedures for administration of ordinances and regulations applying to the area, and the manner of obtaining equitable representation on the commissions and

boards. This Act was subsequently repealed; however a similar provision is now codified in Section 163.3171, FS.

The Broward County Legislative Delegation's (BCLD) policy is for all unincorporated areas to be annexed or incorporated by the year 2010. To this end, the BCLD has employed the following processes to assure the implementation of its annexation policy:

- a. Enactment of Chapter 96-542, Laws of Florida. This special legislative act provides that the requirement of Chapter 171, FS, for the electors of an annexing municipality to approve the annexation, is not effective. Consequently, only those persons living in the annexing area vote on annexation. The elimination of the dual referendum better facilitates the annexation process.

The Act also provides that any annexation of unincorporated property within Broward County first be considered at a public hearing conducted by the BCLD pursuant to its adopted rules. Thereafter, the annexation is not effective until the first day of October following adjournment sine die of the next regular legislative session following all procedures necessary for annexation.

BCLD: Rules and Regulations: The rules provide that no local annexation or contraction shall be approved unless the following four actions are taken:

1. Two readings of the ordinance by the BCLD.
2. Submission of a transition plan providing for impact on employees of the government affected, which must be submitted no later than 10 days prior to the first reading of the annexation or contraction or consideration by the annexation subcommittee, whichever is first.
3. A plan for law enforcement services to the affected area.
4. A plan for fire rescue services to the affected area.

Since 1990, all annexations into the City of Pembroke Pines, with the exception of the Waldrep property, have been done voluntarily and not by special act of the legislature.

3. Service Agreements. As mentioned in both the Infrastructure and Intergovernmental Coordination Elements, the City of Pembroke Pines has entered into service agreements for the provision of water and sewer services with the City of Hollywood and the Broward County Correctional

Institution.

4. Joint meetings and work groups. A joint work group is an informal cooperative group comprised of representatives of local government established for the purpose of finding a mutually beneficial solution to a problem. Joint work groups may be temporary or have more permanent standing. Permanent work groups include the Metropolitan Planning Organization and the Broward County Planning Council.

- a. Metropolitan Planning Organization (MPO). The MPO was established pursuant to Chapter 334, FS. The MPO is the policy board of local elected officials representing the urbanized areas of Broward County. The Florida Transportation Code, Chapter 334, FS, mandates the establishment of an MPO in order to qualify for receipt of federal transportation funds. The duties of the MPO, in cooperation with FDOT, include preparation of the following: multi-year planning program; Transportation Plan consisting of a long-range element (Year 2000 Plan) and transportation systems management element (Short Range Highway Plan); annual unified planning work program; and annually updated Transportation Improvement Program which consists of improvements recommended from the transportation system management and long range elements of the Transportation Plan.

The MPO is responsible for coordinating efforts of local governments regarding transportation plans, programs, and projects to ensure compatibility with long-range plans and programs. There are three (3) committees under the MPO and they are the Technical Coordinating Committee (TCC), the Community Involvement Roundtable, and the Bicycling Advisory Committee.

MPO membership consists of five (5) Broward County Commissioners; two (2) elected officials from the City of Fort Lauderdale; two (2) elected officials from the cities of Coral Springs, Deerfield Beach, Pembroke Pines, Plantation, Pompano Beach, and Sunrise; the FDOT District Engineer (non-voting); and the FDOT Deputy Director (non-voting).

- b. Broward County Planning Council (BCPC). The Broward County Charter, effective January 1, 1975, established the BCPC with the primary responsibility of preparing a Countywide land use plan under the jurisdiction of the Broward County Board of County Commissioners. Under the Charter, the adopted Broward County Land Use Plan (BCLUP) becomes the official land use plan within the

county and is effective within all jurisdictions. Local jurisdictions submit local land use plans to the BCPC for certification review. The BCPC will certify local land use plans found in substantial conformity with the BCLUP. Another important responsibility of the BCPC is the adoption and amendment of the Broward County Trafficways Plan, which is the official rights-of-way map for the county.

The BCPC consists of 15 voting members and one (1) non-voting member. The voting members include (1) one County Commissioner, seven (7) members from the governing boards of Broward County's municipalities, and seven (7) members of the public. The non-voting member is a representative of the School Board.

