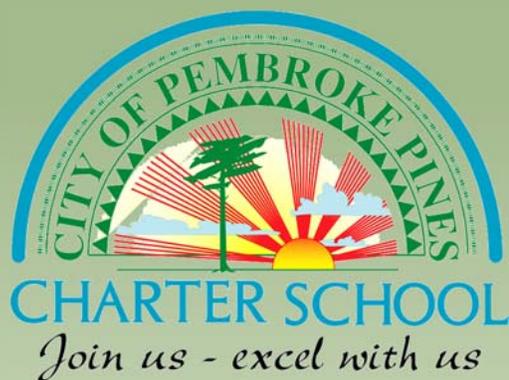


City of Pembroke Pines Charter Schools



Adopted Budget
July 1, 2016 – June 30, 2017

*“Community, Character, and
Challenging Curriculum”*





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Pembroke Pines Charter School
Florida**

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Pembroke Pines Charter School, Florida for its annual budget for the fiscal year beginning July 1, 2015. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

2007 National Charter School of the Year

53 of Nation's Best Honored as Charter Schools of the Year

*CER Press Release
Washington, DC
May 16, 2007*

The Center for Education Reform (CER) honored 53 of the nation's best charter schools as part of its National Charter School of the Year program held in Washington, D.C. at the National Press Club and on Capitol Hill earlier today. Chosen from the nation's nearly 4,000 charter schools for their achievement, innovation, and accountability, the honorees hailed from 24 states.

All 3,940 U.S. charter schools were eligible for the honor. The selection process began in the fall of 2006, with all schools asked to respond to CER's annual survey. A small percentage of survey respondents were invited to submit - and ultimately submitted - detailed information for consideration for this recognition.

After the ceremonies, education writers Jay Mathews of the *Washington Post* and Greg Toppo of *USA Today* spoke to representatives from the schools at a Press Club luncheon. The representatives later had a chance to hear from Education Secretary Margaret Spellings and speak with members of Congress at an event on Capitol Hill.

"We commend all of the honorees for their achievement," said CER President Jeanne Allen. "They are among the vanguard of a school choice movement that provides more than one million children an educational opportunity that might otherwise be unavailable."

Evaluation of the schools proceeded along four themes: achievement; planning and execution; satisfaction; and policies and programs. Each theme included additional criteria (12 in total), such as improvement over time; percentage of at-risk students served; meeting mission and goals; and parental involvement. CER identified 53 exceptional schools deserving recognition.

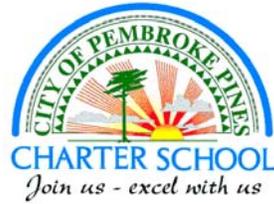
"Charter schools across the nation succeed despite limited resources and oftentimes hostile bureaucratic environments," said Ms. Allen. "They are the heroes in a civil rights struggle for educational choice, particularly for children and parents of limited means. We're delighted to recognize some truly shining examples."

In the 2006-07 school year, there are more than 3,940 charter schools serving over 1.16 million students in 40 states and Washington, D.C.

Charter schools are innovative, public schools designed by educators, parents, or civic leaders that are open by choice, accountable for results, and free from most rules and regulations governing conventional public schools.



The National Blue Ribbon School of Excellence Distinction is an award that recognizes schools committed to academic excellence and their ability to overcome outstanding odds to properly educate their students. It is awarded by the U.S. Department of Education and is the highest national award a school can receive. The Pembroke Pines Charter Middle Schools were honored with this distinction in 2009, and the Pembroke Pines FSU Elementary School recently received the award in 2015.



ANNUAL OPERATING BUDGET

of the

CITY OF PEMBROKE PINES CHARTER SCHOOLS

Pembroke Pines, Florida

For the period of July 1, 2016 through June 30, 2017

Governing Board

Frank C. Ortis	Mayor
Carl Shechter	Vice-Mayor
Angelo Castillo	Commissioner
Jay Schwartz	Commissioner
Iris A. Siple	Commissioner
Charles F. Dodge	City Manager/ Superintendent

City of Pembroke Pines, Florida
 Charter Schools
 2016-2017 Adopted Budget
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Charting The Course

The City of Pembroke Pines School System

June 15, 2016

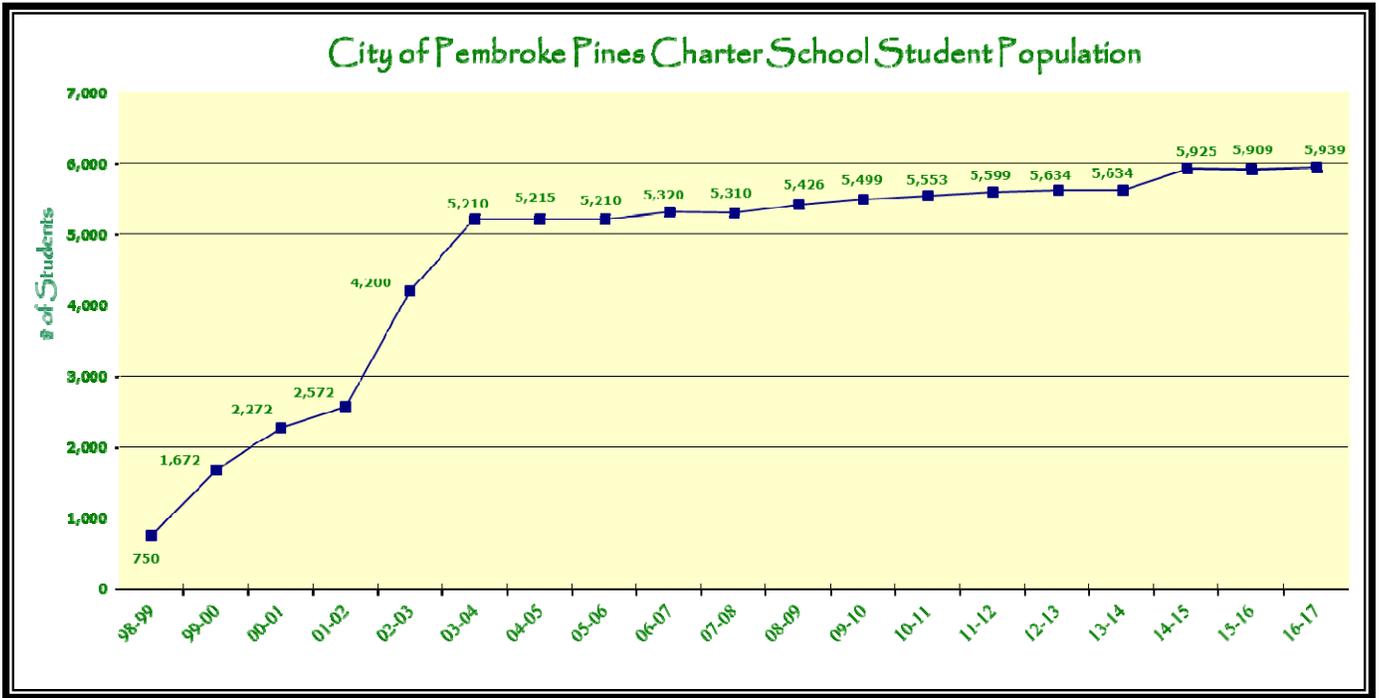
Governing Board,

The City of Pembroke Pines, Broward County, Florida, has experienced astronomical growth since 1990, making it one of the fastest growing cities in the United States. The rapid growth in the county made the Broward County School District the fifth largest district in the United States. This caused the city to experience critical overcrowding in local schools. Prior to Hurricane Andrew, which resulted in a large influx of displaced residents from Dade County, demographic studies had alerted Pembroke Pines planners that critically overcrowded schools and classrooms were imminent. The entire region was experiencing booming growth and the Broward County School District, which at the time served Pembroke Pines and 250,000 students in 29 other cities, was reeling from the challenge of building new schools for 10,000 new students each year. The Mayor had a vision to find a solution to the severe overcrowding that was occurring in the schools. Pembroke Pines' Mayor and City Commission saw an opportunity in this crisis. In 1996, Charter School legislation was passed that would help bring some relief to the overcrowding and would pave the way for Pembroke Pines to realize its vision. The City's ability to offer a realistic alternative to overcrowded classrooms expanded as support for Charter Schools grew. With the legislation in place, the City adopted an ambitious schools construction time-line. Pembroke Pines took advantage of two tools to speed the design and construction process: the Quality Based Selection process, or QBS, and the design-build approach. The City of Pembroke Pines was able to creatively finance the land acquisition and construction without taking away from the local public schools. The School Board of Broward County was relieved of the burden of absorbing additional students. The City Commission serves as the Charter School System's School Board.

Within 15 months, Pembroke Pines built and opened two elementary schools and a middle school: Pembroke Pines Charter West Elementary and Middle and East Elementary campuses. It then took on the challenge of building a high school. The Charter High School was created as a part of the Academic Village. This campus also includes a regional library, a college and a performing arts center. Two years later, another elementary and middle school were built, Pembroke Pines Central Charter Elementary and Middle Campus. Pembroke Pines-Florida State University campus is the latest campus to be built; which opened in 2003. In August 2014, the Charter High School began servicing grades 6-12, and is presently titled Academic Village Charter School.

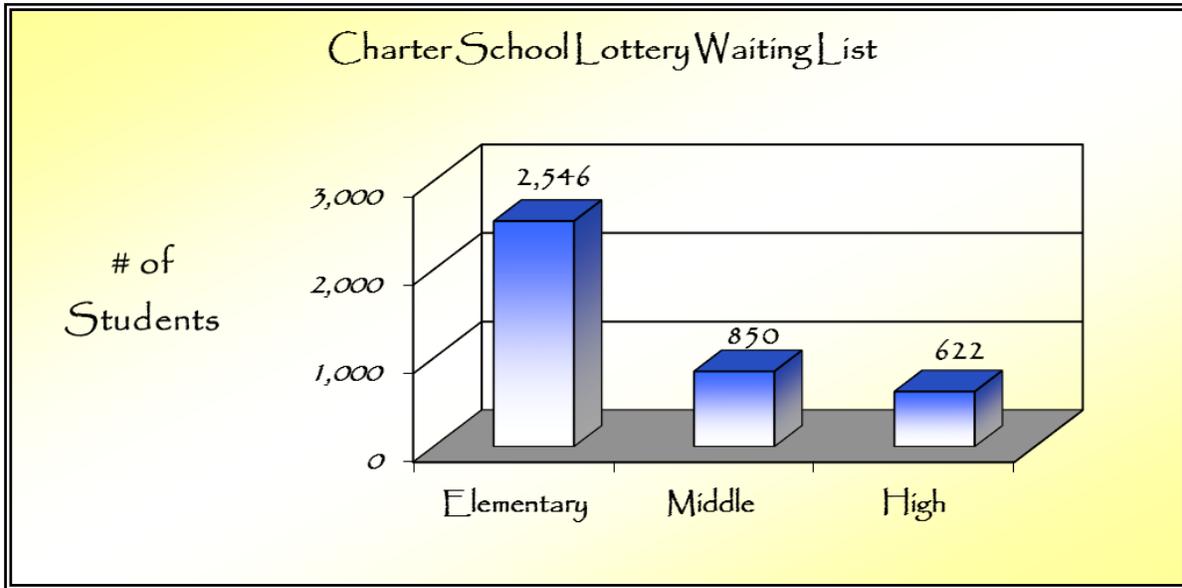
To comply with the State's Class Size Amendment, in 2008-2009 the City of Pembroke Pines constructed facilities to accommodate additional student stations at each of the elementary and middle schools. The amendment allows for no more than 18 students in each Kindergarten – Third grade classrooms, 22 students in each Fourth – Eighth grade classrooms, and 25 students in each Ninth – Twelfth grade classrooms. Since 2008, the Charter School system added a total of 629 students, including 197 to the Elementary, 117 to the Middle, and 315 to the Academic Village. We currently have 5,939 students registered to attend our schools for the 2016-17 school year and 4,018 students (2,546 for the Elementary, 850 for the Middle, and 622 for the Academic Village) on the waiting list.

History of Student Population



Fiscal Year	Elementary	Middle	AVCS	FSU	Total
98-99	750				750
99-00	1,000	672			1,672
00-01	1,000	672	600		2,272
01-02	1,000	672	900		2,572
02-03	1,800	1,200	1,200		4,200
03-04	1,800	1,200	1,600	610	5,210
04-05	1,800	1,200	1,600	615	5,215
05-06	1,800	1,200	1,600	610	5,210
06-07	1,800	1,200	1,700	620	5,320
07-08	1,800	1,200	1,700	610	5,310
08-09	1,876	1,200	1,700	650	5,426
09-10	1,928	1,215	1,700	656	5,499
10-11	1,928	1,253	1,715	657	5,553
11-12	1,928	1,277	1,715	679	5,599
12-13	1,928	1,312	1,715	679	5,634
13-14	1,928	1,312	1,715	679	5,634
14-15	1,928	1,303	2,015	679	5,925
15-16	1,928	1,287	2,015	679	5,909
16-17	1,928	1,317	2,015	679	5,939

To accommodate the large number of students waiting to enroll in the schools, the City of Pembroke Pines established a lottery system. Applications are accepted once a year from January to March. Students who are not picked by the lottery are placed on a waiting list until an opening occurs.



Waiting List by Grade

Grade	Number of Students
K	1,191
1st	281
2nd	260
3rd	284
4th	283
5th	247
6th	477
7th	177
8th	196
9th	383
10th	119
11th	82
12th	38
Total	4,018

CITY OF PEMBROKE PINES

CHARTER SCHOOLS

What is a Charter School?

A charter school is a publicly funded school that, in accordance with an enabling state statute, has been granted a charter exempting it from selected state or local rules and regulations. A charter school may be newly created, or it may previously have been a public or private school. It is typically governed by a group or organization under a contract or charter with the state. As part of the contract, charter schools are held strictly accountable for academic and financial results.

What is the purpose of a Charter School?

Charter schools are expected to improve student learning by providing a different educational environment beyond the services provided by the existing school board. They should: 1. increase learning opportunities for all students by encouraging the use of different and innovative learning methods, 2. increase choice of learning opportunities for students, 3. establish a new form of accountability for schools, and 4. create new professional opportunities for teachers.

What makes Charter Schools effective?

Charter schools allow teachers and principals to respond immediately and accurately to specific educational needs within a community. They offer complete site-based decision-making. Charter schools provide full contractual and budgetary autonomy. In providing a choice in educational options, charter schools stimulate competition to raise the standard for all students.

How do Charter Schools differ from traditional public schools?

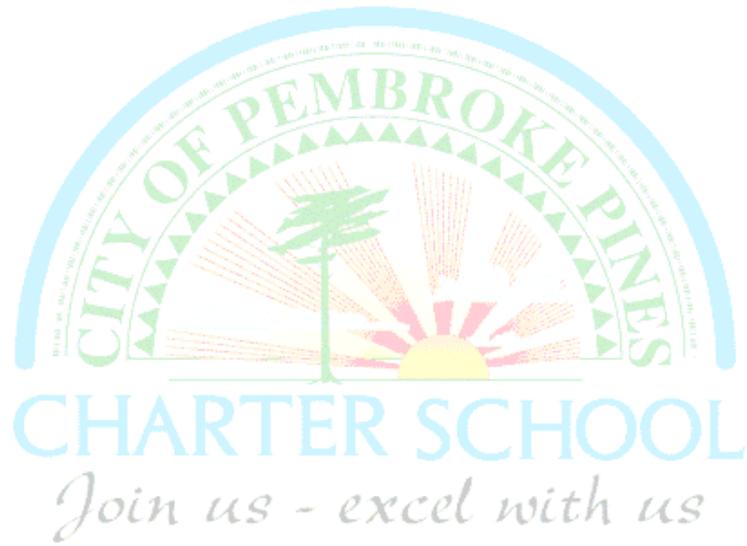
Charter schools are freed from the traditional bureaucracy and regulations that some feel divert a school's energy and resources toward compliance rather than excellence. Charter schools are held accountable for how well they educate children in a safe and responsible environment, not for compliance with district and state regulations. They are judged on how well they meet the student achievement goals established by their charter, and how well they manage the fiscal and operational responsibilities entrusted to them. They have the independence to make their own decisions.

What requirements are Charter Schools responsible for meeting?

Charter schools must participate in the state assessment system. They must meet state graduation requirements. They must achieve locally negotiated student performance goals. They must meet any other specified requirements particular to state in which the charter is granted.

What is a Charter School-in-a-Municipality?

Our school system is unique in that it is sponsored by the local school district in partnership with the local municipality, the City of Pembroke Pines. The Pembroke Pines City Commission is the governing board for the Pembroke Pines Charter School system, and as such, are responsible for negotiating the schools' charter agreement with its sponsor, exercise oversight of the schools' operations, adopt and maintain an annual operating budget, submit monthly financial statements to the sponsor, implement corrective actions to remedy financial stability, and submit the schools' annual progress report to the sponsor.



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PEMBROKE PINES CHARTER ELEMENTARY SCHOOL

Pembroke Pines Charter Elementary School has three sites located at:



Sean Chance, Principal
Central Campus
12350 Sheridan Street
Pembroke Pines, FL 33026
954-538-3330



Michael Castellano, Principal
West Campus
1680 SW 184 Avenue,
Pembroke Pines, FL 33029
954-450-6990



Kenneth Bass, Principal
East Campus
10801 Pembroke Road
Pembroke Pines, FL 33025
954-443-4800

Summary of Revenues and Expenditures for School Fund 170

Revenues

Function	2016-17 Budget
Intergovernmental Revenue	\$ 14,600,574
Charges for Services	929,469
Investment Income	10,000
Rental Revenue	121,570
Miscellaneous Revenues	817,703
Other Non Revenues	420,028
Total Elementary School Revenues	\$ 16,899,344

Expenditures

Function	2016-17 Budget	East	West	Central
K-3 Basic	\$ 5,502,254	\$ 2,022,300	\$ 1,768,190	\$ 1,711,764
4-8 Basic	2,754,898	1,062,482	856,722	835,694
Exceptional Student Program	713,121	236,078	238,523	238,520
Substitute Teachers	122,082	41,462	28,793	51,827
Guidance Services	219,774	68,375	76,355	75,044
Instruct Media Services	321,479	105,593	111,801	104,085
Instructional Staff Training services	43,050	14,700	14,850	13,500
School Administration	1,847,123	718,726	539,968	588,429
Facilities Acquisition & Construction	1,313,750	607,026	278,360	428,364
Food Services	715,434	292,840	212,573	210,021
Pupil Transfer Services	709,970	249,072	230,419	230,479
Operation of Plant	1,723,791	620,717	527,015	576,359
Child Care Supervision	386,181	124,933	118,215	143,033
Transfer Out to Middle School	220,596	-	-	-
Transfer Out to Academic Village Charter School	305,841			
Total Elementary School Expenditures	\$ 16,899,344	\$ 6,164,304	\$ 5,001,784	\$ 5,207,119

PRINCIPALS' MESSAGE

GENERAL INFORMATION

Pembroke Pines Charter Elementary (PPCES) East and West campuses opened their doors in August of 1998 and the Central campus was opened in August of 2002. This system is one of the nation's first K-12 city-run charter school systems. From its inception, PPCES established a strong educational mission that embraced creating lifelong learners, and as such, is one of the components of the first fully accredited K-12 charter school system in the state of Florida. The schools are accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation.

At PPCES, a staff of 262.49 (126 part-time and 136.49 full-time) employees work diligently to meet the needs of every child. The elementary employs 109.99 teachers and 1 P/T certified teacher, of whom 44 have Master's degrees, three have Educational Specialist degrees, two have a Doctoral degree, and five have achieved National Board Certification. Each teacher must meet certification criteria as established by the State of Florida. Three curriculum specialists are on staff to ensure compliance with the Florida State Standards and Next Generation Sunshine State Standards, to assist in the development and implementation of innovative programs to increase student achievement, and to train teachers on the latest educational programs. Additionally, there are 69 part-time teacher assistants.

Each campus has a media center, staffed by a media specialist and an associate who provide services to teachers and students. In addition, each campus has a guidance counselor who provides student services, support, and character education to meet the needs of the whole child. There is an Exceptional Student Education (ESE) Department which consists of two ESE Directors, five facilitators and one speech therapist.

During the 2015-2016 school year, the majority of the 1,928 student population resided in the surrounding communities of Pembroke Pines and neighboring Miramar. The student population is diverse and the demographic breakdown is roughly 59.37% White, 26.62% African American, 0.38% Pacific Islander, 9.93% Asian, 3.65% Multiracial and 0.05 % Native American, of which 49.44% are Hispanic.

ACCOMPLISHMENTS

The City of Pembroke Pines Charter Schools is the nation's largest municipally owned and operated charter school system. The students at PPCES have exceeded district and state proficiency ratings in all academic areas since the inception of the schools. In 2007, our charter schools were named among the 2007 National Charter Schools of the Year by the Center for Education Reform.

For 16 consecutive years, PPCES has earned an **A rating** based on student achievement on Florida's standard based assessments; currently the Florida Standards Assessment (FSA). In the 2014-15 school year, Florida State Standards, a new student assessment and school accountability system was implemented. Schools transitioned from administering the FCAT 2.0 assessments to the new Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students. Current performance measures indicating proficiency show that 79% of 3rd-5th grade students scored at or above grade level proficiency on the 2016 ELA FSA and 86% of 3rd-5th grade students scored at or above grade level proficiency on the 2016 Math FSA. In 2002, the No Child Left Behind Act was

signed into law. This federal regulation renewed the Elementary and Secondary Education Act (ESEA) and established national standards and Adequate Yearly Progress (AYP) goals and measures for all schools. However, in February 2012, the Florida Department of Education was granted a flexibility waiver that allowed Florida schools to have one accountability system instead of two (one state and one federal). The flexibility waiver reduced the initial confusion caused by having two accountability systems with different standards, and is still in place until federal and state progress goals and measures are transitioned into one educational standards system. Thus, due to this flexibility waiver, the federal 2015-16 AYP measurements are unavailable.

SUMMARY

The PPCES is committed to the establishment of a school community that meets the needs of its diverse population. Educational programs focus on the academic achievement and socio-cultural development as outlined in the school's mission statement. The academic program is supported by parental and community involvement. Parents actively volunteer in activities throughout the school year. There are currently 1,928 students enrolled for the 2016-2017 school year.



East Campus Administration



West Campus Administration



Central Campus Administration

PEMBROKE PINES-FLORIDA STATE UNIVERSITY CHARTER ELEMENTARY SCHOOL



Dr. Lisa Libidinsky, Príncipal



601 SW 172nd Avenue
Pembroke Pines, FL 33029
954-449-4244

Summary of Revenues and Expenditures for School Fund 173

Revenues

Function	2016-17 Budget
Intergovernmental Revenue	\$ 5,986,741
Charges for Services	429,531
Investment Income	4,000
Rental Revenue	32,400
Miscellaneous Revenues	300,106
Other Non Revenues	(90,908)
Total FSU Elementary Revenues	\$ 6,661,870

Expenditures

Function	2016-17 Budget
K-3 Basic	\$ 1,878,736
4-8 Basic	927,009
Exceptional Student Program	705,970
Substitute Teachers	46,068
Guidance Services	79,261
Instruct Media Services	59,544
Instructional Staff Training services	15,500
School Administration	637,168
Facilities Acquisition & Construction	615,529
Food Services	265,773
Pupil Transfer Services	256,597
Operation of Plant	1,025,168
Child Care Supervision	149,547
Total FSU Elementary Expenditures	\$ 6,661,870

PRINCIPAL'S MESSAGE

GENERAL INFORMATION

Pembroke Pines-Florida State University Charter Elementary School opened in August of 2003. The school is a professional development school in partnership with Florida State University. The school has 679 students in grades Kindergarten through Fifth grade. There is also a Center for Children with Autism.