- c. Broward League of Cities. The mission statement of the Broward League of Cities is to help identify and resolve mutual issues affecting municipal governments within the county; to promote municipal authority and represent the interests of municipal governments within the county; to strive to increase public knowledge of municipal services, issues, concerns, accomplishments and responsibilities; and to provide leadership on issues of regional and state concern.

Interaction with the league is primarily through the Mayor and City Commission.

PART 2: ANALYSIS REQUIREMENTS

I. EXISTING COORDINATION MECHANISMS - Effectiveness

The following describes the effectiveness of the existing coordination mechanisms identified above.

A. State Agencies

- 1. Florida Department of Environmental Protection (DEP)

The City of Pembroke Pines primarily interacts with the Florida Department of Environmental Protection in the permitting processes for the disciplines under their purview which were noted in the Data Requirements section. Primary interactions with this agency are in regard to wetland permitting. Other activities involving coordination

include amendments to formal agreements related to potable water, resource recovery, or other environmental regulations, building permitting activities, as well as the review of comprehensive plan amendments. Interaction with the agency continues on an as-needed basis and response has been satisfactory.

2. Florida Department of Community Affairs (DCA)

The interaction with the Florida Department of Community Affairs primarily relates to two (2) land development processes:

A. Developments of Regional Impact

Developments of Regional Impact are administered by the South Florida Regional Planning Council, but the Florida Department of Community Affairs receives a copy of the DRI or proposed amendments to approved DRI's (also known as NOPC's – Notices of Proposed Change) in accordance with State requirements and has a formal role in the review and approval process. Also, when Binding Letters of Interpretation are requested, the Florida Department of Community Affairs has the primary role for approval of these requests. The City's Planning Division staff interacts with DCA, the South Florida Regional Planning Council, and the petitioner to insure coordination from all parties. Coordination among the various agencies with respect to DRI's has been relatively frequent, due to the Planning Division's ongoing monitoring activities, and satisfactory.

B. Comprehensive Planning

This process relates to compliance with Rule 9J-5, FAC, and Chapter 163, FS, which is the Local Government Comprehensive Planning Act. The City Planning Division is the primary coordinating agency with respect to the Comprehensive Planning Act. The effectiveness of this system has been coordinated in a reasonable fashion considering the number of local governments in the State. Coordination activities with DCA has been frequent, satisfactory, and greatly improved due to DCA's efforts not only in providing technical support but in their commitment to make themselves available to the City through the Technical Coordination Committee meetings and visits with City staff.

3. Florida Department of Agriculture and Consumer Services (DACS)

Interaction with this Department is limited to the Plant Industry Division of the agency and is primarily handled by the City's Public Service Department through the Landscaping Division. Interaction activities are infrequent, satisfactory, and mainly consist of funding for grants and public education efforts.

4. Florida Department of Children and Families

This department's interaction with the City primarily relates to the licensing of group and nursing homes within the community, but also the operation of the South Florida State Hospital. The interaction between this agency and the City of Pembroke Pines continues to be satisfactory as it relates to both licensing activities and the future planning of the South Florida State Hospital. Both new development and redevelopment activities are currently contemplated for the campus and this information will be updated during the next EAR process.

5. Florida Department of Transportation

This Department's interaction with the City primarily relates to the improvement and maintenance of state roads which are located within the City. The City coordinates with the Florida Department of Transportation as it relates to its Five-Year Transportation Improvement Program. Interaction with FDOT continues to be frequent and satisfactory.

6. Florida Department of Health (DOH)

This Department's interaction with the City primarily relates to permitting activities for restaurant uses. Interaction with DOH continues to be infrequent but satisfactory.

7. Florida Fish and Wildlife Conservation Commission (FWCC)

The City's interaction with FWCC is very limited as it only relates to the incorporation of the Commission's list of protected species in the

City's Comprehensive Plan; however the City's few interactions with FWCC continue to be satisfactory.

8. Department of State (DOS)

The City's interaction with DOS through its Division of Historic Resources has been minimal due to the relatively young age of the City; however, as the City gets older and planning processes focus more on redevelopment needs, interaction is expected to increase in frequency.