The Pembroke Pines-Florida State University Charter Elementary has 97.34 staff members, of which 50.34 are full-time and 47 are part-time. Of that staff, there are 43.34 teachers, of which 15 have a Master's degree, one has a specialist degree, one has a Doctoral degree, and four have obtained National Board Certification. The students are admitted to the school through a thorough lottery process that is based on ethnicity, socio-economic status, and gender, resulting in a diverse population. The school tries to maintain target population percentages based on the demographics of Broward County. The demographics of the current student population is approximately 55.07% White, 29.46% Black/African American, 8.04% Asian, .74% American Indian/Alaskan Native, .74% Native Hawaiian/Pacific Islander, and 5.95% Multi-racial, of which 34.67% are Hispanic/Latino ethnicity.

As a professional development school, the Pembroke Pines-Florida State University Charter Elementary School works collaboratively with Florida State University. The school has a Professional Development Council that consists of individuals from the City of Pembroke Pines, staff members, parents, and professors from the university. Through collaboration, several initiatives have taken place. Professors have worked with the staff of the school through many workshops and activities, including science discrepant hands-on instruction, clinical education, and action research. The school also hosts interns from Florida State University. Through the joint relationship with Florida State University, the school is working to become a mature professional development school.

ACCOMPLISHMENTS

The Pembroke Pines- Florida State University was named a 2015 National Blue Ribbon School. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year**. Additionally, the Pembroke Pines-Florida State University Charter Elementary School, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004.

Since the school's inception in 2003, FSU Elementary has earned an **A rating** based on student achievement on the Florida Comprehensive Assessment Test (FCAT 2.0) as recognized by the State of Florida's A+ Plan. In the 2014-15 school year, Florida State Standards, a new student assessment and school accountability system was implemented. Schools transitioned from administering the FCAT 2.0 assessments to the new Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students. Of the performance measures currently available, 73% of 5th grade students scored at or above grade level on the 2016 FCAT 2.0 Science assessment, 79% of 3rd-5th grade students scored at or above grade level on the 2016 ELA FSA, and 81% of 3rd-5th grade students scored at or above grade level on the 2016 Math FSA. In 2002, the No Child Left Behind Act was signed into law. This federal regulation renewed the Elementary and Secondary Education

Act (ESEA) and established national standards and Adequate Yearly Progress (AYP) goals and measures for our schools. However, in February 2012, the Florida Department of Education was granted a flexibility waiver that allowed Florida schools to have one accountability system instead of two (one state and one federal). The flexibility waiver reduced the initial confusion caused by having two accountability systems with different standards, and is still in place until federal and state progress goals and measures are transitioned into one education standards system. Thus, due to this flexibility waiver, the federal 2015-16 AYP measurements are unavailable.

SUMMARY

The Pembroke Pines-Florida State University Charter Elementary School has truly made a difference in the lives of the children that it serves. The accomplishments that have already been realized are great. The school will certainly continue to grow and mature as a professional development school that serves each individual child.



PEMBROKE PINES CHARTER MIDDLE SCHOOL



Sean Chance, Principal
 Central Campus
 12350 Sheridan Street
 Pembroke Pines, FL 33026
 954-538-3330



Michael Castellano, Principal
 West Campus
 18500 Pembroke Road
 Pembroke Pines, FL 33029
 954-450-6990

Summary of Revenues and Expenditures for School Fund 171

Revenues

Function	2016-17 Budget
Intergovernmental Revenue	\$ 9,301,632
Charges for Services	109,103
Investment Income	4,000
Rental Revenue	183,458
Miscellaneous Revenues	629,889
Interfund Transfers	1,120,749
Other Non Revenues	258,895
Total Middle School Revenues	\$ 11,607,726

Expenditures

Function	2016-17	West	Central
4-8 Basic	\$ 5,706,033	\$ 2,667,590	\$ 3,038,443
Intensive English/Esol	1,921	421	1,500
Exceptional Student Program	570,422	291,476	278,946
Substitute Teachers	97,895	34,551	63,344
Guidance Services	203,219	119,282	83,937
Instruct Media Services	293,604	177,900	115,704
Instructional Staff Training services	23,150	14,150	9,000
School Administration	1,211,383	577,032	634,351
Facilities Acquisition & Construction	1,269,129	856,036	413,093
Food Services	548,701	265,133	283,568
Pupil Transfer Services	482,541	236,772	245,769
Operation of Plant	1,176,694	606,801	569,893
Athletics	23,034	11,392	11,642
Total Middle School Expenditures	\$ 11,607,726	\$ 5,858,536	\$ 5,749,190

PRINCIPALS' MESSAGE

GENERAL INFORMATION

The City of Pembroke Pines is proud to have two middle school campuses to support its feeder pattern. Pembroke Pines Charter Middle School (PPCMS) enrolls a total of 1,317 students in grades 6th-8th. The demographic breakdown is approximately 62.19% White, 24.70% African American, and 4.04% Multi-racial, 0.08% Pacific Islander, 7.85% Asian, and 1.14% American Native, of which 43.14% are Hispanic. The philosophical framework of the middle school concept is to provide the opportunity for each child to grow to his/her maximum potential. The school is committed to the establishment of a school community that meets the needs of its diverse student population. The school is accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation.

Located at 18500 Pembroke Road in Pembroke Pines, Florida, the West Middle School campus opened in August of 1999. The Central Middle School campus, located at 12350 Sheridan Street in Pembroke Pines, Florida, opened in August of 2002. Each campus' administrative staff consists of a Principal and an Assistant Principal.

A staff composed of 100.17 full-time and 7 part-time employees work diligently to meet the academic and social needs of each child. The middle school employs 75.67 full-time teachers, of whom 33 have Master's degrees, three have an Educational Specialist degree, two have Doctoral degrees, and three have achieved National Board Certification. Each teacher must meet certification requirements as established by the Florida Department of Education. Two Guidance Counselors provide services and support to students. A full-time Exceptional Student Education department includes two ESE Directors, five facilitators, and one speech therapist. Each campus has a media center and staffed media specialists who provide services to teachers and students. Two curriculum specialists are on staff to assist in the development and implementation of innovative programs to increase student achievement. Additionally, there are five full-time and five part-time teacher associates supporting the teaching and learning process.

ACCOMPLISHMENTS

In 2009, PPCMS was named a **National Blue Ribbon School of Excellence** by the U.S. Department of Education. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. The Center for Educational Reform named PPCMS a **National Charter School of the Year** in 2007.

For 16 consecutive years, PPCMS has earned an **A rating** based on student performance on Florida's standard based assessments, currently the Florida Standards Assessment (FSA). In the 2014-15 school year, Florida State Standards, a new student assessment and school accountability system was implemented. Schools transitioned from administering the FCAT 2.0 assessments to the new Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students. Current performance measures indicating proficiency show that 81% of students scored at or above proficiency level 3 on the 2015-16 ELA FSA assessment, 82% of students scored at or above proficiency level 3 on the 2015-16 Math FSA Assessment, 78% of students showed proficiency on the Science FCAT 2.0 and 94% of students scored at or above proficiency levels on the End-of-Course (EOC) Civics Assessment. Additionally, 100 % of students scored at or above proficiency

level 3 on the Algebra and Geometry EOC Assessment. In 2002, the No Child Left Behind Act was signed into law. This federal regulation renewed the Elementary and Secondary Education Act (ESEA) and established national standards and Adequate Yearly Progress (AYP) goals and measures for our schools. However, in February 2012, the Florida Department of Education was granted a flexibility waiver that allowed Florida schools to have one accountability system instead of two (one state and one federal). The flexibility waiver reduced the initial confusion caused by having two accountability systems with different standards, and is still in place until federal and state progress goals and measures are transitioned into one education standards system. Thus, due to this flexibility waiver, the federal 2015-16 AYP measurements are unavailable.

As an approved Cambridge Secondary I school, PPCMS exposes students to a global curriculum. The Cambridge Secondary 1 English and Science curriculum promotes an inquiry-based approach to learning to develop thinking skills and encourage intellectual engagement. In addition, the program enables learners to communicate confidently and effectively and to develop the analytic skills necessary to respond to a range of information, media and texts, with understanding and enjoyment as part of a rigorous curriculum designed to make students successful. The curriculum will also be aligned with the Florida State Standards.

AWARDS

PPCMS students participate in various competitions throughout the year. They have been recognized for outstanding performance in various district, state and national competitions including science and engineering, math, literature, social studies, Spanish, art, spelling and music where students have received top honors and awards.

SUMMARY

PPCMS is committed to excellence and focuses on high academic standards for all of its students. Parental and community involvement continues to be strong which enhances the overall success of the school.



PEMBROKE PINES CHARTER ELEMENTARY AND MIDDLE

CURRICULUM OVERVIEW

The elementary campuses (Central, East, West, and FSU) work collaboratively to ensure that the curriculum is aligned and implemented to accomplish academic success for all students. The Central and West Middle school campuses are also aligned and focus on academic rigor designed to prepare students to achieve academic excellence and become productive citizens in a diverse and ever-changing society.

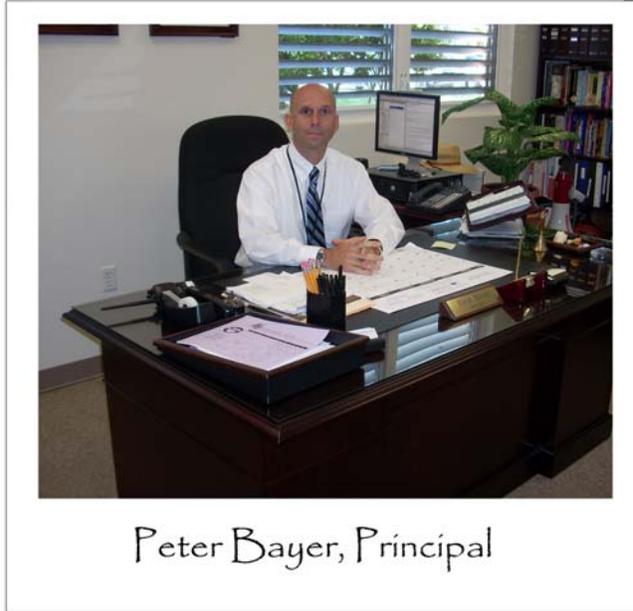


Pembroke Pines Charter Schools' curriculum is research-based and clearly defines expectations for student learning. Its implementation ensures that each content area includes essential knowledge and skills based on state and international standards (Cambridge Secondary I). The Pembroke Pines Schools have successfully transitioned to a curriculum and instruction that is fully aligned to the Florida State Standards. An interdisciplinary curriculum offers cross-curricular experiences in all grade levels and is implemented to ensure rigor as well as an appreciation of diversity.

The infusion of technology supports the delivery of instruction and enhances the curriculum by exposing students to current technological advances in education. Parents and community involvement play a significant role in the overall success of the schools. Additionally, with the support of the City of Pembroke Pines, teachers and staff are equipped with the necessary resources to provide students with a comprehensive approach to learning.



PEMBROKE PINES
ACADEMIC VILLAGE
CHARTER SCHOOL



Peter Bayer, Principal



17189 Sheridan Street
Pembroke Pines, FL 33331
954-538-3700

Summary of Revenues and Expenditures for School Fund 172

Revenues

Function	2016-17 Budget
Intergovernmental Revenue	\$ 14,872,458
Charges for Services	173,677
Investment Income	11,000
Rental Revenue	528,068
Miscellaneous Revenues	1,083,943
Interfund Transfers	305,841
Other Non Revenues	835,772
Total High School Revenues	\$ 17,810,759

Expenditures

Function	2016-17 Budget
4-8 Basic	\$ 1,091,189
9-12 Basic	6,525,443
Exceptional Student Program	387,437
Vocational 6-12	142,538
Substitute Teachers	72,558
School/Other	41,463
Guidance Services	523,665
Instruct Media Services	122,737
ESE Specialist	78,756
Instructional Staff Training Services	22,317
School Administration	1,325,150
Facilities Acquisition & Construction	3,130,190
Food Services	826,744
Pupil Transfer Services	705,490
Operation of Plant	2,531,127
Child Care Supervision	7,775
Athletics	276,180
Total High School Expenditures	\$ 17,810,759

PRINCIPAL'S MESSAGE

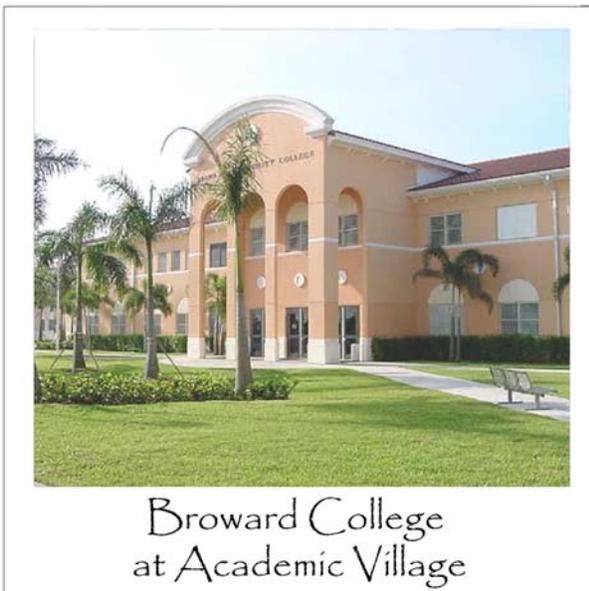
GENERAL INFORMATION

Pembroke Pines Charter High School (PPCHS) opened its doors in August of 2000 as the culminating component of one of the nation's first K-12 city-run charter school systems. From its inception, PPCHS established a strong educational mission embracing college preparation for its students, and as such, became the first fully accredited charter high school in the state of Florida. In May 2014, the City of Pembroke Pines amended its PPCHS charter school agreement with the School Board of Broward County to incorporate the expansion of its grades of service to now serve grades 6-12. Beginning school year 2014-15, the former Pembroke Pines Charter High School, presently titled Academic Village Charter School (AVCS), welcomed the addition of 300 newly enrolled middle school students to its high school student population, bringing the AVCS' total enrollment to 2,015 students. The AVCS was accredited by the Southern Association of Colleges and Schools, initially in January 2002, and again in March of 2012 when the Pembroke Pines Charter Schools System as a whole also received the accreditation.

With a staff of 134 employees, the AVCS employs 107 teachers, one ESE Specialist, three ESE Facilitators, and two Behavioral Specialists; of which 38 have a Master's degree, six have an Educational Specialist degree, two have earned Doctoral degrees, and two have obtained National Board Certification. The AVCS draws students throughout all of Broward County. In the 2015-2016 school year, the majority of the student population resided in the surrounding community of Pembroke Pines and neighboring Miramar. The student population is diverse. Our demographic breakdown is roughly 67.61% White, 22.07% African American, 0.10% Pacific Islander, 6.45% Asian, 3.20% Multi-racial and 0.57% American Native, of which 44.19% are Hispanic.

ACADEMIC VILLAGE CAMPUS HISTORY

The City of Pembroke Pines borrowed Thomas Jefferson's concept of an *Academic Village* and transformed what might have been an isolated high school campus into a cultural and intellectual hub incorporating partnerships with the Broward County Library System; Broward College, formerly Broward Community College; and the City of Pembroke Pines Parks and Recreation Departments. By doing so, during these past 16 years, the City of Pembroke Pines has exhibited the management and leadership skills necessary to create an innovative and financially viable charter high school.



The AVCS' first partnership was with the Broward County Library System. As a result, the Southwest Regional Library was placed on the campus, which became known as *Academic Village*. With the public library housed adjacent to the charter high school, the school was relieved of the burden of creating and maintaining its own library, while at the same time, offering charter students the use of a state of the art library facility. An additional partnership was formed with Broward College (BC), which placed their Pines Center Campus on *Academic Village* grounds as well. With the presence of BC, charter school students are able to conveniently dual enroll and attend college level classes without ever leaving their school campus. Another

partnership is with the City of Pembroke Pines Parks and Recreation Departments. City parks and fields are used for our school athletic fields and city employees supervise, and at times coach, PPCHS' athletic teams. This saves valuable administrative efforts that would otherwise be tied up with the numerous supervisory duties inherent in traditional high school athletic programs. In August of 2013, the Academic Village Charter School unveiled a new state-of-the-art multi-sport stadium.

One more partnership brought a nationally recognized post secondary institution, Florida International University, to the *Academic Village Campus*. Faced with the financial uncertainty that all Florida public schools are facing, the City of Pembroke Pines again took an innovative approach through the establishment of this partnership, and built the final component of the *Academic Village*. Our newest building was shared by PPCHS and FIU, with charter students using classrooms during school hours and FIU students attending classes during afternoons, weekends, and summers. In addition, the campus houses the *Susan B. Katz Memorial Auditorium*, a 450-seat auditorium shared by the high school, FIU, and other city partners. This facility is a community theatre with a primary focus on the celebration of diversity in this community. The city also uses the school facilities to host summer camp programs.

In early 2014, FIU made preparations to vacate the Academic Village Charter School campus to explore other opportunities. Once again, the City of Pembroke Pines took advantage of this unforeseen circumstance, and began to examine the possibility of expanding its services to middle school grade students. In August 2014, the AVCS started servicing grades 6-12. Due to such innovative thinking leading to extraordinary, interdependent partnerships and alternative solutions, city leaders have been able to overcome any initial startup problems as well as manage unanticipated circumstances to establish a thriving and financially viable charter school.

ACCOMPLISHMENTS

In 2015-16, the AVCS continued to excel academically. Schools administered the newly established Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students for the second year. Of the performance measures available for AV middle school students, 76% of AV middle school students scored at or above proficiency level 3 on the 2016 FCAT 2.0 Science assessment, 94% of AV middle school students scored at or above proficiency level 3 on the Civics End of Course (EOC) exam, 100% of AV middle school students scored at or above proficiency level 3 on the Geometry EOC exam and 99% of AV middle school students scored at or above proficiency level 3 on the Algebra I EOC exam. Of the performance measures available for AV high school students, 75% of 10th grade students scored at or above proficiency level 3 on the English Language Arts FSA, 74% of AV high school students scored at or above proficiency level 3 on the Algebra I EOC exam, 79% of AV high school students scored at or above proficiency level 3 on the Geometry exam, 88% of AV high school students scored at or above proficiency level 3 on the Biology EOC exam and 75% of AV high school students scored at or above proficiency level 3 on the US History EOC exam.

According to the 2014-15 Federal High School Graduation Rates Report, the Pembroke Pines Charter High School had a 99.3% graduation rate, which exceeded the District by 22.7% and exceeded the State by 21.4%.

Recently, US News & World Report listed the AVCS as one of the nation's best high schools of 2015-16.



AWARDS

In addition to being a recipient of the **2007 National Charter School of the Year**, the Academic Village Campus, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004.

In 2006, the City was a 2005 **City Livability Award** winner with the Outstanding Achievement Award for our Charter School System. The Award recognizes and honors exemplary leadership in developing and implementing programs to improve the quality of life in America's cities. One judge observed our "Charter School System was founded as a proactive response to surging population growth and an overburdened school district." It was very gratifying to have the national recognition represented by that award as a barometer of our success.



Academic Village Courtyard

AVCS' Parent Volunteer and Education Program entitled "Let's Teach Our Children Well!" is an award winning initiative having received a Sunshine Medallion Award from the State of Florida during 2002-2003 school year. From the day the Academic Village was established, we recognized the importance of parent involvement in the education of our students. As such, we continue to devote tremendous effort and Resources to maintaining a significant familial relationship with our student's parents as well as with our total school community.

"Let's Teach Our Children Well!" consists of two initiatives. The first is an annual Parent Workshop Series conducted on four Saturdays containing numerous sessions offered by AVCS teachers, guidance, and administrators as well as community partners on topics ranging from information

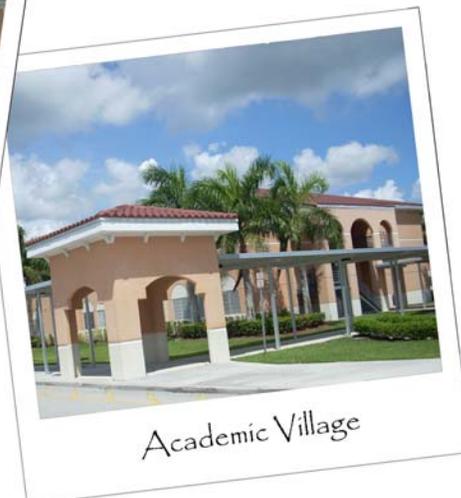
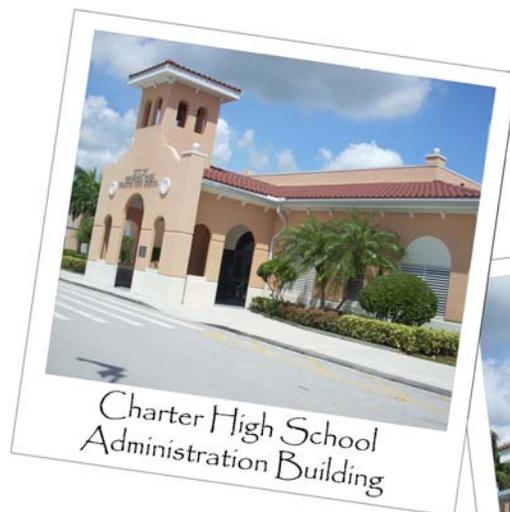
about the Florida Standards Assessment (FSA) to college planning, curriculum and drug abuse. The second component of “Let’s Teach Our Children Well!” is AVCS’ Read and Learn program. This program is specifically designed for parents who are unable to attend the parent workshops and are still interested in learning how to partner with the school to help their students be the best they can be.

CURRICULUM

AVCS offers a wide range of core courses and electives designed to prepare students for post-secondary education. Seventeen advanced placement courses are offered in a variety of subject areas as well as dual enrollment offerings at Broward College located right on our campus. In addition, we have electives in technology, media, art, web design, music, physical fitness, psychology, science, web design, debate, and law studies. We were awarded the Cambridge International Accreditation at the end of the 2013-14 school year with the benefits of all of the Cambridge International Programs and the AICE Diploma.

SUMMARY

In order to further maximize the academic performance of all of our students, the AVCS maintains no more than 22 students in each AV middle school student classroom and no more than 25 students in each AV high school student classroom to ensure that no student “falls through the cracks”. Our Homeroom Clubs Program provides personalization to each student as they proceed through high school experience supported by the same Teacher Advisor throughout 9-12th grades; our Parent Education Program “Let’s Teach Our Children Well!” directly engages parents as partners in their student’s education; up front exposure to curriculum options and performance expectations at both the honors and regular level gives students critical information to make informed decisions about their achievement options; and classrooms which embrace instructional strategies that encourage active learning and peer collaboration such as cooperative learning, Socratic Seminars, and project based learning create learning relationships not only between teacher and student but among students as well. Along with the unique partnerships of the Academic Village Campus, the City of Pembroke Pines has created a one of a kind charter school on the cutting edge of education!



The City of Pembroke Pines Charter Schools, in collaboration with students, parents and the community, endeavors to create a challenging and supportive organization of lifelong learners. It is our mission to actively engage in a continuous process of intellectual, emotional and social growth that is unified in direction, yet diverse in approach and instruction.

We are respectfully submitting this balanced budget for your review and approval.

Charles F. Dodge
City Manager
Superintendent



Kenneth Bass
Principal
East Elementary School



Michael Castellano
Principal
West Elementary &
Middle Schools



Lisa Libidinsky
Principal
Pembroke Pines - FSU
Charter Elementary School



Sean Chance
Principal
Central Elementary &
Middle Schools

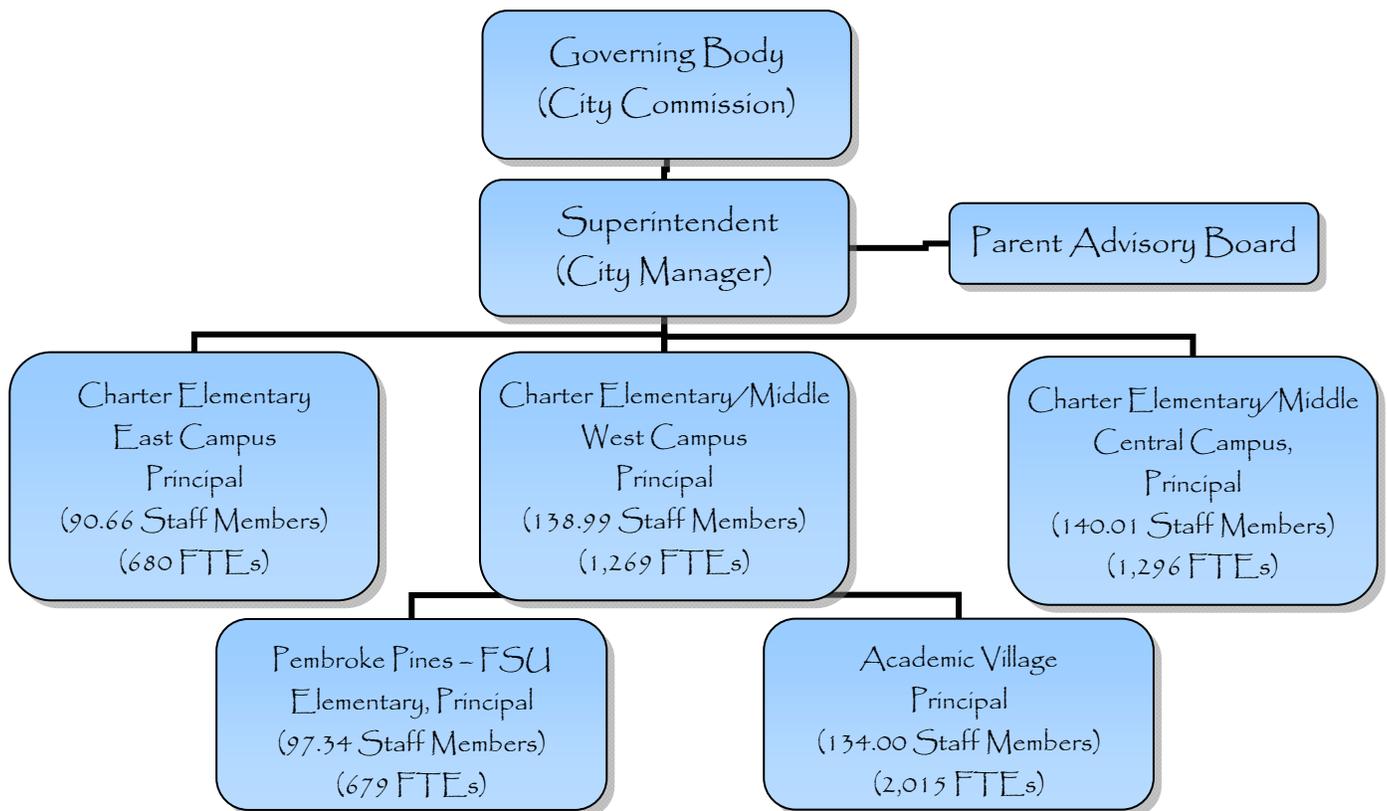


Peter Bayer
Principal
Academic Village
Charter School



City of Pembroke Pines Charter Schools

CHARTER SCHOOL ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Schools. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Schools, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines, Florida

Community Profile

Location

In the Southeast of Florida next to Miramar, Hollywood, Cooper City and the Town of Davie

City Square Miles

34.25

Climate in Fahrenheit (November, 1912 - June 2016)

Source: Southeast Regional Climate Center (Ft. Lauderdale)

Average minimum temperature (F)	67.40
Average maximum temperature (F)	83.70
Average annual temperature (F)	75.60
Average annual precipitation (in.) since 1912	60.69

Racial / Ethnic Composition

Source: 2014 American Community Survey

Hispanic or Latino	43.72%	69,926
White	30.11%	48,147
Black or African American	18.79%	30,045
Asian	5.41%	8,650
Other Race	1.97%	3,152
	100%	159,920

Age Composition

Source: 2014 American Community Survey

Under 5 years of age	9,153	5.72%
5 - 14 years	20,295	12.69%
15 - 19 years	9,878	6.18%
20 -24 years	10,006	6.26%
25 - 34 years	20,653	12.91%
35 - 44 years	21,735	13.59%
45 - 54 years	24,950	15.60%
55 - 64 years	18,579	11.62%
65 + years	24,671	15.43%
	159,920	100%

Household Tenure (Occupied Housing Unit)

Source: 2014 American Community Survey

Owner-occupied	75.8%	43,096
Renter-occupied	24.2%	13,777
	100%	56,873

Educational Attainment - Population 25 years and over (%)

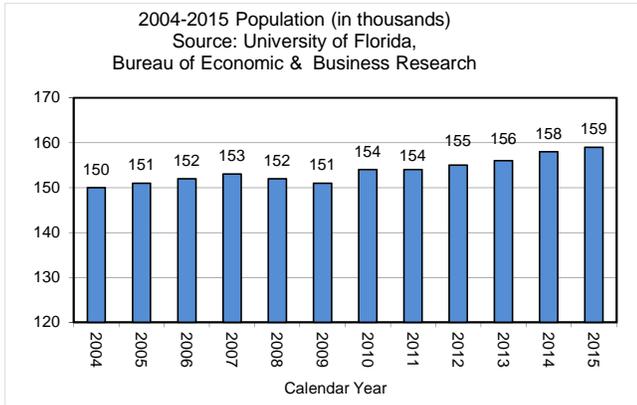
Source: 2014 American Community Survey (Census Bureau)

Less than High School Diploma	9.18%
High School Diploma	24.97%
Some college, no degree	21.25%
Associates Degree	12.14%
Bachelor's Degree	20.45%
Graduate or Professional Degree	12.00%
	100%

Household Income - In 2013 Inflation-Adjusted Dollars

Source: 2014 American Community Survey (Census Bureau)

Less than \$24,999	20.03%	11,280
\$25,000 - \$49,999	21.45%	12,076
\$50,000 - \$74,999	17.25%	9,715
\$75,000 - \$99,999	14.49%	8,158
\$100,000 +	26.78%	15,079
Median Household Income	\$	61,539



Median Age

Source: 2014 American Community Survey

2014 39.8

Average Household (persons)

Source: 2014 American Community Survey

2014 2.70

Gender Composition

Source: 2014 American Community Survey

Male	46.9%	74,964
Female	53.1%	84,956
	100%	159,920

Per Capita Income - Using Inflation-Adjusted Dollars

Source: 2014 American Community Survey (Census Bureau)

2014 (American Community Survey)	\$	28,498
2013 (American Community Survey)		27,378
2012 (American Community Survey)		27,812
2011 (American Community Survey)		26,518
2010 (American Community Survey)		28,600

Principal Property Owners (2015 Collection Year)

Source: Broward County Property Appraiser's Tax

Roll	Taxable Assessed Value (in 1000's)	% of Total Taxable Assessed Value
JRA HHF Venture LLC	\$ 129,042,780	1.32%
Pembroke Lakes Mall LTD	115,970,200	1.18%
Arium Resort LLC	95,963,390	0.98%
AVR Pembroke Pines I LLC	87,000,800	0.89%
Altis at Sheridan Village LLC	65,389,070	0.67%
Taplin Falls Ltd.	52,466,180	0.54%

Unemployment Rate (%)

Source: Florida Dept. of Labor for Pembroke Pines

2014-2015 4.80%

Principal Employers

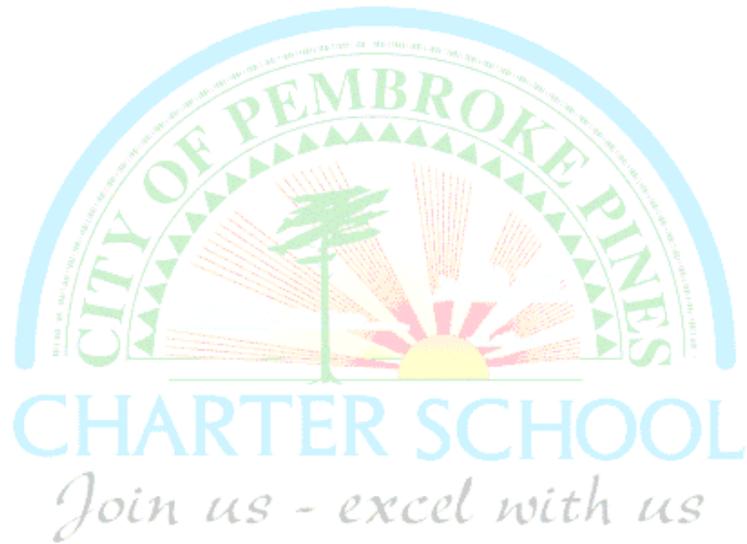
Source: Corporate Human Resource Departments

(Total Full-Time and Part-Time positions)

Memorial Healthcare System	3,725
Pembroke Lakes Mall	2,150
City of Pembroke Pines	1,346
Publix	850
Linder Industrial Machinery	445
Claire's Corporation	296
Walmart	253
Target	251
Lowe's	245

Public/Charter Schools Educational System			
School		# of Schools	# of Students
<u>Elementary:</u>	Public	9	5,826
	Pines Charter	4	2,607
	Other Charter	9	3,581
Total Elementary School Students			12,014
<u>Middle:</u>	Public	3	3,637
	Pines Charter	3	1,617
	Other Charter	4	1,377
Total Middle School Students			6,631
<u>High:</u>	Public	2	5,501
	Pines Charter	1	1,715
	Other Charter	3	1,357
Total High School Students			8,573
Total Students in Pembroke Pines			27,218

Number of Charter School Teachers with Advanced Degrees/National Certification				
As of June 2016	Master's Degree	Specialist Degree	Doctoral Degree	National Board Certification
Elementary	59	4	3	9
Middle	33	3	2	3
High	38	6	2	2
Total	130	13	7	14



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EXECUTIVE SUMMARY

The City of Pembroke Pines Charter Schools budget is presented as a detailed fiscal operating plan that recognizes estimated revenues and expenditures. This balanced budget is the foundation upon which policy decisions are made, implemented, and controlled. The Charter School uses the SmartStream budget module that provides strengthened accountability in budgeting and funds control for each school. In addition, this module allows the department to forecast, track, and prepare the budget in a more efficient manner. The schools' priorities continue to focus on providing the best quality education to our students while staying within our budgetary guidelines.

The City of Pembroke Pines has four educational charters. Three of these charters are sponsored by the School Board of Broward County. The fourth charter is sponsored by Florida State University. These charters include four elementary, three middle schools, and one high school. The School Board of Broward County sponsored Charter School budgets for fiscal year 2016-2017 were adopted by City resolution number 2016-R-21 for \$46,317,829. The Florida State University sponsored Charter School budget for fiscal year 2016-2017 was adopted by City resolution number 2016-R-22 for \$6,661,870. Both balanced budgets were approved by Commission on June 15, 2016. Combined, these charter school budgets total \$52,979,699. These budgets are referenced as one charter school system throughout this budget book.

While student enrollment is at 100% with an average attendance factor of 96.45%, the charter schools continue to face economic and legislative challenges related to funding. Even though Florida Education Finance Program (FEFP) revenues have increased in this year's adopted budget, they are not increasing at the same rate as required expenditures. The Base Student Allocation (BSA) that is used to calculate the Florida Education Finance Program (FEFP) revenues increased in this year's adopted budget from \$4,154.45 per student in FY2016 to \$4,160.71. This increase only represents an additional \$37,178.14 in revenues to our system. Since FY2007-08, the BSA has only increased 2% over the past nine fiscal years. The statewide Public Education Capital Outlay funding for Charter Schools, another major revenue source for our schools, is estimated to increase 19% from FY2016. Even so, the State is currently funding this revenue at only 61% of the total maximum allocation. The unfunded value represents \$2,407,617 dollars to our system.

To address these funding issues, the charter schools actively seek alternative funding sources such as contributions and grants at the local, state, and federal levels. In FY2008-09, the City Commission/Governing Board approved for parents to be able to purchase a maximum of 20 of their 30 required volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours are at \$20 an hour. In addition, a contract with a school uniform company was negotiated and as a result, is expected to generate \$130,000 for our charter school system in the 2016-17 fiscal year. While seeking alternative funding initiatives, the Governing Board approved to institute a \$280 student activity and service fee for the students of FSU Elementary on June 17, 2009. As a developmental research school, the Pembroke Pines-Florida State University Charter Elementary School is able to charge a student activity and service fee to be utilized for student needs throughout the school year. This fee is expected to generate \$140,000 in revenues for the 2016-17 fiscal year. Additionally, in FY2013-14, through the Request for Proposal procurement process, a new janitorial services contract was enacted in which the winning bidder has committed to annually provide \$20,000 in aid to the charter schools. Furthermore, in FY2013-14, a parent-led fundraising campaign titled "Support Our Schools" was established, and is expected to raise \$300,000 for FY2016-17. This campaign is assisted and overseen by our Administrative Department.



Charting The Course



OUR VISION

Our vision, as a community, is to cultivate character and foster life-long learning through a challenging educational experience in a safe environment.

OUR MISSION

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

OUR CORE BELIEFS

- ✓ All students are to be treated with dignity and respect and have the right to learn, grow, and maximize their full potential without limitations.
- ✓ Collaboration among all stakeholders is vital in meeting the individual needs of all students.
- ✓ All students should be educated in a safe and nurturing environment and have access to a well-rounded and rigorous curriculum.
- ✓ A highly qualified staff is directly related to student success.
- ✓ High expectations for academic achievement will prepare students for college and career readiness.

EDUCATIONAL GOALS, OBJECTIVES & STRATEGIES

To achieve their mission, the Charter Schools have developed action plans to address each of the five target goals for student learning identified as priorities for our school improvement plan: academic growth, character development, cultural diversity, human resources, health and safety. The goals, objectives, and strategies listed below help to support the varying learning populations of our schools, aligning supplementary programs to recognize both low and high level achieving students.

Goal 1 Academic Growth - Students will demonstrate high academic achievement in English Language Arts (ELA), Science Technology Engineering and Mathematics as dictated by the Next Generation Sunshine State Standards and Florida State Standards.

Objective: Students in all grade levels will achieve high standards in the assessed areas based on the Florida Standards as determined by the Florida Department of Education.

Strategic Plan: *Reading Plan* - Teachers will conduct small reading groups, based on various baseline, diagnostic, and progress monitoring assessments. Students will participate in daily, uninterrupted literacy blocks. Teachers will provide additional remediation through differentiated intervention strategies in reading instruction and content area. Teachers are provided professional development in Differentiated Instruction strategies to meet the needs of all learners. In order to infuse the Florida Standards, all teachers will participate in extensive training. *Writing Plan* - Teachers will utilize effective writing strategies across all curriculum content areas. Creative writing experiences such as journals, writing contests, and poetry will be provided to students. Effective writing techniques will be modeled to students. *Science Plan* - Classroom instruction will be supplemented by hands-on activities. Students will participate in science fairs that exhibit their STEM centered projects. *Mathematics Plan* - Instruction and remediation will be provided utilizing individual and small group instruction to support all learners. Math instruction will be integrated throughout all content areas to increase problem-solving skills. *Technology Plan* - Schools will possess technology necessary for improved classroom instruction and computer-based assessment.

2015-2016 Results:

% of students at grade level and above									
School	English Language Arts	Math	Science	Civics End of Course (EOC)	Algebra 1 EOC	Algebra 2 EOC	Geometry EOC	Biology EOC	US History EOC
Elementary School	79%	86%	75%	N/A	N/A	N/A	N/A	N/A	N/A
Middle School	81%	82%	78%	94%	100%	N/A	100%	N/A	N/A
AV - Middle	82%	78%	76%	94%	99%	N/A	100%	N/A	N/A
AV - High	77%	N/A	N/A	N/A	74%	74%	79%	88%	75%
FSU Elementary School	79%	81%	73%	N/A	N/A	N/A	N/A	N/A	N/A

Goal 2 **Character Development** - Students will experience growth development in socio-cultural, interpersonal, and character development based on the cooperative efforts of administration, faculty, and parents and school-wide mentoring program.

Objective: All students in grades K – 5 will be provided the opportunity to participate in the Character Education program implemented by the Guidance Department. All students in the Charter School system participate in a mentoring program that promotes character education and student achievement.

Strategic Plan: Faculty and staff will contribute to the implementation of activities and programs that foster positive social experiences. In addition, they will model appropriate social behaviors to students at all times.

2015-2016 Results: Through the efforts of faculty and staff, students participated in various activities and programs throughout the year that focused on positive character development. Programs such as “High Five,” “G.R.A.D.E.”, and “Kids of Character”. In addition, Teachers and Guidance Counselors modeled appropriate social behaviors to students. The Physical Education coach fostered inter-personal skills through team play. Nearly all Charter School Parents completed 100% of their required volunteer hours.

Goal 3 **Cultural Diversity** - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Objectives: Students will explore other cultures through guided activities and projects sponsored by faculty, staff, and administration. Students will participate in interdisciplinary curriculum activities focusing on multicultural education.

Strategic Plan: Teachers will use various supplemental materials, grade appropriate activities, and a variety of multicultural learning experiences to raise awareness for other nationalities.

2015-2016 Results: The Cambridge program is being implemented as a co-curriculum and offers global perspective for students. Also, Multicultural Night is an annual event that celebrates multiple cultures. During this event, parents and students were invited to learn about different cultures as well as share information about their own. Teachers guided students with a variety of grade appropriate, cross-cultural learning experiences and activities about different cultures. Teachers also recognize diversity holidays and encourage students to do cross-cultural research using the internet, and other media sources.

Goal 4 Human Resources - The Pembroke Pines Charter Schools will improve organizational communication across campuses focusing on the effective horizontal and vertical alignment of curriculum as well as the implementation of the Florida Standards and the Next Generation Sunshine State Standards.

Objectives: The instructional program of Pembroke Pines Charter School will be aligned with the State of Florida Educational standards and goals, including the Next Generation Sunshine State Standards and Florida State Standards. Administration continues to use an ongoing program to facilitate staff development based on a needs assessment.

Strategic Plan: Administration and faculty will meet regularly to discuss curriculum strategies, assess the changing needs of staff to provide continuity and consistency, and provide professional development to all teachers.

2015-2016 Results: Principals attended monthly meetings to discuss various topics including curriculum, professional development, and implementation of the Florida Standards. The purpose was to ensure a unified focus among all campuses in meeting the State of Florida educational standards and goals, including the Next Generation Sunshine State Standards and Florida Standards. In addition, school leadership teams and classroom teachers participated in Professional Learning Communities to discuss instructional strategies, analyze student data, and share best practices. Curriculum Specialists and administration met to assess the changing needs and provided continuity and consistency to teachers.

Goal 5 Health and Safety - The Pembroke Pines Charter Schools will implement strategies to improve students' and parents' awareness of student health and fitness, and will continue to implement the safety plan to ensure the safety and security of the school site, students, and staff.

Objectives: Students will participate in interdisciplinary curriculum activities focusing on health and fitness. Pembroke Pines Charter Schools will develop an ongoing program to assure student health, safety, and security.

Strategic Plan: Students will participate in various grade appropriate activities concerning dental health, personal hygiene, and human growth and development. In addition, Administration will disseminate information to parents for all health-related activities via various forms of media.

2015-2016 Results: Students participated in an annual event, Field Day, in which a variety of age and developmentally appropriate physical exercises were implemented to promote fitness and fair play. Students also participated in Jump Rope for Heart and fifth graders took part in the Gang Resistance and Drug Education (GRADE) program. In addition, a variety of grade appropriate activities about dental health, personal hygiene, and Human Growth and Development were also taught in the classroom throughout the year. Facility inspection checks were performed through fire, lockdown, tornado, and hazardous weather conditions drills to ensure student safety in the event of such occurrences.

FISCAL GOALS, OBJECTIVES & STRATEGIES

The goals listed below have been established as the overall basic framework for the Charter Schools' fiscal management. These goals will be accomplished by implementing our strategic plans and will be evaluated yearly for accuracy by our Administrative Department.

Goal 1 Financial Stability

Objective: Use all available monetary resources to further the goals of supporting a system of free public school.

Strategic Plan: Identify and evaluate revenue alternatives. Use nonrecurring revenue for nonrecurring expenditures. Maintain communication with District for increased fairness in the alignment of funds received for students.

2015-2016 Results: All available revenues received were utilized in the appropriate programs to support the charter schools' goal in providing quality education to our students.

Goal 2 Cost Efficiency

Objective: Ensure that funds are spent in the most cost effective manner.

Strategic Plan: Recruit and maintain staff levels necessary to provide the best quality education to our students. Maintain salary structure and benefits competitive with the District. Acquire necessary supplies, materials, equipment, and services in the most effective manner. Minimize program costs by using sound purchasing practices implemented by the schools' procurement procedures.

2015-2016 Results: All procurement policies and guidelines set forth by the City of Pembroke Pines were used to acquire goods and/or services in the most efficient manner possible.

Goal 3 Fiscal Soundness

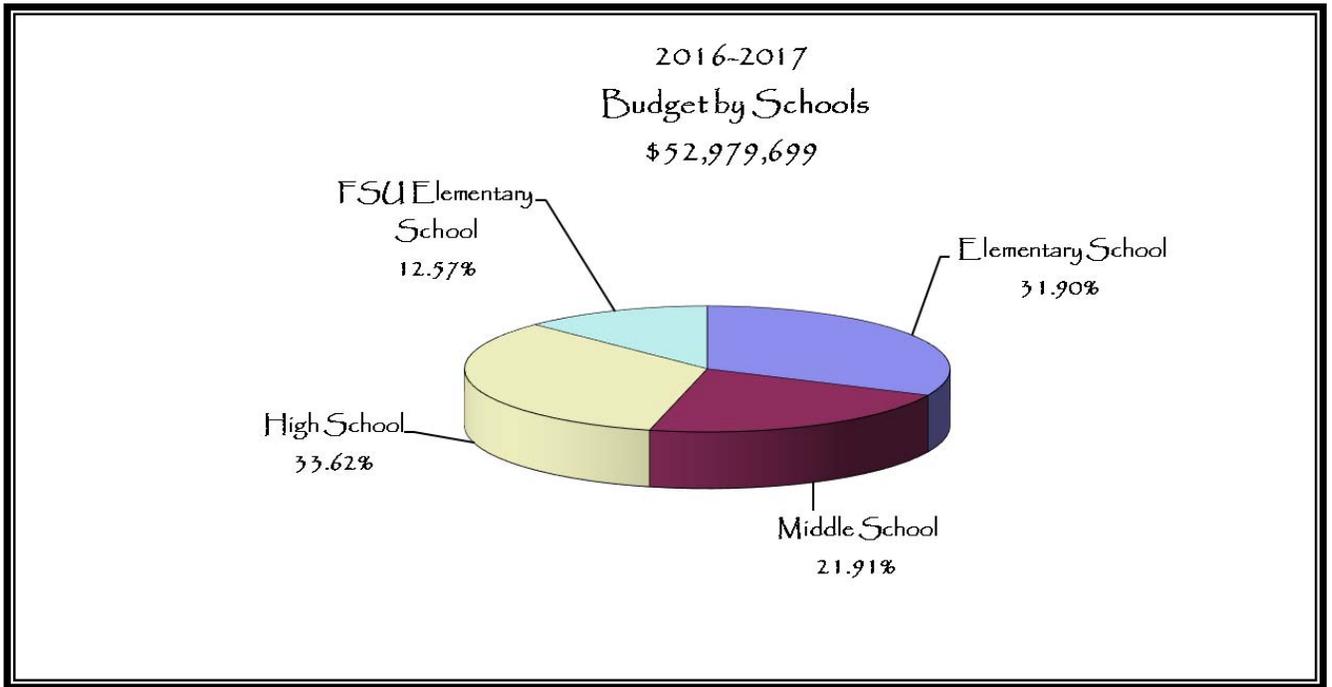
Objectives: Promote fiscal soundness and viability of the schools' operations.