B. Regional Agencies

1. South Florida Water Management District (SFWMD)

The City's interaction with the Water Management District mainly relates to the permitting, construction, and operation of surface water management systems within the community. The City's Environmental Services Department, in conjunction with the South Broward Drainage District, insures that the water management plans are in conformance with City Code requirements. The Planning Division's interactions with SFWMD during the comprehensive plan amendment process continue to be frequent and satisfactory.

2. South Florida Regional Planning Council (SFRPC)

One of the Regional Planning Council's primary roles has been the coordination, review, and approval of all Developments of Regional Impact within the City and Broward County. The City of Pembroke Pines contains within its boundaries five approved Developments of Regional Impact and one Florida Quality Development. The comprehensive DRI review process ensures that the infrastructure required for the future development for these areas is planned and provided, and that regional environmental impacts are mitigated. The SFRPC continues to provide exceptional guidance in the monitoring of DRI's. The City's Planning Division's interactions with the SFRPC during the comprehensive plan amendment process also continue to be satisfactory.

As stated earlier in the Data section, in 1993, the role of the SFRPC was expanded to emphasize their activities relating to intergovernmental solutions to multi-jurisdictional disputes and growth related problems. The City has not yet had an opportunity interact with the SFRPC in their dispute resolution process.

C. County Agencies

1. Broward County Board of County Commissioners (BCC)

Interactions with the County Commission continue to be frequent and satisfactory.

2. Broward County Planning Council (BCPC)

The City's Planning Division's interactions with the BCPC have been frequent and continue to be satisfactory. Interactions with the BCPC have been enhanced with the advancements in communication technology, including Internet communications.

3. Broward County Environmental Protection Department(BCEPD)

Interactions with this agency by both the City's Environmental Services and Building Divisions continue to be frequent and satisfactory.

4. Broward County Parks and Recreation Division

The Planning Division's interactions with this agency have been limited to the function of data collection; however, the City's Department of Parks and Recreation's communications are more frequent and continue to be satisfactory.

5. Broward County Traffic Engineering Division

Interaction with this agency is frequent and continues to be satisfactory.

6. Broward County Transportation Planning Division

Coordination with this agency has been more frequent over the past several years with the City's increased participation in the Division's activities and Technical Coordination Committee meetings. Interaction with this agency has improved over the past several years and is expected to continue over both the short and long term planning horizons.

7. Broward County Mass Transit Division(BCT)

Interaction with this agency has improved over the past year with the addition of BCT on the City's Development Review Committee, and is expected to continue over both the short and long term planning horizons as public transit needs increase.

8. Broward County Emergency Management Division

Interactions with this agency, although infrequent, continue to be satisfactory.

9. Broward County Water Management Division

Interactions with this agency are infrequent but continue to be satisfactory.

10. Broward County Division of Human Resources

Interactions with this agency are expected to be initiated by 2001 and will be limited to the provision of information pertaining to countywide programs to aid in job training, day care facilities, English language courses, and high school equivalency (GED) programs.

11. Broward County Aviation Department

Interactions with this agency are infrequent since the areas surrounding the vicinity of the North Perry Airport are already built-out; however, communications continue to be satisfactory when they occur.

D. Cities

1. Miramar

The City has an informal coordination relationship with the City of Miramar and other adjacent cities, particularly as it relates to land use issues. Coordination efforts are expected to increase since the City of Miramar is starting to experience the same type of development pressures that the City of Pembroke Pines has been experiencing over the past several years. Interaction between the cities continues to be satisfactory.

2. Cooper City

Interactions between the cities, although infrequent, continue to be satisfactory.

3. Hollywood

The City of Hollywood, through an agreement with the City Commission, provides for the treatment and disposal of all wastewater for the area east of Flamingo Road. The City provides a distribution system and transfers the sewage to the City of Hollywood Plant. This interaction has worked very effectively and is expected to continue for the life of the agreement. Interactions between the cities continue to be satisfactory with respect to both wastewater treatment and planning issues.

4. Town of Davie

Interactions between these cities, although infrequent, continue to be satisfactory.