Strategic Plan: Provide the Governing Board with a detailed and precise balanced budget. Continue to meet national standards by submitting budget to GFOA for review. Provide reports and financial data that are accurate, timely and meaningful. Maintain funds control through our financial system. Monitor changing conditions, trends, legislation as it impacts the school system.

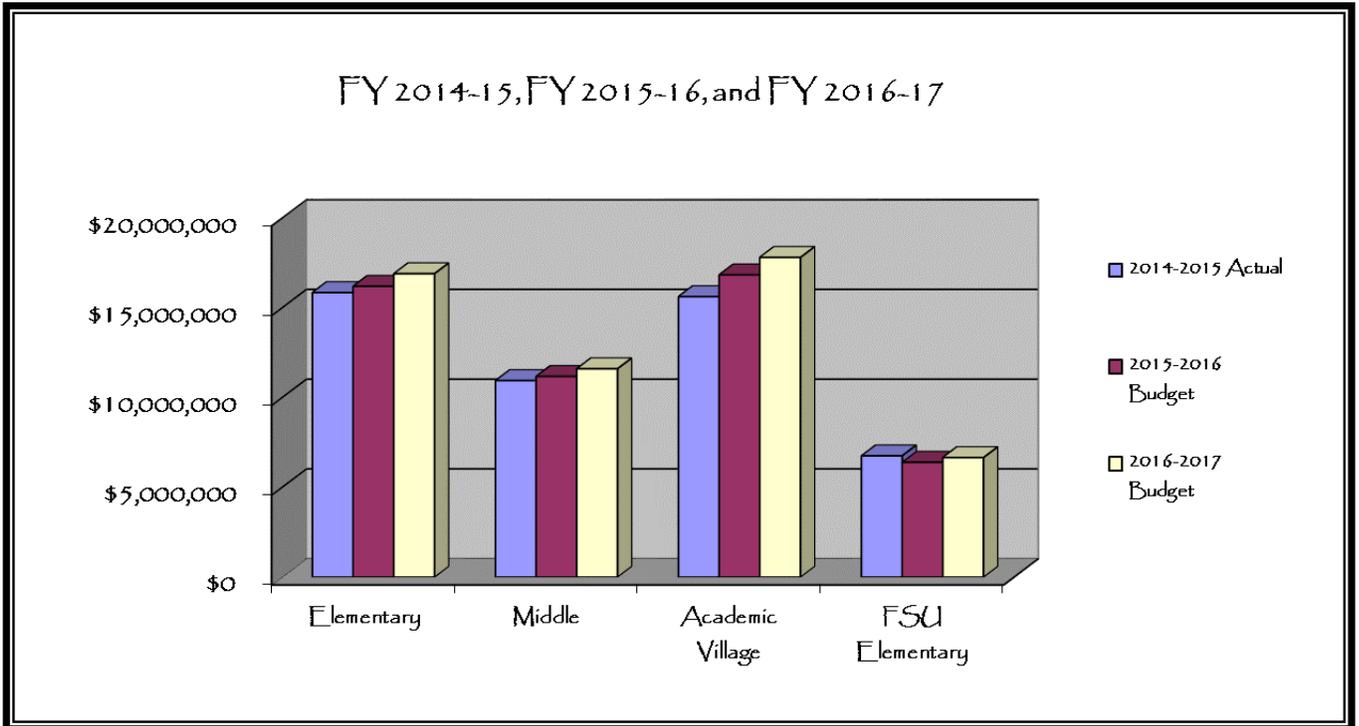
2015-2016 Results: The Charter Schools unaudited 2015-2016 fund balance is \$4,139,328. The City's Finance Department provides monthly financial reports for school administration to review as well as quarterly financial reports to the District. The Charter Schools received the prestigious Distinguished Budget Award for the fiscal year beginning July 1, 2015 from the Government Finance Officers Association. The Charter Schools continue to be recognized as High Performing Charter Schools by the State of Florida Department of Education under state statute 1002.331, F.S.

BUDGET-IN-BRIEF

The Charter School's budget provides a detailed fiscal operating plan that identifies estimated revenues and expenditures. This balanced budget reflects each school's priorities and represents a process through which policy decisions are made, implemented and controlled. Funding for our Charter System is derived from three main sources – Federal, State, and Local Sources. The Charter Schools revenues/expenditure budget for the 2016-17 school year is \$52,979,699 a 4.67% increase from last year.



BUDGET COMPARISON



School	<u>2014-2015</u> Actual	<u>2015-2016</u> Budget	<u>% of Change</u> FY15 to FY16	<u>2016-2017</u> Budget	<u>% of Change</u> FY16 to FY17
Elementary	\$15,851,518	\$16,199,537	2.20%	\$16,899,344	4.32%
Middle	10,948,070	11,182,190	2.14%	11,607,726	3.81%
Academic Village	15,624,873	16,835,140	7.75%	17,810,759	5.80%
FSU Elementary	6,758,611	6,397,228	-5.35%	6,661,870	4.14%
Total Revenue	\$49,183,072	\$50,614,095	2.91%	\$52,979,699	4.67%

Administrative staff was given the following short-term initiatives in developing this budget.

SHORT-TERM FINANCIAL AND OPERATIONAL POLICIES

- 1) Projections of revenues and expenditures were determined by using historical data and state published forecasts.
- 2) Middle school population increased by 30 students. This increased state shared revenues by approximately \$124,821.
- 3) Salary estimates do not include an increase for instructional and non-instructional staff. This resulted in an estimated budget savings of approximately \$384,790.
- 4) The addition of three math coaches at East, Central and FSU Elementary Schools, one reading teacher at Central Middle School, one science teacher at West Middle School, and one ESE Support Facilitator for the Exceptional Student Program at the Academic Village Charter School. This increased the budget by approximately \$374,322.
- 5) The State increased the annual employer contribution percentage to the Florida Retirement System (FRS), from 7.26% to 7.52%. This increased the budget by \$85,265.
- 6) Operating expenses budgeted to maintain the current level of operation in order to provide quality education and resources to our students.

BUDGET ASSUMPTIONS/CONSTRAINTS

The operating budget was developed by the Budget Department and administration using the following assumptions and constraints.

ASSUMPTIONS

1. Enrollment - The enrollment projections are used to prepare the proposed revenues for the upcoming school year. For the 2016-17 year, student enrollment has increased by 30 students. One of the main sources of revenue received from the State are the Florida Education Finance Program funds. These revenues are calculated by taking the number of students and multiplying it by the appropriate cost factor as established by Legislature to come up with the weighted full time equivalent (WFTE) count. The WFTE is then multiplied by the 2016-17 Base Student Allocation of \$4,160.71 (provided by the Department of Education) and then multiplied by the District Cost Differential (DCD) which accounts for the varying cost of living among the 74 school districts.
2. Personnel - Personnel needs are analyzed so that students are provided the best quality education in order for them to reach their highest potential and become lifelong learners.
3. Salary Increases – Salary increases are negotiated with union representatives.
4. Operating Expenses – Operating expenses are budgeted as status quo. New programs are recommended for consideration and approved based on their contribution to school-level goals and objectives

CONSTRAINTS

1. State Revenue – Florida’s lack of an income tax has placed a high burden on property taxes to cover the cost of running the state. Recent changes in Florida’s tax laws accompanied by the recent economic downturn affecting the state, has caused educational districts to experience revenue shortfalls in State funding.

REVENUES

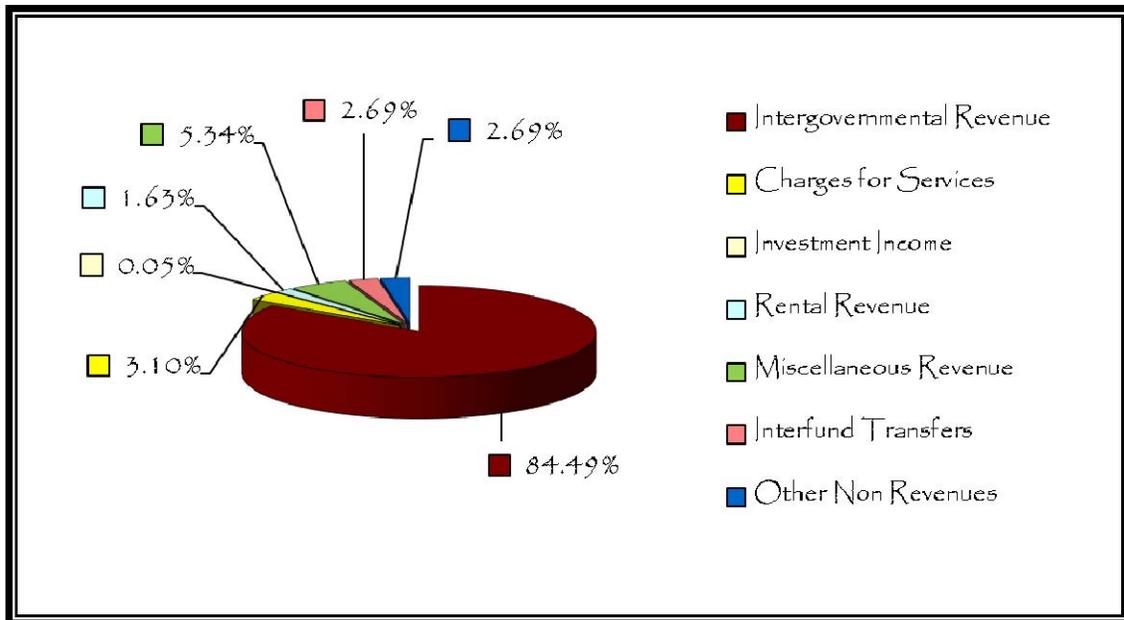
Funding for the Charter Schools continues to be an ongoing challenge. As the budget for the 2016-2017 fiscal year is prepared, the following data is used in projecting revenues:

- ✓ Student enrollment is at 100% (5,939 students)
- ✓ Actual revenue received for FY 2015-16.
- ✓ State allocation amounts given to each District.
- ✓ Base Student Allocation of \$4,160.71 per weighted FTE.
- ✓ Capital Outlay funding at 61% based on State projections.
- ✓ 2% administration fee paid to District on first 250 students per charter.

Charter School Revenues

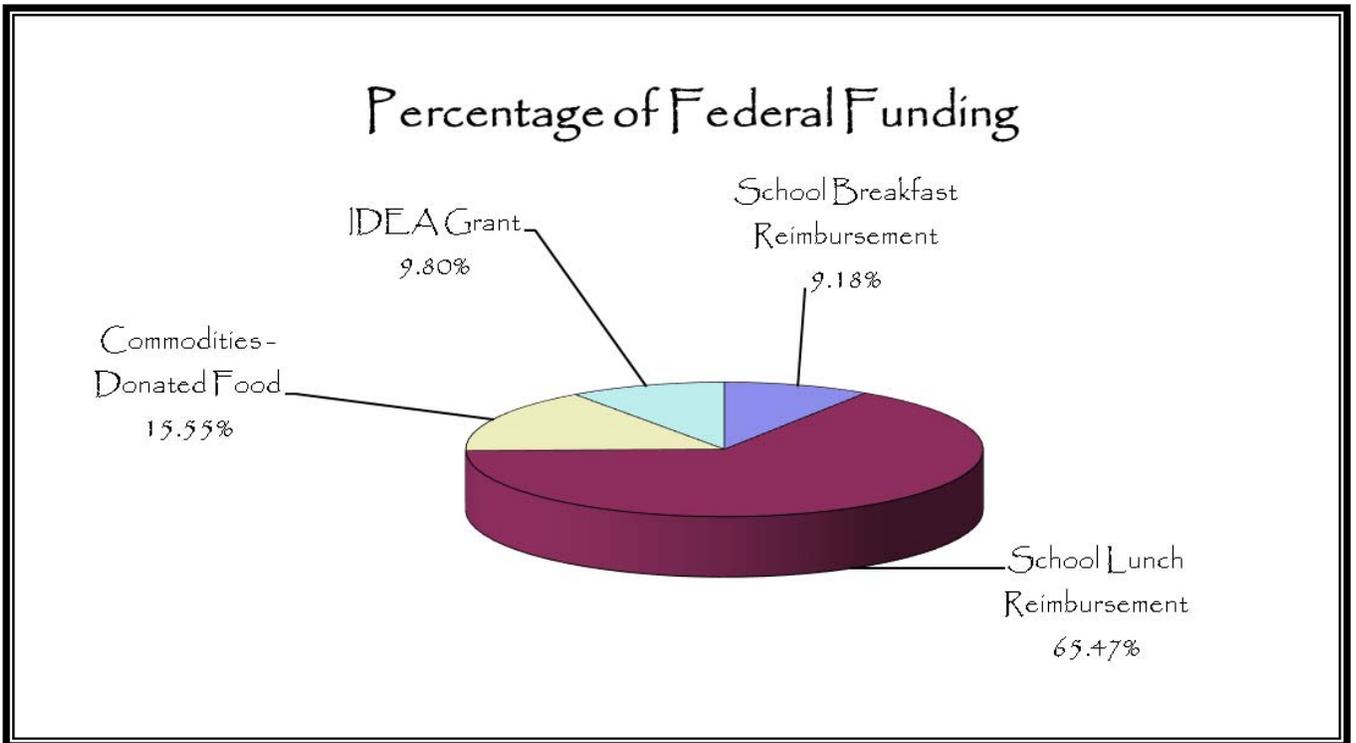
Source	2014-15 Actual	2015-16 Budget	% of Change FY15 to FY16	2016-17 Budget	% of Change FY16 to FY17
Intergovernmental Revenue	\$ 43,303,611	\$ 42,762,553	-1.25%	\$ 44,761,405	4.67%
Charges for Services	1,476,369	1,614,486	9.36%	1,641,780	1.69%
Investment Income	29,619	16,000	-45.98%	29,000	81.25%
Rental Revenue	945,096	803,247	-15.01%	865,496	7.75%
Miscellaneous Revenue	2,108,360	2,734,323	29.69%	2,831,641	3.56%
Interfund Transfers	1,320,017	1,349,479	2.23%	1,426,590	5.71%
Other Non Revenues	-	1,334,007	100.00%	1,423,787	6.73%
Total Revenue	\$ 49,183,072	\$ 50,614,095	2.91%	\$ 52,979,699	4.67%

Fiscal Year 2017 Percentage of Revenues by Source



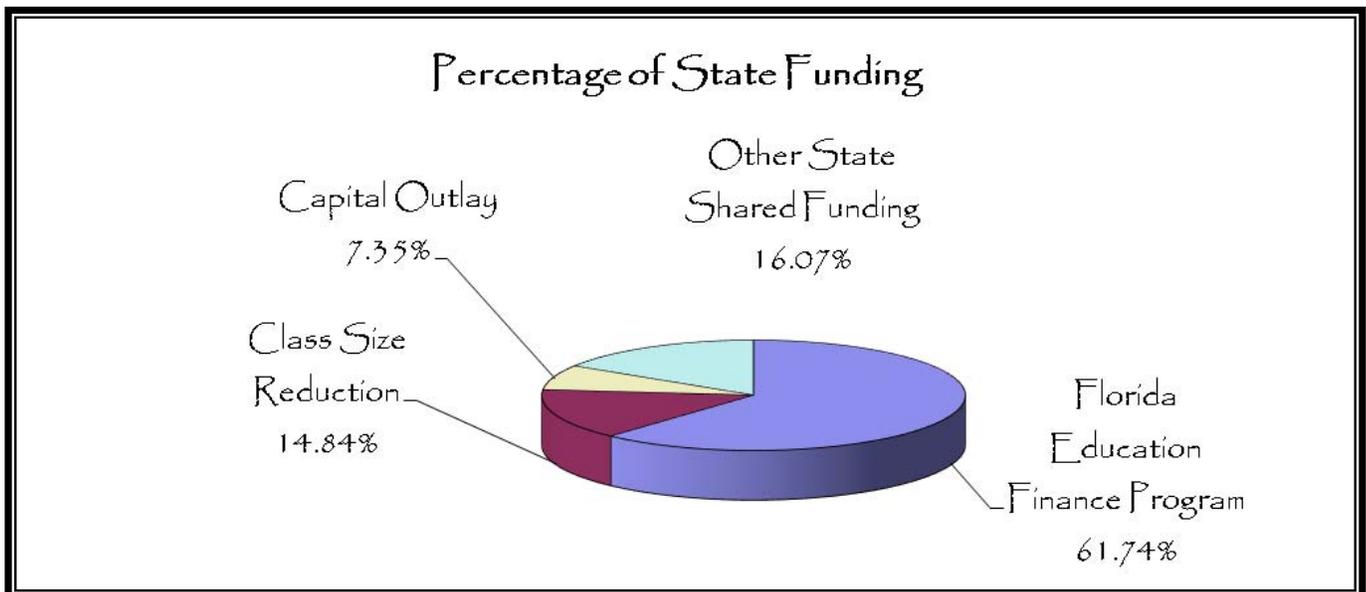
Federal funding – Revenues received from the United States either directly from the Federal government, or received from the State as the distributing agency. These revenues include School Breakfast and Lunch Free/Reduced reimbursement, Commodities – Donated Food, and the Individuals with Disabilities Education Act (IDEA) grant.

FY2016-2017 Federal Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
School Breakfast Reimbursement	\$46,344	\$23,098	\$22,213	\$13,387	\$105,042
School Lunch Reimbursement	264,283	172,115	213,047	99,975	749,420
Commodities - Donated Food	57,782	39,471	60,392	20,350	177,995
IDEA Grant	7,435	4,295	28,065	72,480	112,275
	<u>\$375,844</u>	<u>\$238,979</u>	<u>\$323,717</u>	<u>\$206,192</u>	<u>\$1,144,732</u>



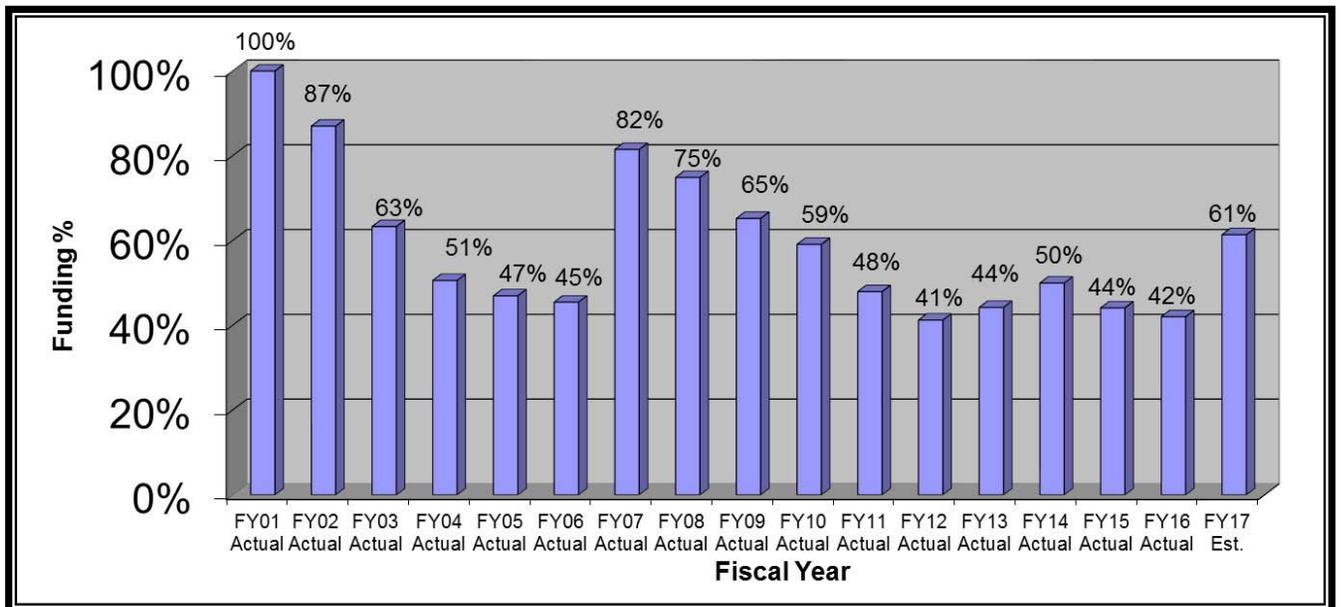
State Shared Revenues - Revenues received primarily from the sponsoring school districts pursuant to the funding provisions included in the Schools' charter. School district funding is provided mostly by legislative appropriations from the State's General Revenue Funds under the Florida Education Finance Program (FEFP). The total State funds budgeted under the FEFP for all schools in the 2016-2017 budgets are \$26.9 million, a 0.39% increase from actual unaudited funds received in 2015-16. In addition to FEFP, the Charter Schools receive Class Size Reduction, Capital Outlay, and Other State Shared Funding. Other State Shared Funding category includes Transportation, ESE Guaranteed Allocation, Academic Instruction and categorical funding for Instructional Materials, Media, Science Lab, and Safe Schools.

FY2016-17 State Shared Funding Revenue Sources	Elementary	Middle	Academic	FSU	Total
	School	School	Village	Elementary	
Florida Education Finance Program	\$8,806,214	\$5,620,764	\$9,087,118	\$3,413,128	\$26,927,224
Class Size Reduction	2,517,617	1,218,238	1,851,993	884,449	6,472,297
Capital Outlay	905,339	703,214	1,291,806	306,269	3,206,628
Other State Shared Funding	1,995,560	1,520,437	2,317,824	1,176,703	7,010,524
	\$14,224,730	\$9,062,653	\$14,548,741	\$5,780,549	\$43,616,673



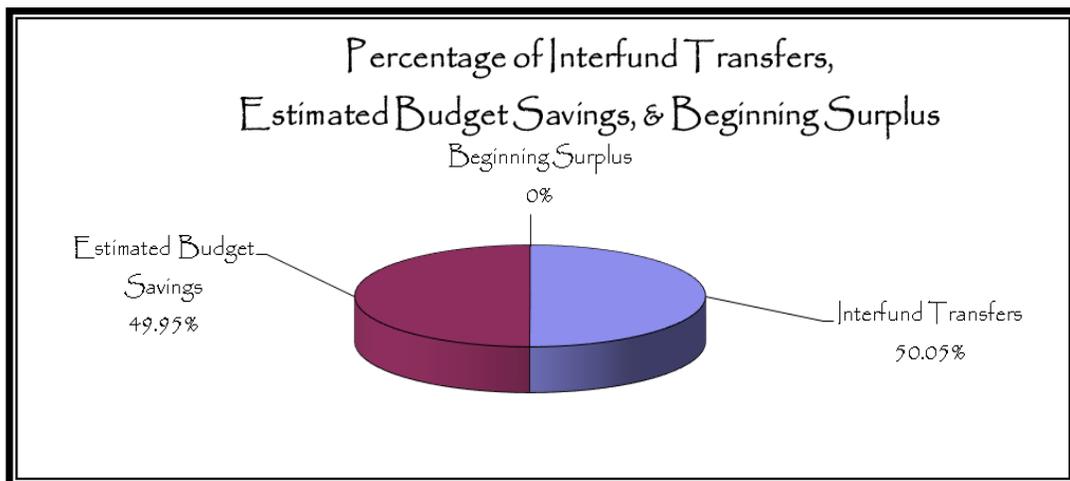
Capital Outlay funding - Since FY2007, capital outlay funding gradually declined over time from 82% to 41% in FY2012. It increased slightly by 3% in FY2013, and 6% in FY2014, but decreased 8% by FY2016. Currently, the State's Department of Education reports an estimated 61% funding for FY2017, an anticipated 19% increase from FY2016. If the State funded this revenue at 100%, the charter schools would receive an additional \$2,407,617.

History of Capital Outlay Funding



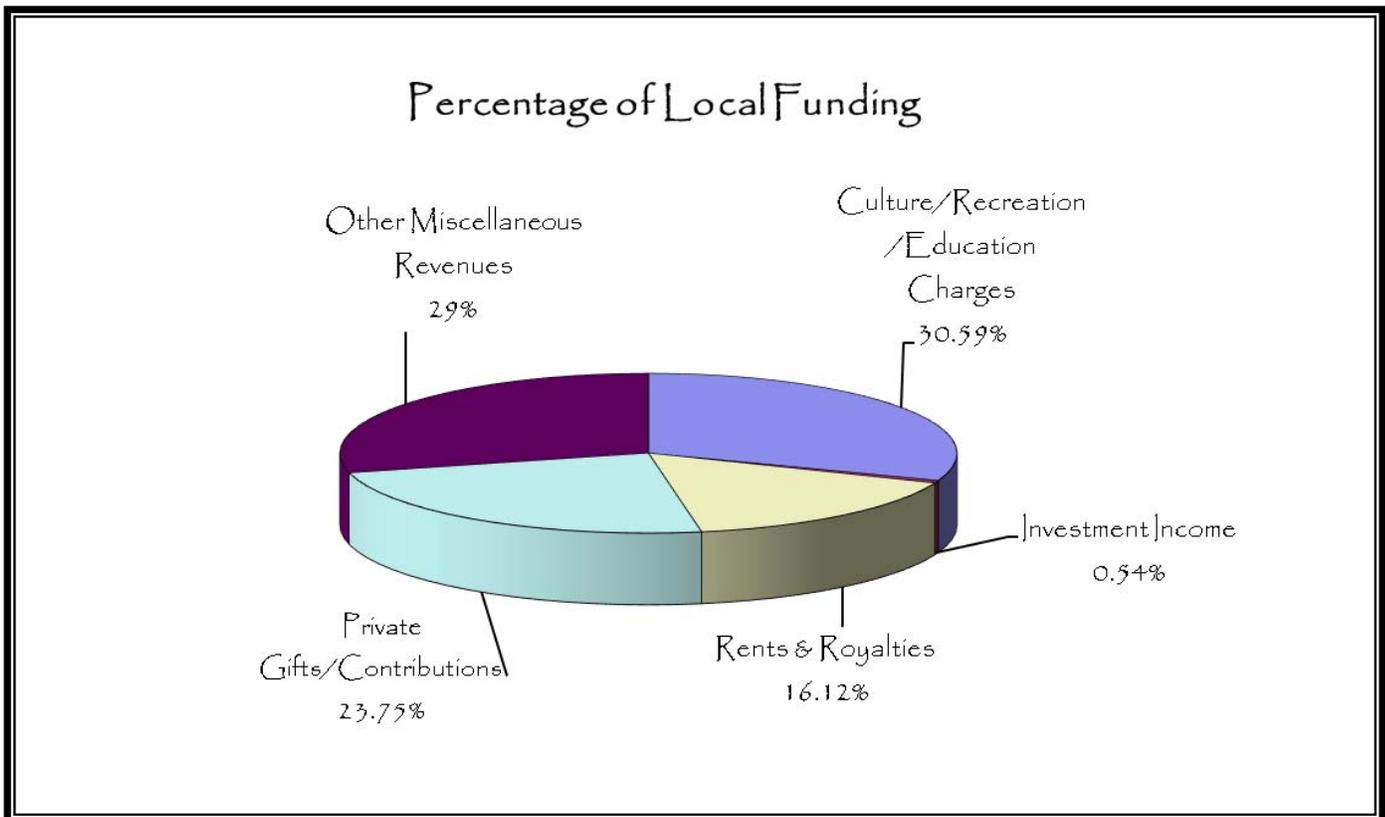
Interfund Transfers, Estimated Budget Savings and Beginning Surplus - Funds used to balance the budget. In the 2016-17 budget, \$2,850,377 is being allocated for this purpose. The first major component, Interfund Transfers, is a transfer of the charter school Early Development Centers' profits to the charter school system. The second component, Estimated Budget Savings, is similar to our Beginning Surplus account as it is considered an "Other Non-Revenue Account". The \$1,423,787 forecasted for estimated budget savings is the true-up of expenses related to health insurance from FY2015-16. Also included in the estimated budget savings projection are P/T Teacher Aide and P/T Aftercare Director salary savings, and conditional savings from a surveillance security system that is budgeted in FY2016-17, but contingent on the timeframe of the procurement process. The final component, is the Beginning Surplus account. This account was utilized to balance the budget.

FY2016-17 Interfund Transfers, Estimated Budget Savings, & Beginning Surplus	Elementary	Middle	Academic	FSU	Total
	School	School	Village	Elementary	
Interfund Transfers	\$ -	\$ 1,120,749	\$ 305,841	\$ -	\$ 1,426,590
Estimated Budget Savings	\$ 420,028	\$ 258,895	\$ 512,317	\$ 232,547	\$ 1,423,787
Beginning Surplus	\$ -	\$ -	\$ 323,455	\$ (323,455)	\$ -
	\$ 420,028	\$ 1,379,644	\$ 1,141,613	\$ (90,908)	\$ 2,850,377



Local funding – Revenues derived from Culture/Recreation/Education Charges, Investment Income, Rents & Royalties, Private Gifts/Contributions, and Other Miscellaneous Revenues. Revenues from these sources total approximately \$5.37 million in the 2016-17 budget.

FY2016-17 Local Funding Revenue Sources	Elementary	Middle	Academic	FSU	Total
	School	School	Village	Elementary	
Culture/Recreation/Education Charges	\$929,469	\$109,103	\$173,677	\$429,531	\$1,641,780
Investment Income	10,000	\$4,000	\$11,000	\$4,000	29,000
Rents & Royalties	121,570	183,458	528,068	32,400	865,496
Private Gifts/Contributions	402,543	274,976	455,850	141,770	1,275,139
Other Miscellaneous Revenues	415,160	354,913	628,093	158,336	1,556,502
	\$1,878,742	\$926,450	\$1,796,688	\$766,037	\$5,367,917



EXPENDITURES

The preparation of the expenditure budget for the 2016-17 fiscal year has been extremely challenging yet rewarding. Budgetary controls are maintained at the expenditure object level within each function. In spite of the fact that State Shared Revenues have not kept up with increasing cost of operations, the 2016-17 expenditure budget increased by 4.67% (see table below for details) from the 2015-2016 budget.

Charter School Expenditures				
Function:		2015-16 Budget	2016-17 Budget	Increase (Decrease)
5101	K-3 Basic	\$ 7,183,517	\$ 7,380,990	2.75%
5102	4-8 Basic	10,015,149	10,479,129	4.63%
5103	9-12 Basic	6,392,455	6,525,443	2.08%
5130	Intensive English/ESOL	1,921	1,921	0.00%
5250	Exceptional Student Program	2,172,172	2,376,950	9.43%
5300	Vocational 6-12	139,214	142,538	2.39%
5901	Substitute Teachers	342,764	338,603	-1.21%
5919	School/Other	41,409	41,463	0.13%
6120	Guidance Services	1,003,080	1,025,919	2.28%
6200	Instruct Media Services	716,087	797,634	11.39%
6303	ESE Specialist	70,908	78,756	11.07%
6400	Instruct. Staff Training Services	52,358	104,017	98.66%
7300	School Administration	4,685,836	5,020,824	7.15%
7400	Facilities Acquisition & Construction	6,318,612	6,328,598	0.16%
7600	Food Services	2,388,428	2,356,652	-1.33%
7800	Pupil Transfer Services	1,990,207	2,154,598	8.26%
7900	Operation of Plant	6,276,054	6,983,217	11.27%
9102	Child Care Supervision	546,389	543,503	-0.53%
9900	Athletics	277,535	299,214	7.81%
Total Expenditures		\$ 50,614,095	\$ 52,979,969	4.67%

The schools proposed budget provides funding for the following:

- ✓ Fringe benefits comparable to the District.
- ✓ Health insurance coverage for qualifying employees.
- ✓ Providing for two pension programs, the 401A Pension Plan and Florida Retirement Plan that require the employer to contribute 7.52% of the employee's base salary.
- ✓ All other expenses to operate the schools have been budgeted accordingly.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL FUNCTION

FUNCTION: The function describes the activity for which a service or material is acquired and includes all activities performed to accomplish the objectives of our school. Personnel are categorized according to the function performed for the school.

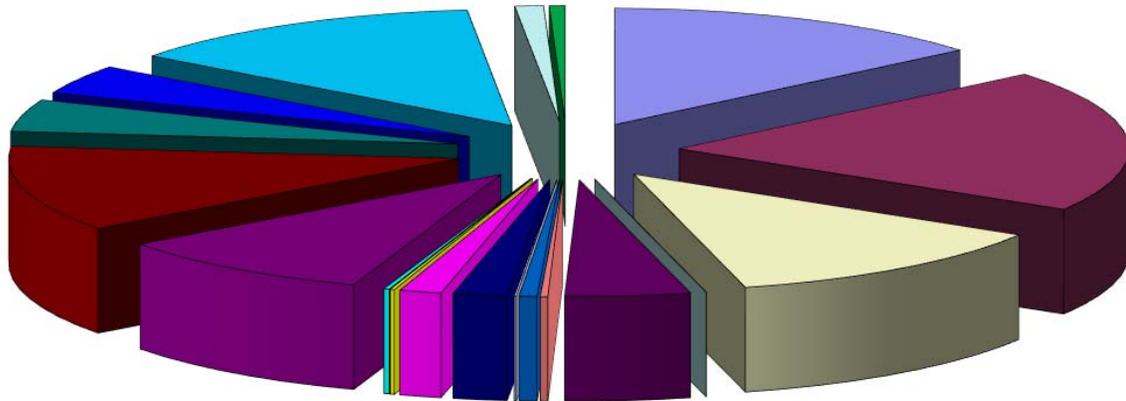
<u>Function</u>	<u>Description</u>
5100	<p><u>Basic (FEFP K-12)</u> – The Basic Program is that part of the school’s Full Time Equivalent (FTE) eligible for instructional program not identified as Special Programs for Exceptional Students, Vocational-Technical, or Adult General Education.</p> <p style="padding-left: 40px;">5101 - Kindergarten – 3rd grade 5102 - 4th – 8th grade 5103 - 9th – 12th grade 5130 - ESOL – English for Speakers of Other Languages.</p>
5250	<p><u>Exceptional Student Education</u> – Programs for exceptional students as determined by law. Criteria for each program are specified by State Board of Education.</p>
5300	<p><u>Vocational Education</u> – Vocation-Technical programs established by law with program criteria established through State Board of Education Rule.</p>
5901	<p><u>Substitute Teachers</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to illness.</p>
5919	<p><u>School/Other</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to attendance at seminars, workshops, and meetings.</p>
6120	<p><u>Guidance Services</u> – Pertains to helping students assess and understand their abilities, aptitudes, interests, and educational needs; assisting students in increasing their understanding of educational and career opportunities, counseling students and parents, evaluating student abilities, assisting in personal and social adjustments and working with other staff members in planning and conducting guidance services.</p>
6200	<p><u>Instructional Media Services</u> – Those activities concerned with directing, managing, and operating school media centers. It includes the use of all teaching and learning resources, including hardware and content materials.</p>
6300	<p><u>Instruction and Curriculum Development</u> – Activities designed to aid teachers in developing the curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate students. Included in this function are the following instructional support specialists: primary, technology, learning resource, and behavioral.</p> <p style="padding-left: 40px;">6303 - ESE Specialist</p>

- 6400 Instructional Staff Training Services – Activities designed to contribute to the professional or occupational growth and competence of members of the instructional staff during the time of their service to the school. Among these are workshops, seminars, demonstrations, school visits, courses for college credits.
- 7300 School Administration (Office of the Principal) – Those activities concerned with directing and managing the operation of a particular school. It includes the activities performed by the principal, assistant principal, and other assistants in general supervision of all operations of the school, evaluations of staff members, assignments of duties to staff members, supervision and maintenance of the schools records, and coordination of school instructional activities.
- 7400 Facilities Acquisitions and Construction – Those activities concerned with the acquisition of land and buildings, remodeling buildings, construction of buildings, and additions, initial installation or extension of service systems and other built-in equipment, and improvements to sites.
- 7600 Food Services – Consists of those activities concerned with providing food to pupils and staff in a school or school system. This function includes the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities and the delivery of food.
- 7800 Pupil Transportation Services – Those activities which have as their purpose the conveyance of students to and from school activities, either between home and school, school and trips for curricular or co-curricular activities. Expenditures for the administration of student transportation services are recorded under this function together with other student transportation expenses.
- 7900 Operation of Plant – Activities concerned with keeping the physical plant open and ready for use. Major components of this function are utilities, including telephone service, custodial costs, and insurance cost associated with school buildings. Expenses include cleaning, disinfecting, heating, moving furniture, caring for grounds, school crossing guards, security and other such activities that are performed on a daily, weekly, monthly, or seasonal basis.
- 9100 Community Services – This function consists of activities that are not related to providing education for students in a school system. These include services provided by the school system for the community as a whole or some segment of the community such as programs of the custody and care of children and community recreation programs.
 9102 - After School Care – Expenses related to the cost of providing supervision to students once school has ended for the day.
- 9900 Athletics – Expenses related to the various sports program offered to students during the school year.

Comparison of Annual Expenditures by Function

Charter School Expenditures							
Function		Personnel Expensed to Function	2014-15 Budget	2015-16 Budget	% of Change FY15 to FY16	2016-17 Budget	% of Change FY16 to FY17
5101	K-3 Basic	Teachers and Teacher Assistants	\$ 7,156,098	\$ 7,183,517	0.38%	\$ 7,380,990	2.75%
5102	4-8 Basic	Teachers and Teacher Assistants	10,206,136	10,015,149	-1.87%	10,479,129	4.63%
5103	9-12 Basic	Teachers	6,319,535	6,392,455	1.15%	6,525,443	2.08%
5130	Intensive English/ESOL	N/A	1,921	1,921	0.00%	1,921	0.00%
5250	Exceptional Student Program	Teachers, Speech Therapists, Teacher Assistants, and Clerical Specialists	2,110,939	2,172,172	2.90%	2,376,950	9.43%
5300	Vocational 6-12	Teachers	143,494	139,214	-2.98%	142,538	2.39%
5901	Substitute Teachers	Substitutes	332,495	342,764	3.09%	338,603	-1.21%
5919	School/Other	Substitutes	21,203	41,409	95.30%	41,463	0.13%
6120	Guidance Services	Guidance Counselors, Clerical Specialists, and Registrar	991,520	1,003,080	1.17%	1,025,919	2.28%
6200	Instruct Media Services	Media Specialist, Teacher Assistants, and Clerical Specialists	724,780	716,087	-1.20%	797,364	11.35%
6303	ESE Specialist	ESE Specialist	71,931	70,908	-1.42%	78,756	11.07%
6400	Instruct. Staff Training Services	N/A	49,813	52,358	5.11%	104,017	98.66%
7300	School Administration	Principals, Assistant Principals, Clerical Specialists, Behavior Specialists, Registrars, and Bookkeepers	4,405,728	4,685,836	6.36%	5,020,824	7.15%
7400	Facilities Acquisition & Construction	N/A	6,320,740	6,318,612	-0.03%	6,328,598	0.16%
7600	Food Services	N/A	2,272,541	2,388,428	5.10%	2,356,652	-1.33%
7800	Pupil Transfer Services	N/A	2,152,635	1,990,207	-7.55%	2,154,598	8.26%
7900	Operation of Plant	Security Guards	6,380,290	6,276,054	-1.63%	6,983,217	11.27%
9102	Child Care Supervision	Part Time After School Care Staff	539,885	546,389	1.20%	543,503	-0.53%
9900	Athletics	N/A	249,493	277,535	11.24%	299,214	7.81%
Total Expenditures			\$ 50,451,177	\$ 50,614,095	0.32%	\$ 52,979,699	4.67%

FY2017 Percent of Expenses by Function



- | | |
|---------------------------------------|--|
| ■ K-3 Basic - 13.93% | ■ 4-8 Basic - 19.78% |
| ■ 9-12 Basic - 12.32% | ■ Intensive English/ESOL - 0% |
| ■ Exceptional Student Program - 4.49% | ■ Vocational 6-12 - 0.27% |
| ■ Substitute Teachers - 0.64% | ■ School/Other - 0.08% |
| ■ Guidance Services - 1.94% | ■ Instruct Media Services - 1.51% |
| ■ ESE Specialist - 0.15% | ■ Instruct. Staff Training Services - 0.2% |
| ■ School Administration - 9.48% | ■ Facilities Acquisition & Construction - 11.95% |
| ■ Food Services - 4.45% | ■ Pupil Transfer Services - 4.07% |
| ■ Operation of Plant - 13.18% | ■ Child Care Supervision - 1.03% |
| ■ Athletics - 0.56% | |

*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 47 and 49. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL OBJECT

OBJECT: The object code is used to describe the service or commodity obtained as a result of a specific expenditure.

<u>School Object</u>	<u>Description</u>
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Personnel

100 – 199	<u>Salaries</u> – Amounts paid to employees of the school system who are considered to be in positions of a permanent nature.
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200 – 299	<u>Employee Benefits</u> – Expenditures on behalf of the employee. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefits, while not paid directly to the employee, are part of the cost of personnel services.
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Operating

300 – 399	<u>Purchased Services</u> – Amounts paid for services rendered by personnel who are not on the school payroll. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided in order to obtain the desired results. Included in this category are services rendered by architects, lawyers, consultants, etc.
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400 – 499	<u>Energy Services</u> – Expenditures for various types of expenses such as electricity.
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500 – 599	<u>Materials and Supplies</u> – Amounts paid for items expendable in nature that are consumed, worn out, or deteriorated in use. Consumable supplies for the operation of the school, expenditures for textbooks, workbooks, periodicals for the media center, and computer items and equipment less than \$1,000 in initial cost are included in this category.
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Capital

600 – 699	<u>Capital Outlay</u> – Expenditures for the acquisition of fixed assets or additions of fixed assets. These expenses include land and the improvement, construction, and additions to buildings. Computer equipment and equipment such as machinery with an initial purchase value greater than \$1,000 are also included in this category.
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Other

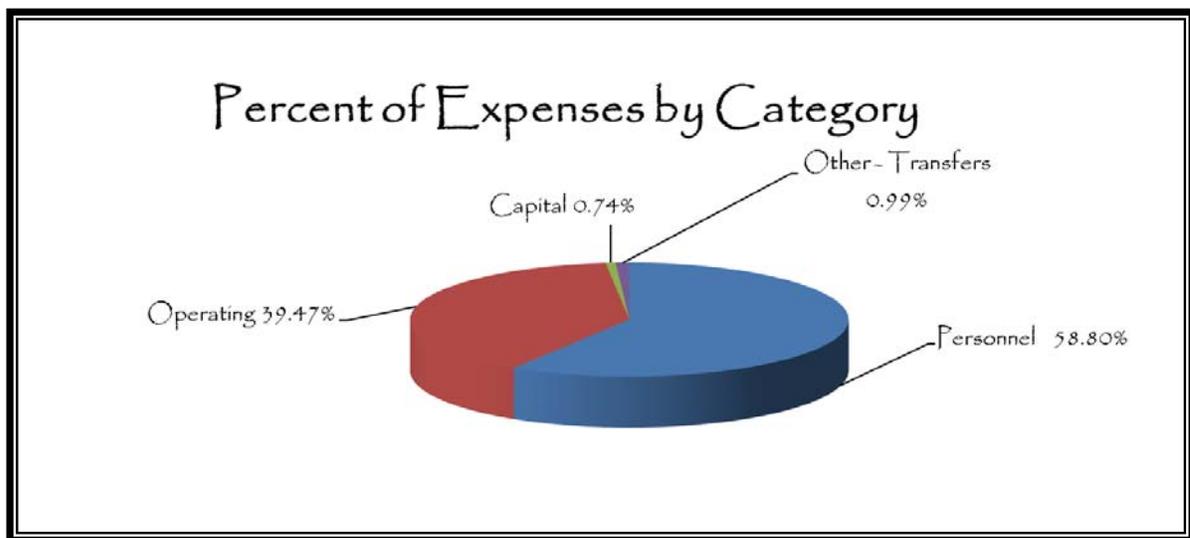
700 – 799	<u>Interest Expense</u> – Expenditures from current funds for interest on serial bonds.
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800 – 899	<u>Loss on Disposition of Assets</u> – The excess of the carrying value of the disposed asset over the financial inflows generated from the disposition.
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900 – 999	<u>Transfers</u> – Interfund transactions within the same government reporting entity except loans and reimbursements.
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2016-17 Expenditures by Function & Object

Function		Personnel	Operating	Capital	Other - Transfers	Total	% of Total
5101	K-3 Basic	\$ 7,013,658	\$ 367,332	\$ -	\$ -	\$ 7,380,990	13.93%
5102	4-8 Basic	9,839,095	630,834	9,200		10,479,129	19.78%
5103	9-12 Basic	5,907,872	617,571			6,525,443	12.32%
5130	Intensive English/ESOL		1,921			1,921	0.00%
5250	Exceptional Student Program	2,007,540	369,410			2,376,950	4.49%
5300	Vocational 6-12	127,438	15,100			142,538	0.27%
5901	Substitute Teachers	338,603				338,603	0.64%
5919	School/Other	41,463				41,463	0.08%
6120	Guidance Services	1,003,591	22,328			1,025,919	1.94%
6200	Instruct Media Services	620,597	175,192	1,575		797,364	1.51%
6303	ESE Specialist	78,756				78,756	0.15%
6400	Instruct. Staff Training Services		104,017			104,017	0.20%
7300	School Administration	3,414,281	1,598,743	7,800		5,020,824	9.48%
7400	Facilities Acquisition & Construction		6,328,598			6,328,598	11.95%
7600	Food Services		2,326,230	30,422		2,356,652	4.45%
7800	Pupil Transfer Services		2,154,598			2,154,598	4.07%
7900	Operation of Plant	113,401	5,998,934	344,745	526,137	6,983,217	13.18%
9102	Child Care Supervision	527,898	15,605			543,503	1.03%
9900	Athletics	113,948	185,266			299,214	0.56%
Total		\$31,148,141	\$20,911,679	\$393,742	\$ 526,137	\$52,979,699	100.00%



*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 47 and 49. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

PERSONNEL CHANGES

The proposed budget provides for the following personnel changes by school function.