5. Unincorporated Broward County

Interaction between the City and Broward County agencies for the adjacent unincorporated area, although infrequent, continues to be satisfactory.

6. City of Weston

Interaction between the City of Pembroke Pines and the City of Weston, although infrequent, continues to be satisfactory.

7. Town of Southwest Ranches

Interaction between the City of Pembroke Pines and the Town of Southwest Ranches, although infrequent, is satisfactory.

E. Special Districts

1 & 2. Drainage Districts

(South Broward Drainage District – SBDD &
Central Broward Water Control District – CBWCD)

Interaction with the SBDD has been frequent and satisfactory over the past several years, while interaction with the CBWCD has been significantly less frequent due to the limited area of the City that is served by the CBWCD. However, as the City reaches its build-out threshold, the interactions are expected to decrease in the short term, and be rekindled once planning processes focus more on redevelopment needs.

3. South Broward Hospital District

Coordination and interaction activities with the South Broward Hospital District have been frequent and extremely effective, and are expected to continue.

4. Meadow Pines Community Development District

Coordination and interaction activities with the Meadow Pines Community Development District has been satisfactory, and are expected to continue.

5. Walnut Creek Community Development District

Coordination and interaction activities with the Walnut Creek Community Development District has been satisfactory, and are expected to continue.

F. Utility Companies/Agencies

Interactions between the City and all utility companies/agencies listed in the Data Requirements section continue to be satisfactory.

G. Other Governmental Agencies

Public School District (School Board of Broward County)

Interactions between this agency and the City have been frequent and satisfactory, especially with respect to the development, construction and operation of the City's Charter Schools programs. Frequent and satisfactory interactions are expected to continue due to the interlocal agreement between the School Board of Broward County and the City of Pembroke Pines, executed pursuant to Section 163.3177, Florida Statutes.

H. Federal Government

1. United States Army Corps of Engineers

Interactions with this agency have been infrequent and continue to be satisfactory.

2. Federal Aviation Administration

Interactions with this agency have been infrequent and continue to be satisfactory.

3. Federal Emergency Management Agency (FEMA)

Interactions with this agency have been frequent with respect to the City's Environmental Services Division, and on an as-needed basis with respect to the City's Planning Division and Police Department. Interactions continue to be satisfactory.

I. Interlocal Agreements.

The ICE Appendix-Tables section contains Tables ICE-1, an inventory of interlocal agreements executed by the City of Pembroke Pines City Commission from 1990 to July 2000, ICE-2, Summary of Interlocal Agreements by Comprehensive Plan Element, and ICE -3, Summary of Interlocal Agreements by Year. Twenty-seven interlocal agreements were executed during this time period, which is on average, approximately 3 agreements per year. According to Table ICE-2, a substantial majority of the agreements are related to transportation improvements as well as intergovernmental coordination. Interlocal Agreements have been and are expected to continue to be an effective mechanism in achieving mutual goals of the Comprehensive Plan Elements of the City of Pembroke Pines as well as areas adjacent to the City. Updates to Tables ICE-1 through 3 will be updated during the amendment cycle following adoption of the EAR Amendments.

J. Joint Planning Agreements.

Currently, there are no joint planning agreements.

K. Service Agreements.

As mentioned in both the Infrastructure and Intergovernmental Coordination Elements, the City of Pembroke Pines has entered into service agreements for the provision of water and sewer services with the City of Hollywood and the Broward County Correctional Institution. These service agreements have been and are expected to continue to be effective in the future.

L. Joint Work Groups and Meetings.

The key identified work groups mentioned in the Data Requirements section are the Metropolitan Planning Organization, the Broward County Planning Council, and the Broward League of Cities. All of the above organizations have been and are expected to continue to be an effective mechanism for addressing intergovernmental issues. In addition, with the expanded role of the South Florida Regional Planning Council in the dispute resolution process, the effectiveness of these agencies is expected to improve.

II. OPPORTUNITIES FOR IMPROVEMENT

This segment identifies specific problems and needs within each of the comprehensive plan elements which would benefit from improved or additional intergovernmental coordination and means for resolving those problems and needs. Table ICE- 4, ICE-Appendix-Tables – Page 6, provides comprehensive plan element goals, objectives, and policies that are incorporated by reference into the ICE and are based on problems and needs identified within each element's Analysis Requirements section which would benefit from improved or additional intergovernmental coordination. Table ICE-4 will be updated during the amendment cycle following adoption of the EAR amendments.