FY 2017 Changes in Staffing Levels							
School Function		2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		F/T	P/T	F/T	P/T	F/T	P/T
5101	K-3 Basic	90.76	61.00	2.68		93.44	61.00
5102	4-8 Basic	133.24	34.00	4.32	(1.00)	137.56	33.00
5103	9-12 Basic	85.00				85.00	0.00
5250	Exceptional Student Education	26.00	5.00	1.00	1.00	27.00	6.00
5300	Vocational 6-12	2.00				2.00	0.00
6120	Guidance Services	15.00				15.00	0.00
6200	Instruct Media Services	9.00	2.00			9.00	2.00
6303	ESE Specialist	1.00				1.00	0.00
7300	School Administration	47.00	2.00			47.00	2.00
7900	Operation of Plant	3.00				3.00	0.00
9102	Child Care Supervision		76.00			0.00	76.00
9900	Athletics	1.00				1.00	0.00
Total		413	180	8.00	0.00	421	180

The overall personnel changes to the 2016-17 budget are the addition of eight full-time positions, of which two were reclassifications. In an effort to better meet the special needs of our student population, the following changes were made:

Two P/T Teacher Assistant position were re-classified to F/T Teacher positions: one each at the West Elementary and West Middle Schools. Three F/T Math Coach positions were needed: one each at the East, Central and FSU Elementary schools. One F/T Reading Teacher position was needed at the Central Middle school and one F/T Science Teacher was needed at the West Middle School. One additional F/T ESE teacher was added to meet the needs of the increasing ESE student population at the Academic Village Charter School. The net effect of these personnel changes increased the budget by approximately \$374,322.

For more detail on changes in positions by site, refer to pages 103 to 114 in the Budget Overview Section.

ADMINISTRATION

The Pembroke Pines Charter School System (PPCS) is municipally run by the City of Pembroke Pines and consequently, the City of Pembroke Pines is directly involved in the oversight of the schools everyday operations. As such, the City of Pembroke Pines provides administrative support to the schools on a daily basis and in return, the charter schools are charged an administrative fee. The budgeted administrative fee for FY2016-17 is approximately \$1.14 million. Administrative services provided for this fee include:

- Superintendent – The City Manager functions as the PPCS Superintendent.
- Governing Board - The City Commission functions as the PPCS governing board, and are responsible for the fiscal management of school operations.
- City Clerk – Maintaining the schools’ public records and providing informational assistance to the public involving all school related requests.
- Human Resources - Provides support in the recruitment of school employees, benefits management, job classification, salary administration, and records management.
- Payroll Department - Provides timekeeping and paycheck processing for the schools.
- Finance Department – Responsible for all transactional accounting for the charter schools including but not limited to accounts payable, accounts receivables, preparation and maintaining charter school financial data and reports.
- Purchasing/ Contract Administrations - Assists in the acquisition of supplies, services and construction for the school system.

By utilizing this dual-role model, the Pembroke Pines Charter School system has been able to efficiently manage administrative tasks, thus effectively keeping administrative costs incurred by the school system low.

TRANSPORTATION

The Charter Schools' transportation system is currently contracted with The Transportation Authority. A fleet of 49 buses, five of which are wheelchair accessible, provides transportation services just under 2,400 students who live over 2.0 miles away from the school. The State is currently funding this service at \$366 per rider. In an effort to supplement State transportation revenues, the charter schools receive additional revenue from the rental of our school buses to outside customers when they are not being utilized for field trips and sporting events. They are rented at a charge of \$60 per hour. The total budgeted revenues for FY2016-17 are \$1,344,093. The expenses for this service total \$2,154,598. The unfunded balance of \$810,505 is subsidized by the Charter Schools.

School	# of riders	% of riders	State Revenue	Other Transportation Revenue	Total Revenue
Elementary School	425	22%	\$ 155,367	\$ 159,719	\$ 315,086
FSU Elementary *	78	11%	0*	63,250	63,250
Middle School	670	51%	245,220	109,103	354,323
Academic Village	1,215	60%	444,507	166,927	611,434
Total	2,387	40%	\$ 845,094	\$ 498,999	\$ 1,344,093

* Lab Schools do not qualify for transportation revenue from the State

FOOD SERVICE

The Charter Schools' food service is currently contracted with Chartwells Dining Services. This vendor provides daily breakfast and lunch service at a price comparable to the local school district. In 2016-17, total revenues in the amount of \$2,578,324 are budgeted to be received from the Federal Government and Food Sales. The expenses for this service total \$2,356,652. The schools are anticipating a profit in the amount of \$221,672. For FY2016-17, various marketing measures will be implemented in an effort to increase school meal program participation. The State's Wellness Plan, which promotes the development of healthy food choices, is incorporated in the daily menu planning.

School	# of Students Receiving Free Meals	# of Students Receiving Reduced Meals	Total	% of school population Free/Reduced
Elementary School	494	116	610	32%
Middle School	316	76	392	30%
Academic Village	432	95	527	26%
FSU Elementary	191	28	219	32%
Total	1,433	315	1,748	30%

LEASE PAYMENT

The charter school system does not have a Debt Service Fund. The Schools lease their elementary, middle, and high school buildings from the City of Pembroke Pines for a varying annual lease payment. These payments are based on the total debt service requirements of the debt issued by the City of Pembroke Pines for the purchase of land and construction of the school campuses.

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines FSU Charter Elementary School:

In 2001, the City issued Public Improvement Revenue Bonds, Series 2001 for \$19,600,000 of which approximately \$7,100,000 was used to finance the construction of the City of Pembroke Pines/Florida State University Charter Elementary School. Effective October 1, 2013, there is no outstanding balance for the Series 2001 Bonds. In December 2006, \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 was advance refunded by a portion of the \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. In 2008, the City issued the Charter School Revenue Bonds, Series 2008 for \$64,095,000 and used approximately \$3,360,000 to finance the construction of 12 new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools (City of Pembroke Pines, Florida FSU Charter Elementary School Financial Statements for the Fiscal Year Ended June 30, 2015).

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines Charter Elementary Schools, Middle Schools, and High School:

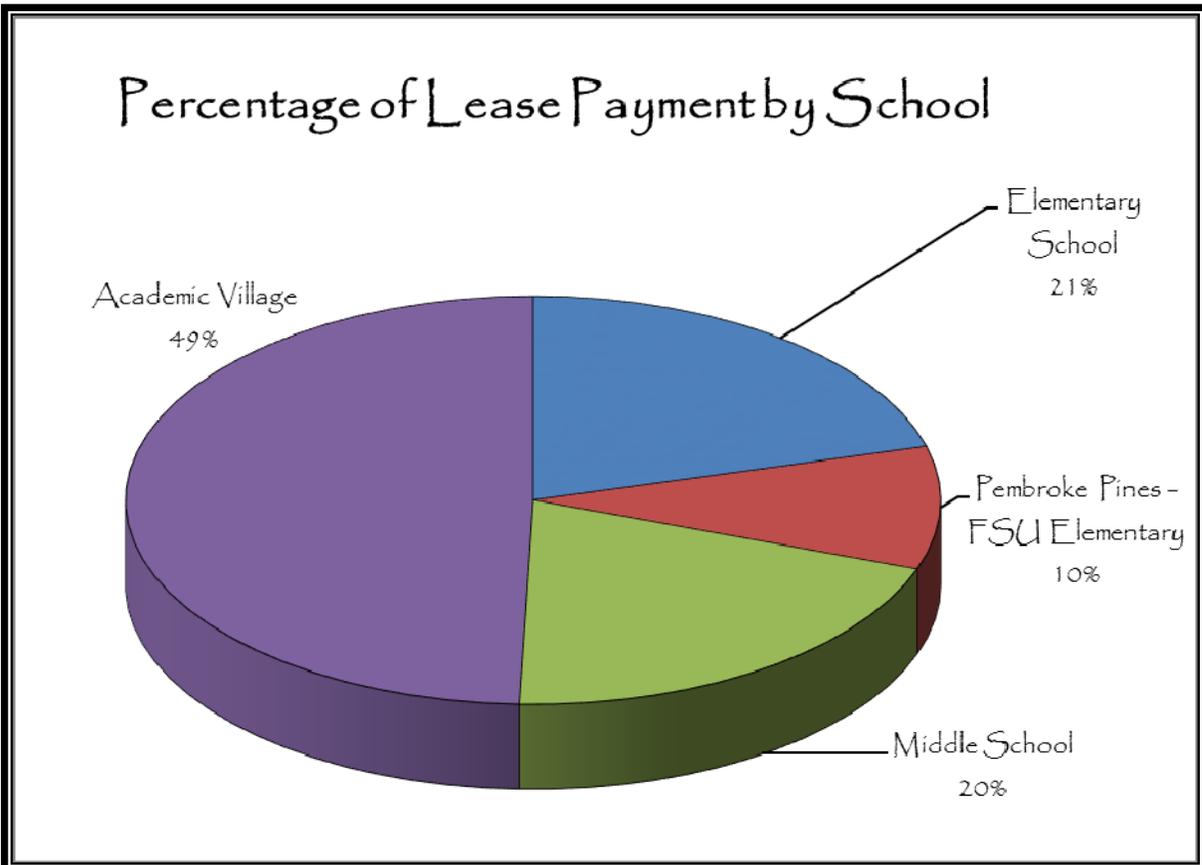
The City borrowed \$10,000,000 from a bank in December 1997 of which approximately \$8,000,000 was used to finance the acquisition of land and construction of the Elementary Schools. In 1998, the City issued Public Improvement Revenue Bonds, Series 1998 for \$24,055,000 of which approximately \$12,500,000 was used to finance the construction of the Middle School, and the purchase and development of the site for the City's Charter High School. During 1999, the City issued Capital Improvement Revenue Bonds, Series 1999 for \$45,240,000 of which approximately \$31,000,000 was used to finance the construction of the City of Pembroke Pines Charter High School and further expansion of the Schools. During 2001, the City issued Charter School Revenue Bonds, Series 2001A and 2001B for \$31,910,000 and \$20,060,000, respectively, which were used to finance the construction of the City of Pembroke Pines Charter Central Campus and the shared-use facility located at the Academic Village Charter High School Campus.

On December 1, 2006, \$18,935,000 of the Public Improvement Revenue Bonds, Series 1998, and \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 were advance refunded by the City's \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. Also on December 1, 2006, \$28,100,000 of the Capital Improvement Revenue Bonds, Series 1999 was advance refunded by a portion of the City's \$45,050,000 Capital Improvement Revenue Refunding Bonds, Series 2006.

On March 25, 2008, the City advance refunded the Charter School Revenue Bonds, Series 2001A and 2001B, and constructed thirty-eight (38) additional classrooms for the City of Pembroke Pines Charter Schools and twelve (12) new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School by issuing the Charter School Revenue Bonds, Series 2008 for \$64,095,000. This was done to comply with the State's Class Size Amendment. The Amendment allows for no more than 18 students in Kindergarten through Third grade classrooms and 22 students in each Fourth through Fifth grade classroom. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools, including the FSU Charter School. The Schools remit a yearly rental fee to the City for the use of the facilities that were constructed by the City (City of Pembroke Pines, Florida Charter Schools Financial Statements for the Fiscal Year Ended June 30, 2015).

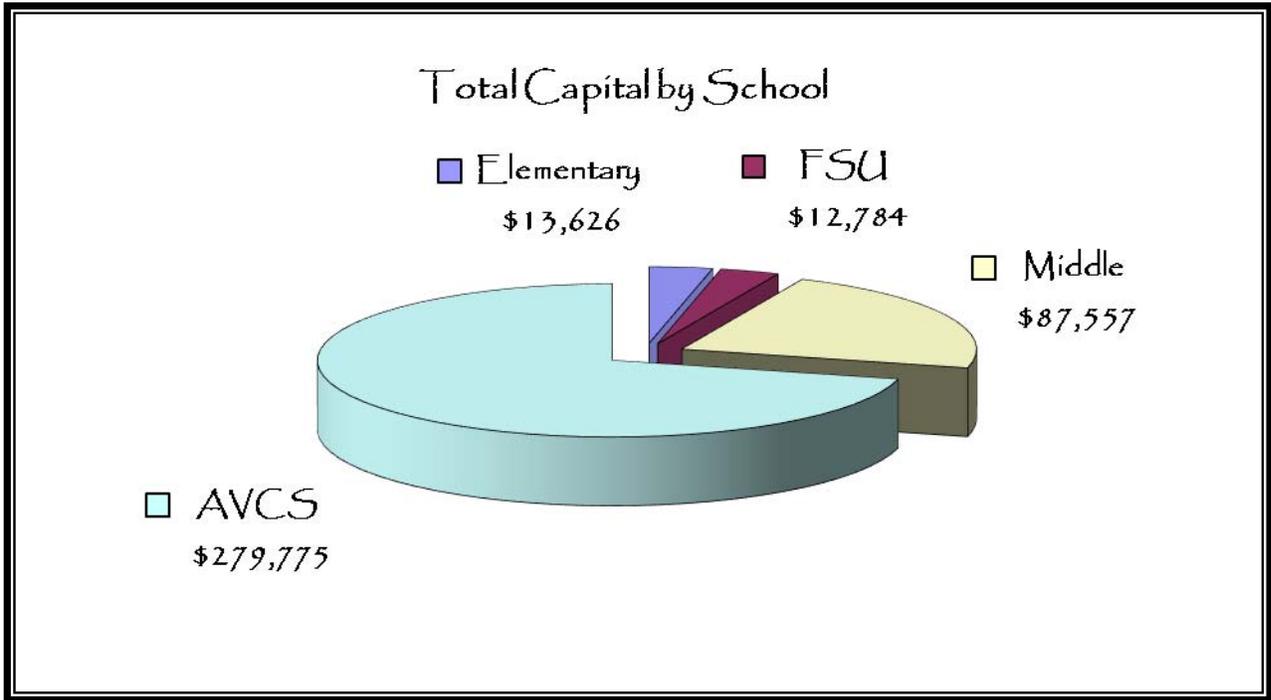
The table below represents the 2016-2017 lease payment charged to the different charters.

School	2016-17 Annual Lease Payment	Number of Campuses	Size of Campus (in sq. ft.)
Elementary School	\$ 1,313,750	3	195,481
Pembroke Pines - FSU Elementary	\$ 615,529	1	57,485
Middle School	\$ 1,269,129	2	141,995
Academic Village	\$ 3,130,190	1	223,570
Total	\$ 6,328,598	7	618,531



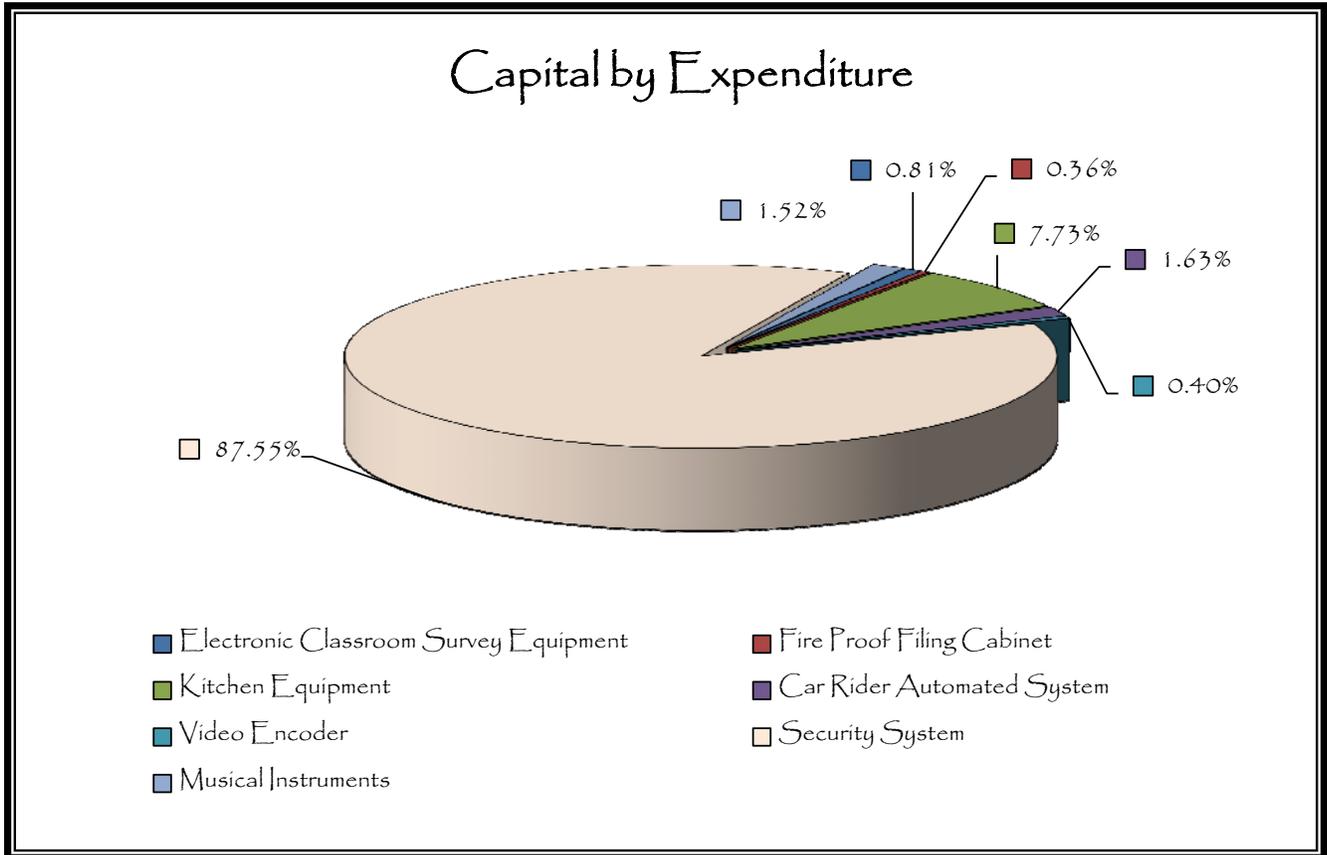
CAPITAL EXPENDITURES

Capital expenditures are defined as all charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year. In the 2016-17 school year, \$393,742 has been allocated from the operating budget for capital expenditures.



The total \$393,742 of capital expenditures includes non-routine (*Security surveillance system, video encoder, car rider automated pickup system, electronic classroom survey equipment, file cabinets, kitchen equipment, and musical instruments*) expenditures, but no routine expenditures (*computer replacement and computer equipment*). This year's routine capital expenditures will not impact the schools' operating budget as these expenditures will be included in the charter schools' participation in the City of Pembroke Pines Technology Modernization Project. As a result, the charter schools will be charged an "IT/Telecommunications Services" fee in lieu of any routine capital technology expenditures such as computer replacements and network infrastructure upgrades. The Charter Schools do not have any major capital projects in the 2016-17 fiscal year due to the lack of capital project funds. For more information, please see our Capital Improvement Program (CIP) section.

Non-routine capital expenditures, such as file cabinets and musical instruments, will not require any additional personnel, maintenance or utility. The Security surveillance system, electronic classroom survey equipment, video encoder, car rider automated pickup system, and kitchen equipment, are the only non-routine capital expenditures in the 2016-17 budget that will increase the future operating costs; however the increase in electricity usage would be minor.



2016-17 Non-routine Capital Expenditures by School

Elementary School

Capital Description	Amount	Operating Impact	Impact Value
Video Encoder	\$ 1,575	Minor increase in electricity usage	\$ 15
Car Rider Automated Pickup System	6,400	Minor increase in electricity usage	50
Hot Holding Cabinets	2,001	Minor increase in electricity usage	70
Freezer	2,250	Minor increase in electricity usage	65
File Cabinet	1,400	No Impact	-
Total	\$ 13,626	Total	\$ 200

FSU Elementary

Capital Description	Amount	Operating Impact	Impact Value
Security Surveillance System	\$ 86,890	Minor increase in electricity usage	\$ 150
Hot Holding Cabinets	667	Minor increase in electricity usage	70
Total	\$ 87,557	Total	\$ 220

Middle School

Capital Description	Amount	Operating Impact	Impact Value
Hot Holding Cabinets	\$ 1,334	Minor increase in electricity usage	\$ 70
Freezer	2,250	Minor increase in electricity usage	65
Electronic Classroom Survey Equipment	3,200	Minor increase in electricity usage	15
Musical Instruments	6,000	No Impact	-
Total	\$ 12,784	Total	\$ 150

Academic Village Charter School

Capital Description	Amount	Operating Impact	Impact Value
Security Surveillance System	\$ 257,855	Minor increase in electricity usage	\$ 400
Hot Holding Cabinet	2,000	Minor increase in electricity usage	70
Oven	7,500	Minor increase in electricity usage	70
Refrigerator	12,420	Minor increase in electricity usage	65
Total	\$ 279,775	Total	\$ 605

Total non-routine capital	\$	393,742		Total operating impact	\$	1,175
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LONG-TERM FORECASTING

The Pembroke Pines Charter Schools are unique in that they are municipally-run by the City of Pembroke Pines. Consequently, the Charter Schools are not a designated taxing authority and are fiscally dependent on state-shared and federal grant revenues. Therefore, every Charter School annual operating budget is guided and restricted by state and federal legislative decisions for funding. State-shared and federal revenues comprise 84.49% of the Charter School 2016-17 revenue projection, with the remaining 15.51% anticipated from other various sources, such as contributions or service charge revenues. Thus, 100% of the Charter School annual revenue income projection is classified exclusively under the Special Revenue Fund. To give a comparison, a typical school district with a taxing authority designation has a General Fund, Debt Service Fund, Capital Project Fund, Special Revenue Fund, Proprietary and Fiduciary Funds, due to the fact that they have multiple sources of incoming revenue aside from state and federal aid. Based solely on average revenue per FTE for the past nine fiscal years, the table below depicts projected state and federal revenues for upcoming fiscal years:

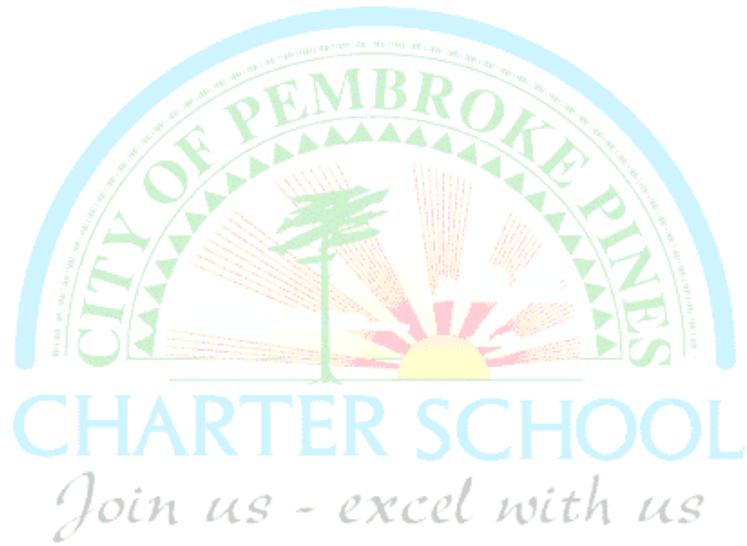
State Shared Revenue Trend			
2016-17	2017-18	2018-19	2019-20
\$ 43,616,673	\$ 43,695,183	\$ 43,773,834	\$ 43,852,627
Federal Grant Revenue Trend			
2016-17	2017-18	2018-19	2019-20
\$ 1,144,732	\$ 1,309,116	\$ 1,497,105	\$ 1,712,089

Being constrained to state and federal aid poses challenges to long-term forecasting models, as budget decisions are conditional on anticipated state-shared appropriations and federal funding amounts that are not approved and released to Charter School Administration until late in the budget planning process. Despite the limited funding resources and challenges, the Charter Schools continue to seek methods of maximizing resources and efficiencies within its annual operating budget in an effort to develop long term financial goals in alignment with the Charter School mission and educational goals and objectives. All long term financial goals are based on the following assumptions and strategies:

- Charter School Administration will continue to negotiate with employee collective bargaining units to lower the impact of personnel costs.
- Current programs and services will be maintained.
- Increase the fund balance to the 10% target goal through pursuing new revenue sources.
- Find innovative ways of conducting business that will ultimately reduce operating expenses.
- Maintain an objectively prioritized capital improvement plan that establishes priorities primarily for replacement and maintenance projects.
- Ensure the current budget prioritizes the correction of unsafe conditions, and provides for preventative maintenance of existing equipment and technology as to enable them to reach their useful life cycles.

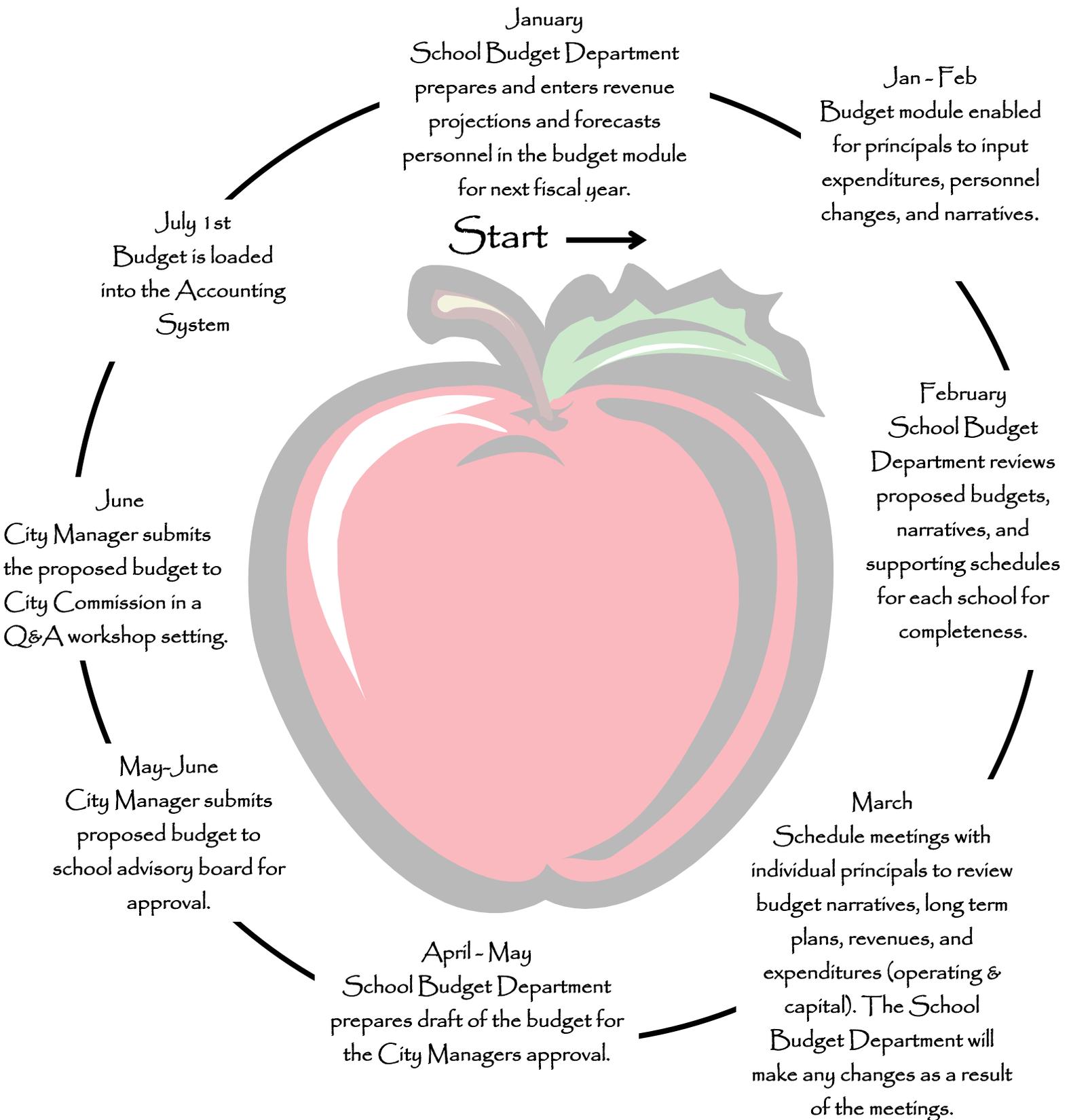
To demonstrate its commitment to discovering opportunities to maximize efficiency, the City of Pembroke Pines approved and entered an energy savings agreement with BGA Inc., a ConEdison Solutions Company, and negotiated for the installation of Energy Conservation Measures (ECM) at the Charter Schools for the amount of \$6,895,453. This contracted amount is to be paid to BGA Inc. plus interest over an approximate 18 year period by utilizing the expected annual savings generated as a result of the ECM measures installed. The main concept of the agreement is that operating funds typically utilized to pay for energy and maintenance expenses will be reduced as a result of the installed ECM measures. The savings from those reduced expenses will be utilized to repay BGA Inc., resulting in a zero net cost to the Charter Schools. If the expected annual savings are not achieved, BGA, Inc. will cover the difference. The table below describes the ECM Measures expected to be installed, the 2016-17 Expected Annual Savings and the project design costs. Each ECM is further itemized by its correlating annual utility savings, material savings and avoided capital costs.

ConEdison Savings Project						
	Total Energy Savings	2016-17 Expected	2016-17 Expected Annual	2016-17 Expected Annual	2016-17 Expected Annual	
	Project Cost	Annual Savings	Total Utility Savings	Total Material Savings	Avoided Capital Cost	
Lighting & Controls	\$ 1,249,988	\$ 135,509	\$ 113,535	\$ 21,975	\$ -	
Water Conservation	\$ 132,147	\$ 22,527	\$ 21,343	\$ 1,183	\$ -	
HVAC Controls	\$ 617,783	\$ 74,968	\$ 74,968	\$ -	\$ -	
Roofing	\$ 1,042,372	\$ 134,229	\$ 8,573	\$ -	\$ 125,656	
Mechanical Equipment Replacement	\$ 2,799,250	\$ 104,547	\$ 76,713	\$ 27,834	\$ -	
Chiller Plant Refurbishment	\$ 282,521	\$ 7,697	\$ -	\$ 7,697	\$ -	
Pool VFD	\$ 58,192	\$ 3,095	\$ 3,095	\$ -	\$ -	
Pool Chlorine Generator	\$ 122,230	\$ 7,025	\$ (2,628)	\$ 9,653	\$ -	
Design & GC Costs	\$ 590,970					
PROJECT SUMMARY	\$ 6,895,453	\$ 489,597	\$ 295,599	\$ 68,342	\$ 125,656	



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Charter School Budget Calendar



BUDGET PLAN

Budget Preparation/Development

1. January: the School Budget Department enters revenue projections and forecasts personnel in the budget module. The following steps are followed to project revenues:

- Forecast student enrollment for each school
- The State's Florida Education Finance Program (FEFP) per student allocation is projected by the State and provided to the charter school.
- Rent is forecast based on existing agreements and availability of facility rental space.
- Capital Outlay funding is determined by the State based on available funding.
- Federal and State grants are applied for based on availability.

The following steps are followed to forecast personnel.

- Review existing staffing requirements to ensure adequate coverage for student needs.
- Review salary structure to ensure competitiveness with the district.
- Supplements are reviewed and approved by the budget department.
- Benefits such as Workers Compensation, Life Insurance, Health Insurance, and Pension are calculated for each qualifying employee.

In the beginning of January, Principals or his/her designee is given access to the Budget Module to input expenditures, personnel changes, and narratives. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:

- a. Defined object codes required by the Department of Education (DOE) Financing Accounting for Local and State School Systems.
- b. An alphabetical listing of object codes for expenditure accounts.
- c. A current personnel roster.
- d. Computer-generated budget worksheets showing actual expenditures for the prior and current years; the current working budget; and a status quo personnel cost projection.

2. Each individual Principal prepares a proposed budget comprised of the following:

- a. Mission
- b. Goals (Educational & Operational)
- c. Objectives
- d. Major Functions and Activities
- e. Budget Highlights
- f. Prior-year Accomplishments
- g. Performance Measures
- h. Revenue and/or Expenditure projections by line item

3. February: the School Budget Department reviews proposed budgets, narratives, and supporting schedules for each school for accuracy and completeness.

4. March: the School Budget Department schedules meetings with individual Principals to review budget narratives, revenues and expenditures (operating and capital). In the same meeting, long term plans and goals are discussed with the Principals in regards to their feasibility and effects on the financial stability of the Charter School system. The School Budget Department will make any changes as a result of the meetings.
5. April: The School Budget Department prepares a draft for the City Manager's approval. In May-June, the City Manager submits proposed budget to the School Advisory Board for approval.
6. June: the City Manager submits the proposed budget to the City Commission in a workshop setting where Commission examines, recommends, and/or addresses any questions. Once fully examined, Commission approves the proposed budget with any requested revisions (if any).
7. July 1st: Budget is loaded into the Accounting System.

Budget Adoption

8. The Charter School budget is approved via Resolution in a public hearing conducted by the City Commission. The adopted budget is integrated into the accounting software system effective July 1st. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
9. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to July 1st, is legally enacted through passage of a Resolution. Section 6.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

Budget Amendment

10. The adopted budget may be amended as follows:
 - a. The City Manager or his/her designee and the Principal approve line item adjustments within a school site or a school function.
 - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
 - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Resolution is required.

Budget Monitoring/Control

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Changes are made to cover unacceptable variances. In addition, the budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact. Accounting for encumbrances provides a means of controlling and monitoring the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year's revision. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Acct/Function
- c. Division
- d. Project
- e. City Object
- f. School Function
- g. School Object

Capital Budget Process

The Governing Board, the City Manager, and the Principals submit plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement Tab). The source of funding is identified 5 years before the actual expenditures are made. Capital expenditures are an integral part of the annual budget, and follow the same approval process as the operating budget.

FUND STRUCTURE AND BASIS OF BUDGETING

Fund Structure

For accounting purposes the Charter Schools are not viewed as individual entities but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized, and within the amounts authorized. Each of the Charter School funds

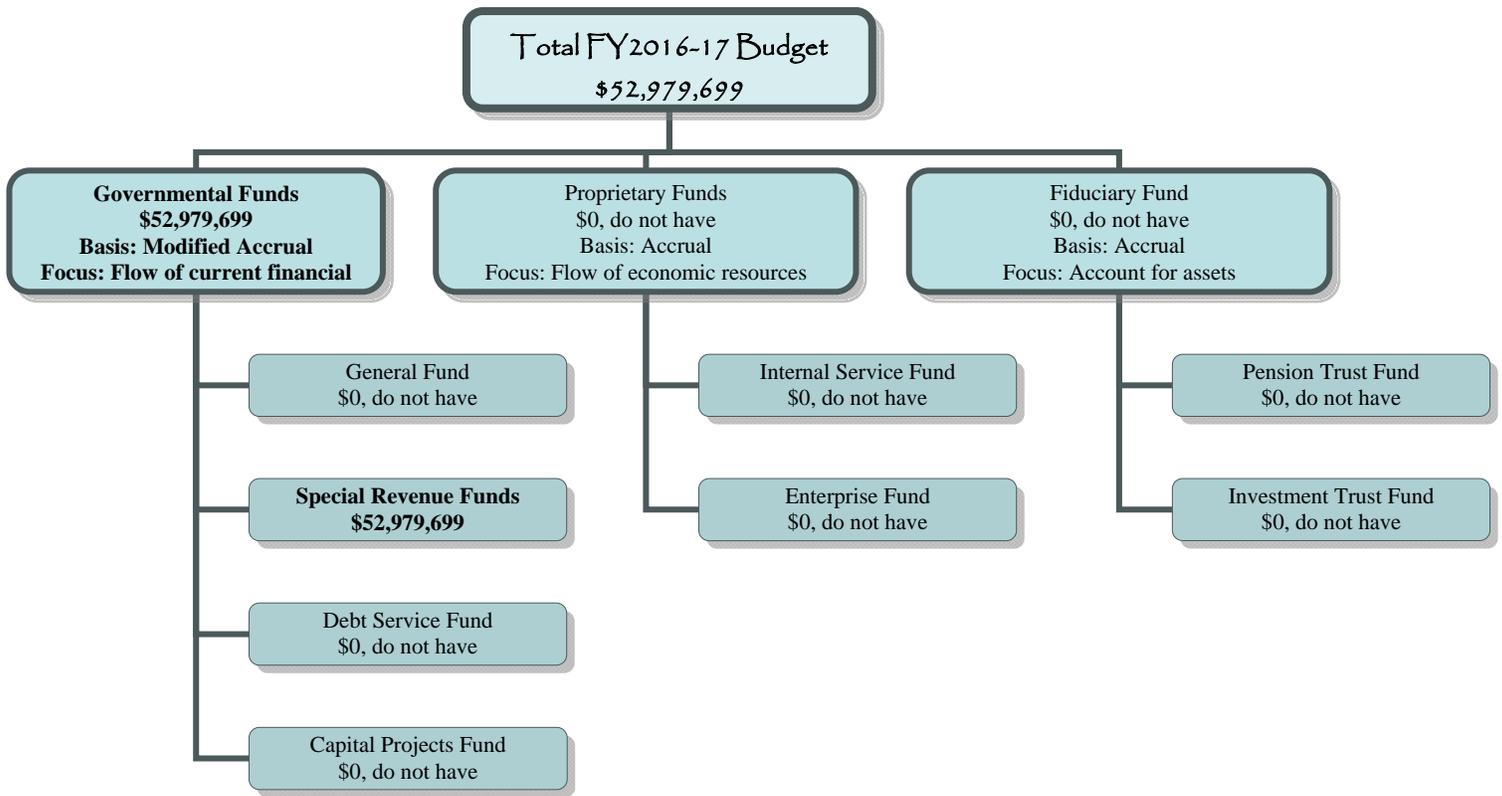
- ✓ has an annual appropriated budget
- ✓ is classified into one of four “fund types” and
- ✓ is grouped according to the type of activity that is involved in the fund

The Charter Schools are governmental fund type, and its activities are accounted for in four special revenue funds.

Four special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes:

1. Charter Elementary School (Fund 170)
2. Charter Middle School (Fund 171)
3. Academic Village Charter School (Fund 172)
4. FSU Charter Elementary School (Fund 173)

The City of Pembroke Pines Charter School, along with other school boards throughout the State of Florida, record and report all financial transactions using standards set by the Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).



Basis of Budgeting

The term "basis of budgeting" is used to describe when events or transactions are recorded and recognized. In the Modified Accrual Basis, revenues are recognized in the period when they become available and measureable and expenditures when the liability is incurred. In the Accrual Basis, revenues are recorded when earned, and expenses when the liability is incurred.

The budgets of the *governmental funds* (for example, the Charter Elementary School Fund, Charter Middle School Fund, Academic Village Charter School Fund, and FSU Charter Elementary School Fund) are prepared on a modified accrual basis of accounting. The Charter Schools uses the method of modified accrual basis for budgeting and accounting. See charts below.

<u>Government Funds</u>	<u>Operating Budget</u>	<u>Audited Financial Statements</u>
General Fund	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
<u>Proprietary Funds</u>		
Internal Service Funds	Accrual	Accrual
<u>Fiduciary Funds</u>		
Pension (and Other Post Employment Benefits) Trust Funds	Accrual	Accrual

The Charter Schools apply all applicable GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs).

During June 1999, the Government Accounting Standards Board (GASB) issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The Charter Schools implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

Strategies

The City of Pembroke Pines, in collaboration with the Charter Schools, have developed long-term strategic plans, as discussed in the Executive Summary to ensure our schools' success in the years to come. Our mission guides us each year in the budget planning process. We strive for student excellence; we recruit and retain quality teachers; we provide a challenging environment in which each and every student can obtain their full potential. Ultimately, every dollar received is used in the classrooms for student education.

Declining revenue is occurring simultaneously with increasing expenditures. Due to this, a strategic approach was used in the budget planning process. This required significant attention to revenue projections. This trend has caused us to take a cautious approach in forecasting. This budget reflects expenditure containment in response to the ever increasing cost of personnel and its benefits.

Strategic Planning Process

The Charter Schools submit strategic plans to the Governing Board, the City Manager, and the Principals. These plans are developed by assessing past performance and results for each goal and objective. The implementation of each strategic plan is monitored and adjusted as necessary. These strategic plans are incorporated in both educational and fiscal goals, objectives and strategies.

Effects of other Planning Processes on the Budget and Budget Process

There are many activities, events and other planning processes that guide the development of the budget and the budget process. At the center of the planning activities are the Charter Schools Mission Statement and Goals & Objectives. Effects of the other planning processes include: Building Preventative Maintenance Programs, Capital Improvement Programs, Current Economic Conditions, Federal & State Grant Requirements, Maintenance and Repair Programs, Staffing Formulas, Technology Plans, Utility and Fuel Prices, Vehicle Replacement Schedules, etc.

BUDGET DEVELOPMENT GUIDELINES

Financial Policies

The Charter School's financial policies, compiled below, set forth the basic framework for the overall fiscal management of the schools. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the Charter Board and the School's Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the Charter Schools in the past and have helped maintain financial stability throughout their existence. They are reviewed annually as a decision making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

Balanced Budget Policy

The extent to which total expenditures do not exceed total revenues and monies available in the fund balance, the budget will be considered balanced. The Charter Schools will use the following strategies to strive for a balanced budget: seek alternate sources of funding and utilize applicable procurement policies and procedures to ensure the lowest costs available for goods/services purchased. Should Actual Expenditures exceed Actual Revenue; the difference will be shown as Beginning Surplus and/or Estimated Budget Savings. The Charter Schools will strive to achieve a balanced budget.

Adopted Budget	2014-15	2015-16	2016-17
Revenues	\$ 50,451,177	\$ 50,614,095	\$ 52,979,699
Expenditures	\$ 50,451,177	\$ 50,614,095	\$ 52,979,699

Operating Budget Policies

1. The Charter Schools will maintain at a minimum, an accessible cash reserve equivalent to four weeks of operating costs.
2. The Charter Schools pay for medical insurance for its employees. Employees assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment and any other peripheral expenses associated with the service.
4. The Charter Schools shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet must be justified based on growth of the Charter Schools.
5. The Charter Schools shall support capital expenditures that reduce future operating costs.
6. The Charter Schools will follow all applicable procurement policies set forth by the City of Pembroke Pines when acquiring goods and/or services.

7. The Charter Schools will purchase property insurance with a \$25,000 deductible.

Capital Budget Policies

1. The Charter Schools have developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
3. The Charter Schools have provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further automation and use of available technology to improve productivity in the Charter School's work force.
 - a. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the Charter Schools.
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations.
 - c. Projects that significantly improve safety and reduce risk exposure.

Revenue Policies

1. The Schools will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The Schools will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
3. The Schools will establish building user charges at a level to recover the full cost (direct and indirect) of providing the service in the General Fund (Recreation Department).
4. The Schools will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Cash Management/Investment Policies

1. The Schools will deposit all funds received by 2:00 PM the next day.

2. Investment of School funds will emphasize preservation of principal; the objective will be to match or exceed the yield of the State Board of Administration.
3. The Schools will collect revenues aggressively, including any past due amounts owed.

Debt Management & Limit Policies

Currently, the Charter Schools are not subject to legal debt limits since it does not have any general obligation debt. However, if the Charter Schools incurred future debt, that debt would be governed by the covenants of the individual bonds.

1. The Charter Schools may, as necessary, issue bond for capital improvement projects.
2. The Charter Schools will publish and distribute an official statement for each bond issue.
3. The Charter Schools will maintain bond reserves and sinking funds as required.

Accounting, Auditing, and Financial Reporting Policies

1. An independent audit will be performed annually.
2. The Charter Schools will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

Plan in case of Financial Urgency

Administration will implement the following six steps should the Pembroke Pines Charter Schools experience a budget crisis. These procedures support a comprehensive risk analysis and contingency plans should budget problems materialize. Without such a program, budget problems are unlikely to be recognized until they come to a head, and responses are unlikely to be formulated and approved until cash is literally depleted and a crisis is at hand. They are as follows:

Step 1 - Disrupt Purchasing and Hiring

Step 2 - Establish and Maintain Close Monitoring of Spending and Revenues

Step 3 - Determine Whether Stop Gap Financing is Needed until Budget Actions Reach Full Savings Potential

Step 4 - Utilize the Media to Build Public Awareness of the Crisis

Step 5 - Initiate analysis of why the problem became a crisis and how this can be avoided in the future

Step 6 - Consider Requesting State Oversight or Other Outside Intervention

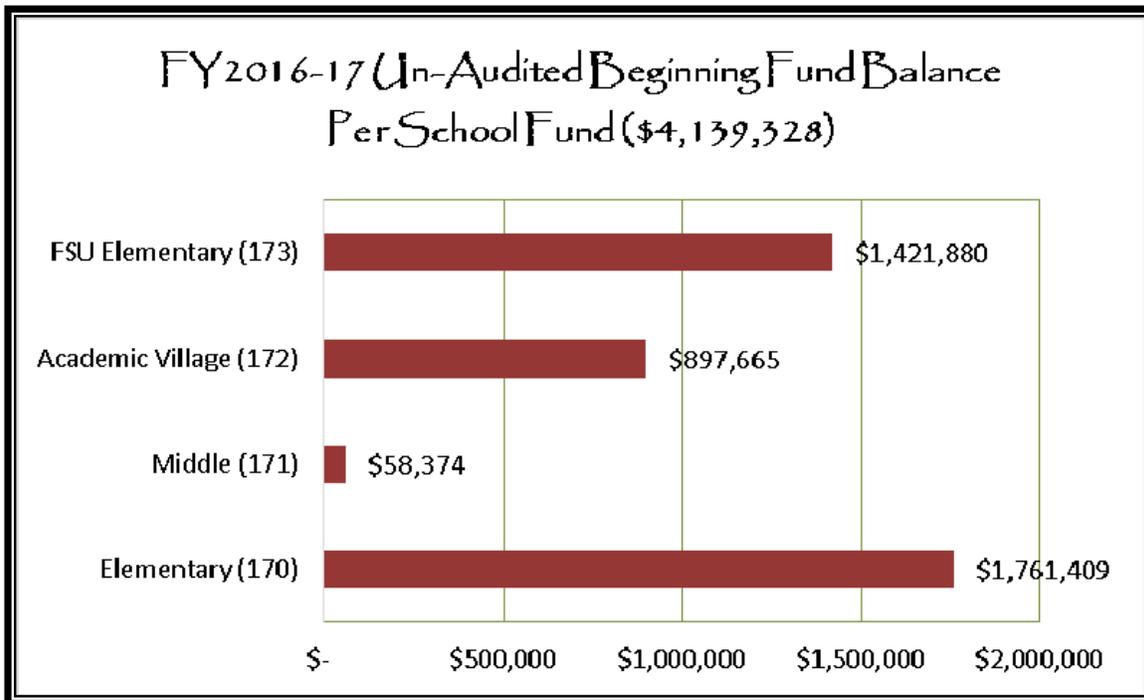
Fund Balance/Reserve Policies

The Schools goal is to provide a fund balance of at least 10% of the Fund’s expenditures.