Data from Table ICE- 4 indicates that the Transportation Element would benefit the most from improved or additional intergovernmental coordination and means for resolving those problems and needs identified by the element. This conclusion is not only anticipated but reasonable considering the number of roads located in the City that are under the jurisdiction of different agencies. However, data from Table ICE-4 also indicates that the problems and needs identified in each element will benefit from improved, additional, or

continued intergovernmental coordination.

Another opportunity for improvement consists in establishing joint processes for collaborative planning and decision-making on population projections and public school siting, the location and extension of public facilities subject to concurrency, and siting facilities with countywide significance, including locally unwanted land uses whose nature and identity are established in an agreement. Objective IV and Policies 4.1 through 4.10 were adopted pursuant to Chapter 163.177(6)(h), Florida Statutes, to improve intergovernmental coordination opportunities. ICE Policy 4.11 and 4.13 provide roles for the City's Education Advisory Board, pursuant to the recommendations of the adopted EAR. ICE Objective V and its implementing policies provide for public school facility concurrency requirements pursuant to State Statute and as recommended by the adopted EAR.

III. REGIONAL GROWTH AND DEVELOPMENT

This segment of the Intergovernmental Coordination Element analyzes the growth and development proposed in Comprehensive Plans in the area of concern for the City of Pembroke Pines and includes a comparison with the appropriate comprehensive regional policy plan in order to evaluate the needs for additional planning coordination. As mentioned previously, the area of concern for the City of Pembroke Pines includes the Cities of Miramar, Cooper City, and Hollywood, Town of Davie, Town of Southwest Ranches, and Unincorporated Broward County.

A. Major Growth and Development

As mentioned previously, the City of Pembroke Pines contains one Florida Quality Development (FQD), five DRI's, and one pending DRI application for Development Approval (Pembroke Center – located on the east side of I-75 between Pines Boulevard and Pembroke Road). The majority of development and improvements associated with the Silver Lakes FQD and the DRI's is completed. Table ICE-5 (ICE – Appendix – Tables, Page 7) summarizes the above development projects in the City of Pembroke Pines and the area of concern.

B. Appropriate Comprehensive Regional Policy Plan. The appropriate comprehensive regional policy plan is the South Florida Regional Planning Council's Regional Policy Plan for South Florida (1996).

IV. AREAS OF CRITICAL STATE CONCERN

The Comprehensive Plan is a mechanism for the coordination of the rules, principles for guiding development, and development regulations in any designated area of critical state concern falling partially or wholly within the local government's jurisdiction.

There are no designated Areas of Critical State Concern falling partially or wholly within the City of Pembroke Pines or adjacent areas of concern.

**Part 3. INTERGOVERNMENTAL
COORDINATION ELEMENT -
APPENDIX - TABLES**

Table ICE-1
Inventory of Interlocal Agreements
July 2000

Type of Project/Agreement	Comprehensive Plan Element(s)	Entity	Location/Description	Date Approved	Status
Community Block Grant Program - Cooperation Agreement	Housing	Broward County	Entire City	8/15/1990	Completed
Intersection Improvements	Transportation	Broward County	Pines Blvd. & SW 86th Ave	11/12/1991	Completed
Intersection Improvements	Transportation	Broward County	Pines Blvd. between University Dr. & Douglas Rd.	11/12/1991	Completed
Intersection Improvements	Transportation	Broward County	Palm Ave. & NW 21st St.	6/2/1992	Completed
Solid Waste Recycling	Infrastructure Intergovernmental	Broward County	Entire City	6/23/1992	Ongoing
Construction of a Stage II Vapor Recovery System	Conservation	Broward County	Entire City	12/2/1992	Completed
Mutual Emergency Aid	Intergovernmental	Broward County	Entire City	1/6/1993	Ongoing
Coordination of Transportation Facilities and Planning	Transportation Element Intergovernmental Element	FDOT	Entire City	8/18/1993	Ongoing
Local Housing Assistance Program	Housing	Broward County	Entire City	6/22/1993	Completed
Household Hazardous Waste Program	Infrastructure Intergovernmental	Broward County	Entire City	1/7/1994	Ongoing
Trafficways Beautification and Illumination	Transportation Intergovernmental	Broward County	Douglas Road from Pembroke Rd. to Sheridan St.	1/19/1994	Completed
Intersection Improvements	Transportation	Broward County	Pembroke Rd. & SW 129th Ave.	4/4/1995	Completed
Intersection Improvements	Transportation	Broward County	Douglas Rd. & S. Hollybrook Blvd.	1/2/1996	Completed
Landscaping Development	Transportation	Broward County	Sheridan St. from University Dr. to Douglas Rd. (South ROW)	7/9/1996	Completed
Landscape Improvements	Transportation	Broward County	Taft St. from University Dr. to 70th Ave (north ROW)	8/20/1996	Completed

**Table ICE-1
Inventory of Interlocal Agreements
July 2000**

Type of Project/Agreement	Comprehensive Plan Element(s)	Entity	Location/Description	Date Approved	Status
Paratransit Services	Transportation Intergovernmental	Area Agency on Aging- Broward County, Inc	Entire City	11/20/1996	Ongoing
Shared Responsibility of the Broward County & US EPA, the National Pollutant Discharge Elimination System, and the Municipal Separate Storm Sewer System Permit Requirements	Infrastructure	Broward County	Entire City	12/3/1996	Ongoing
Utility Line Improvements	Infrastructure	Broward County	Entire City	12/22/1996	Completed
Public Transportation-Shuttle Bus	Transportation	Broward County	West of Holly Lake Clubhouse, East to	9/17/1997	Ongoing
Mutual - Aid - Police	Intergovernmental	Broward County	Entire City	10/8/1997	Ongoing
Landscaping Improvements	Transportation Intergovernmental	Broward County Aviation	North Perry Airport	11/5/1997	Ongoing
Local Hazard Mitigation	Future Land Use Intergovernmental	Broward County	Entire City	8/27/1998	Ongoing
Charter School Operation K-5	Intergovernmental Future Land Use	Broward County School Board	Entire City	8/30/1998	Ongoing
Design, Construction, Operation and Maintenance of Regional Library	Intergovernmental Future Land Use	Broward County	Entire City	6/1/1999	Ongoing
Charter School Operation Middle School	Intergovernmental Future Land Use	Broward County	Entire City	6/2/1999	Ongoing

**Table ICE-1
Inventory of Interlocal Agreements**

Type of Project/Agreement	Comprehensive Plan Element(s)	Entity	Location/Description	Date Approved	Status
Creation of Broward County MPO	Transportation Intergovernmental	Broward County, FDOT Tri-County Commuter Rail Authority, 17 Cities, Broward County School Board & Broward County League of Cities	Entire City	8/31/1999	Ongoing
Charter School Operation High School	Intergovernmental Future Land Use	Broward County School Board	Entire City	2/16/2000	Ongoing

Source: City of Pembroke Pines Planning Division, July 2000

Table ICE-2
Summary of Interlocal Agreements By Comprehensive Plan Element
July 2000

Comprehensive Plan Element	Total No. of Agreements
Future Land Use	5
Transportation	13
Infrastructure	4
Housing	2
Recreation & Open Space	0
Conservation	1
Capital Improvements	0
Intergovernmental	14
Total*	39

*This number exceeds the actual total number of agreements since several of the agreements are related to the needs identified in more than one Comprehensive Plan Element per Table ICE-1.

Source: City of Pembroke Pines Planning Division, July 2000

Table ICE-3
Summary of Interlocal Agreements By Year
July 2000

Year	Total No. of Agreements
1990	1
1991	2
1992	3
1993	3
1994	2
1995	1
1996	6
1997	3
1998	2
1999	3
2000	1
Total	27

Source: City of Pembroke Pines Planning Division, July 2000

**Table ICE- 4
Goals, Objectives, and Policies of Comprehensive Plan Elements Incorporated by Reference
July 2001**

COMPREHENSIVE PLAN ELEMENT	GOALS	OBJECTIVES	POLICIES
FUTURE LAND USE		XI	18.2, 2.7, 2.8, 3.3, 5.1, 5.2, 5.3, 5.4 7.6, 7.8, 8.1, 8.2, 8.3, 8.5, 10.1, 11.5, 11.7, 11.8, 10.2, 12.1, 12.5, 10.4, 13.1, 12.9, 12.10, 15.1, 15.2, 15.3, 15.4, 17.1, & 17.3
TRANSPORTATION	1.0.	2.1., 2.2., 2.4., 2.5., & 2.6.	2.1.2.(5)(6), 2.1.4., 2.1.5., 2.1.5.(1)(2), 2.1.6.(2), 2.1.7., 2.1.7.(1)(2), 2.2.1., 2.2.1.(1 THRU 4), 2.2.2., 2.2.2.(1 THRU 4), 2.2.3., 2.2.4., 2.3.2.(2)(4), 2.4.1., 2.4.2., 2.4.2.(3), 2.4.3., 2.4.4., 2.4.4.(1), 2.5.1.(1), 2.5.2., 2.5.2.(1 THRU 3), 2.5.3. (1)(2)(3)(5), 2.6.1., 2.6.1.(1)(2), & 2.6.3.
HOUSING		VI & VII	1.2, 1.6, 3.1, 3.2, 3.3, 3.5, 3.6, 3.7, 6.2, 7.2, & 7.3
INFRASTRUCTURE		V & VI	1.6, 2.8, 2.9, 2.12, 2.13, 2.14, 5.1, 5.5, 5.7, 6.1, 6.2, 8.4, 9.1, 9.4, & 9.5
RECREATION & OPEN SPACE			1.1, 1.4, 2.3, 2.4, & 3.2
CONSERVATION		I, II, & IV	1.1, 1.3, 2.1, 2.3, 2.6, 2.7, 2.10, 2.11, 2.12, 2.13, 4.1, 4.3, 4.4, 4.7, 4.8, 4.9, 4.10, 4.11, 4.13, 4.14, 4.15, 4.16, 4.17, & 4.18
CAPITAL IMPROVEMENTS			1.1(7)

Source: City of Pembroke Pines Planning Division, July 2001

Table ICE-5
Major Development Projects in Pembroke Pines and Area of Concern
July 2000

Project Name	Jurisdiction	Acres	Dwelling Units	Rooms	Square Feet		OTHER USES
					C (COMMERCIAL), I (INDUSTRIAL), O (OFFICE)		
Pembroke Meadows	City of Pembroke Pines	1,563	3,735	130	192,000 (O), 700,300 (C)		Community Facility Employment Center
Pembroke Lakes Regional Center	City of Pembroke Pines	217	157	200	1,835,000 (C), 375,000(O)		11 Movie Theater Screens
Pembroke Pines Regional Shopping Center	City of Pembroke Pines	105			1,029,604 (C)		5,000 Seat Movie Theater
Chapel Trail	City of Pembroke Pines	1,830	3,662		187,500(C), 100,000(O), 1,550,000(I)		Community Facility
Silver Lakes (FQD)	City of Pembroke Pines & City of Miramar	N/A	2,734 2,375		662,000(C), 335,000(O) 150,000(C)		Community Facility
Broward Community College - South Campus	City of Pembroke Pines	103					Community Facility
Country Lakes (AKA Huntington & Country Lakes West)	City of Miramar	1,276	5,100		1,621,000 (I), 540,000(O), 1,142,000(C)		Community Facility
Blue Grass Lakes	City of Miramar	478	2,700		200,000 (C)		
Miramar Park of Commerce	City of Miramar	167			735,000 (O), 1,365,000 (I)		
East Miramar Areawide	City of Miramar	1,883	5,460		9,449,000(I), 2,212,000(C), 1,450,000(O)		Community Facility
University Park	City of Miramar	270	4,050		230,000 (C), 320,000 (O)		Community Facility
Gianolio-Brown	City of Cooper City	630	1,492				
Indian Trace	City of Weston	6,388	17,000		1,418,720(C), 8,605,365(I,O,C)		Employment Center, Community Facility, etc

Source: City of Pembroke Pines Planning Division and South Florida Regional Planning Council