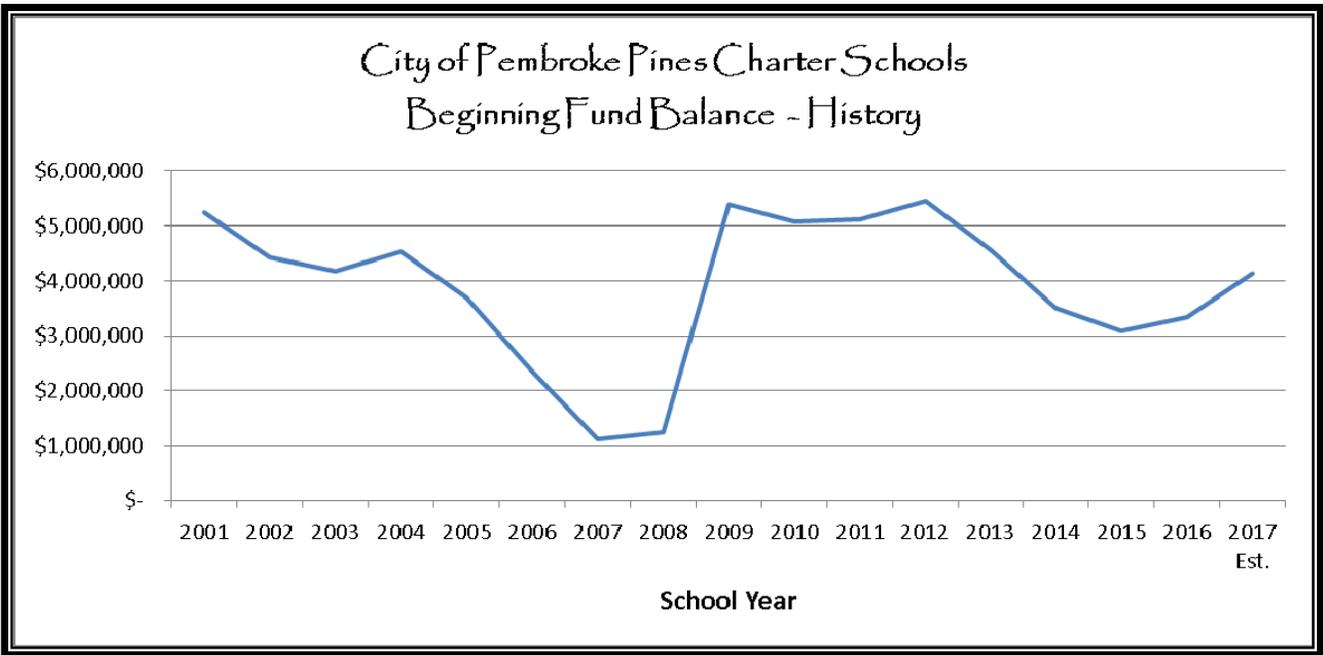
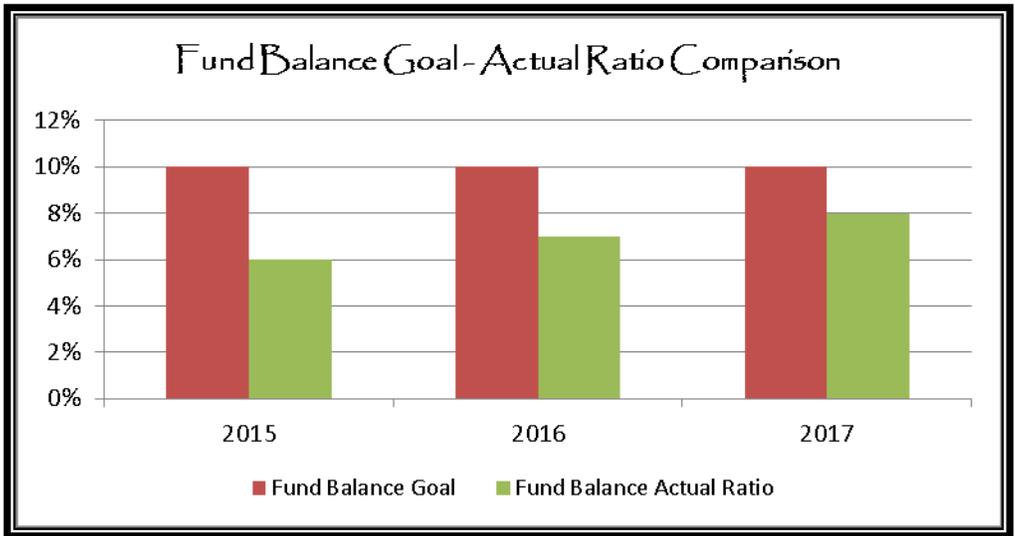
	2014-15	2015-16	2016-17
Budgeted Expenditures	\$ 50,451,177	\$ 50,614,095	\$ 52,979,699
Beginning Fund Balance	\$ 3,095,135	\$ 3,341,349	\$ 4,139,328
Reserve/Expenditure Ratio	6%	7%	8% ⁽¹⁾

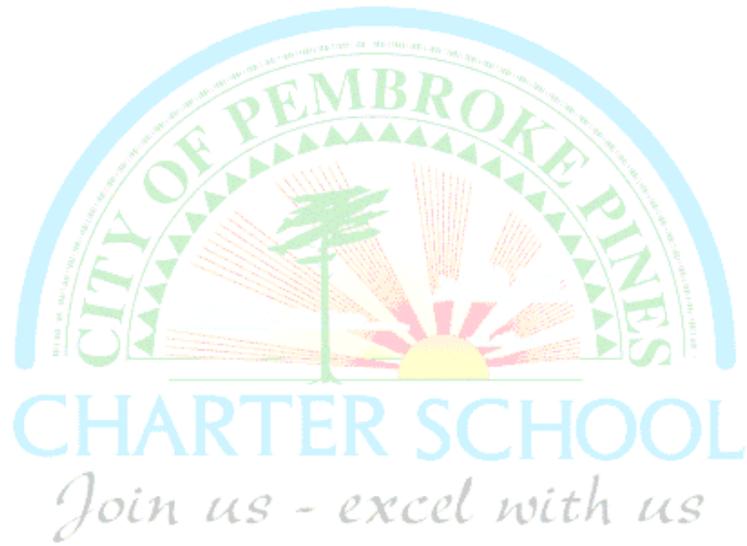
⁽¹⁾ **Note:** The 2016-17 FY displays the **un-audited** Beginning Fund Balance.

Given that State-Shared revenues have not increased at the same rate as required expenditures over the past years, the Fund Balance for the upcoming fiscal year will be 8%. For the 2016-17 school year, Administration will continue to pursue new revenue sources and find innovative ways of conducting business that will ultimately reduce operating expenses. Administration’s goal is to continue to increase the fund balance to the **10%** target goal by the end of school year 2016-17.



Fund Balance/Reserve Policies (Cont.)



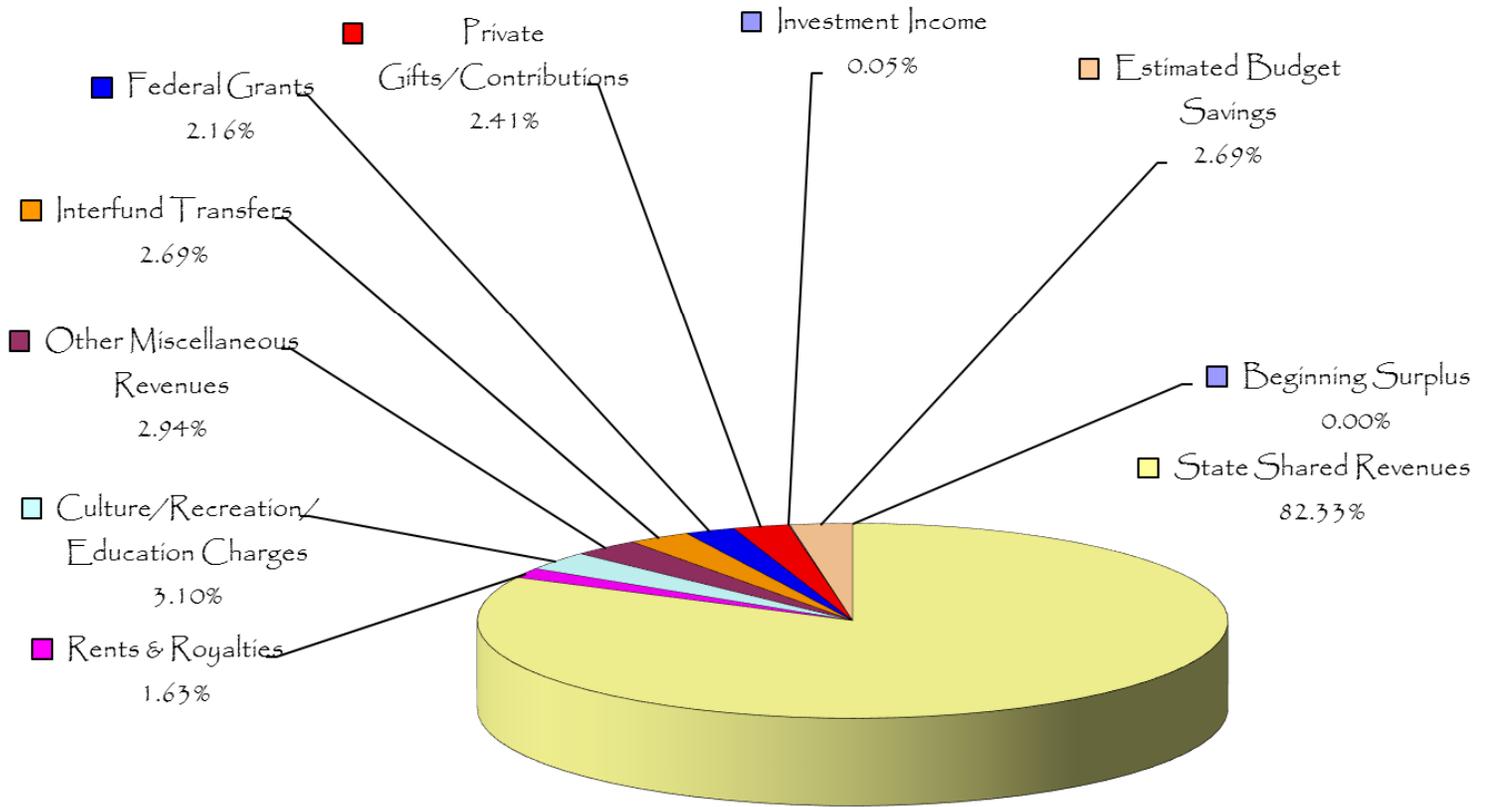


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Charter School Major Revenues

2016-2017

\$52,979,699



Revenue Source	2016-17 Budget
State Shared Revenues	\$43,616,673
Rents & Royalties	\$865,496
Culture/Recreation/Education Charges	\$1,641,780
Other Miscellaneous Revenues	\$1,556,502
Interfund Transfers	\$1,426,590
Federal Grants	\$1,144,732
Private Gifts/Contributions	\$1,275,139
Investment Income	\$29,000
Estimated Budget Savings	\$1,423,787
Beginning Surplus	\$0
Total Revenues	\$52,979,699

Revenue Sources: Special Revenue Funds

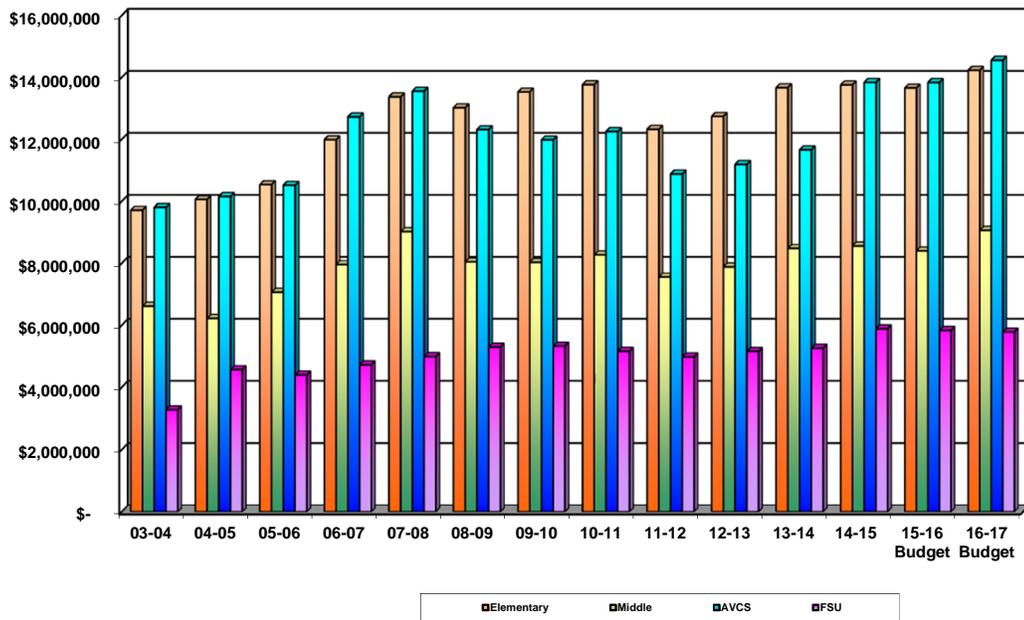
State Shared Revenues

Description:

State Shared Revenues include the Base Funding received from the Florida Education Finance Program (FEFP). In addition, ESE Guaranteed Allocation, Supplemental Academic Instruction, Safe Schools, and Transportation are some of the Categorical funds that are passed through the State to the District.

Forecast Methodology:

Funds from these sources are forecasted based upon Full Time Equivalent (FTE) students times the program cost factors that equals the weighted FTE per student. The weighted FTE per student is then multiplied by the Base Student Allocation and the District Cost Differential Factor to equal the Base Funding. The Categorical Funds are calculated using the Weighted and Unweighted FTE times the State Program Cost Factor for each category provided annually. This forecast is based on actual enrollment of 5,939 students.



* The increase in State Shared Revenues is related to the opening of new Charter Schools. Please refer to the Student Population graph in the Principal's Message section.

State Shared Revenues (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 9,707,136	\$ 6,614,996	\$ 9,800,867	\$ 3,271,532	\$ 29,394,531	32.24%
04-05	\$ 10,055,961	\$ 6,219,699	\$ 10,151,252	\$ 4,565,624	\$ 30,992,536	5.44%
05-06	\$ 10,534,171	\$ 7,063,322	\$ 10,513,163	\$ 4,395,656	\$ 32,506,312	4.88%
06-07	\$ 11,983,290	\$ 7,954,764	\$ 12,720,271	\$ 4,722,037	\$ 37,380,362	14.99%
07-08	\$ 13,367,296	\$ 9,018,516	\$ 13,550,109	\$ 4,989,830	\$ 40,925,751	9.48%
08-09	\$ 13,013,670	\$ 8,044,196	\$ 12,307,906	\$ 5,292,373	\$ 38,658,145	-5.54%
09-10	\$ 13,523,662	\$ 8,028,883	\$ 11,977,983	\$ 5,323,549	\$ 38,854,077	0.51%
10-11	\$ 13,760,711	\$ 8,269,023	\$ 12,247,049	\$ 5,158,485	\$ 39,435,268	1.50%
11-12	\$ 12,320,034	\$ 7,553,992	\$ 10,876,276	\$ 4,976,504	\$ 35,726,806	-9.40%
12-13	\$ 12,735,463	\$ 7,880,342	\$ 11,187,516	\$ 5,154,346	\$ 36,957,667	3.45%
13-14	\$ 13,661,767	\$ 8,476,260	\$ 11,655,924	\$ 5,258,187	\$ 39,052,138	5.67%
14-15	\$ 13,752,315	\$ 8,557,213	\$ 13,833,064	\$ 5,883,023	\$ 42,025,615	7.61%
15-16 Budget	\$ 13,651,890	\$ 8,396,139	\$ 13,829,321	\$ 5,833,814	\$ 41,711,164	-0.75%
16-17 Budget	\$ 14,224,730	\$ 9,062,653	\$ 14,548,741	\$ 5,780,549	\$ 43,616,673	4.57%
Total*	\$ 202,681,929	\$129,574,163	\$ 185,227,205	\$ 70,605,509	\$ 588,088,806	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 The City of Pembroke Pines/FSU Elementary opened increasing the elementary student population by 610
High School increased student population from 1,250 to 1,600
- FY2007 The State's Base Student Allocation increased 6.4% from FY2006
High School increased student population from 1,600 to 1,700
- FY2008 The increase was related to the FTE annual increases as well as two retroactive payments received from the Broward County School Board. These payments included \$695,494 for the McKay Scholarship reimbursements and \$853,309 for the reimbursement of the 5% administrative fees that were being withheld by the School Board
- FY2009 The Base Student Allocation rate (BSA) which is used to calculate the FTE revenues declined
- FY2011 Revenues increased approximately \$0.6 million due a tax increase (Critical Operating Needs 0.250 Millage) imposed by the School Board of Broward County
- FY2012 The State's Base Student Allocation decreased by \$144.54 from \$3,623.76 to \$3,479.22 per student. Also the additional revenue received thru the Critical Operating Needs Millage in FY2011 is not available for FY2012 as it was a one time funding source
- FY2013 The State's Base Student Allocation increased by \$103.76 from \$3,479.22 to \$3,582.98 per student
- FY2014 The State's Base Student Allocation increased by \$169.32 from \$3,582.98 to \$3,752.30 per student
- FY2015 The State's Base Student Allocation increased by \$279.47 from \$3,752.30 per student to \$4,031.77 per student. Also, student population increased from 5,634 to 5,925 due to expansion of grade levels at the AVCS
- FY2016 Due to the fact that the Florida State Legislature delayed passing a Florida State Education Funding Budget during the regular 2015 Legislative Session, the Base Student Allocation (BSA) that is used to calculate the FEFP revenues in the 2015-16 proposed budget is \$4,031.77 per student, which is based on the FY2014-15 BSA.
- FY2017 The State's Base Student Allocation increased by \$6.26 from \$4,154.45 to \$4,160.71 per student. Also, the student population increased from 5,909 to 5,939 due to increased enrollment at the West Middle school.

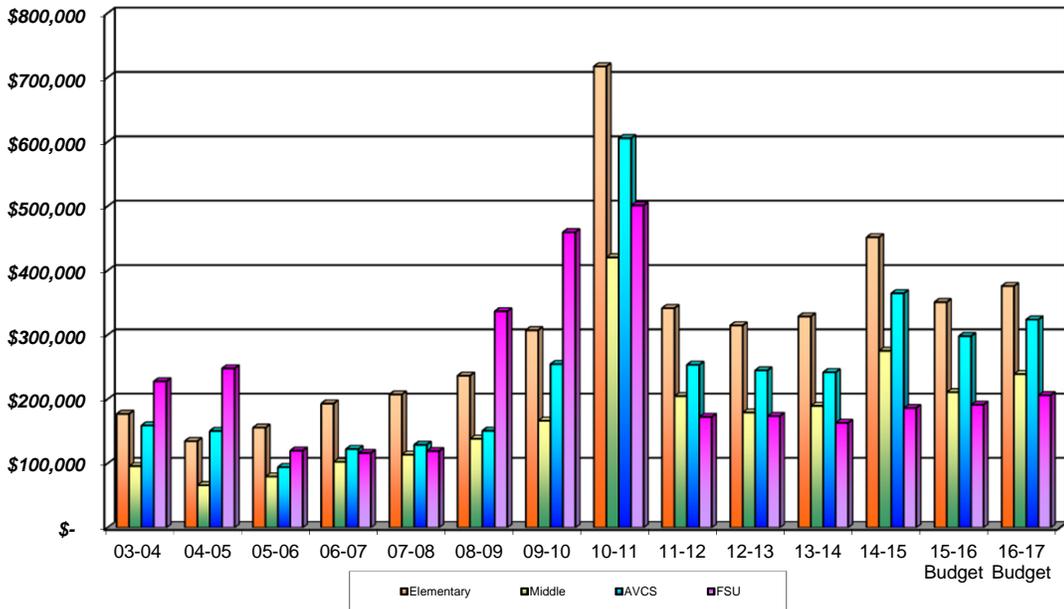
Federal Grants

Description:

Start up funds provided by the Federal Government through the State of Florida for qualifying charter schools. These funds are available to first and second year new charter schools. In addition to Start Up funds, charter schools also receive federal funding for the National School Lunch Free and Reduced Price Program and the Individuals with Disabilities Education Act (IDEA) grant funds.

Forecast Methodology:

Start Up funds are forecasted based upon available funding from the Federal Government for new qualifying charter schools. Funds for the National School Lunch Free and Reduced Price Program are forecasted based upon State provided per student reimbursement rates. Federal grant funds, such as IDEA, are forecasted based upon available funding.



Federal Grants (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 177,193	\$ 95,799	\$ 159,108	\$ 227,842	\$ 659,942	160.38%
04-05	\$ 134,767	\$ 66,048	\$ 150,464	\$ 247,906	\$ 599,185	-9.21%
05-06	\$ 155,700	\$ 79,593	\$ 94,188	\$ 119,931	\$ 449,412	-25.00%
06-07	\$ 193,219	\$ 102,503	\$ 122,408	\$ 116,284	\$ 534,414	18.91%
07-08	\$ 207,353	\$ 113,582	\$ 129,043	\$ 119,203	\$ 569,181	6.51%
08-09	\$ 236,604	\$ 138,344	\$ 150,834	\$ 336,720	\$ 862,502	51.53%
09-10	\$ 307,292	\$ 166,466	\$ 254,661	\$ 459,686	\$ 1,188,105	37.75%
10-11	\$ 717,334	\$ 420,517	\$ 605,780	\$ 501,224	\$ 2,244,855	88.94%
11-12	\$ 341,623	\$ 204,882	\$ 253,516	\$ 172,385	\$ 972,406	-56.68%
12-13	\$ 314,714	\$ 179,264	\$ 244,707	\$ 173,779	\$ 912,464	-6.16%
13-14	\$ 328,691	\$ 189,489	\$ 241,847	\$ 163,120	\$ 923,147	1.17%
14-15	\$ 451,745	\$ 275,282	\$ 364,706	\$ 186,263	\$ 1,277,996	38.44%
15-16 Budget	\$ 350,996	\$ 210,843	\$ 298,198	\$ 191,352	\$ 1,051,389	-17.73%
16-17 Budget	\$ 375,844	\$ 238,979	\$ 323,717	\$ 206,192	\$ 1,144,732	8.88%
Total*	\$ 4,525,978	\$ 2,732,849	\$ 3,676,538	\$ 3,221,887	\$ 14,157,252	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 The High School received a Dissemination Grant in the amount of \$75,000
The Pembroke Pines/FSU Charter Elementary School received a Start Up grant in the amount of \$200,000
- FY2006 FSU Charter Elementary no longer qualified to receive Start Up grant funds
IDEA funds were required to be reported under Federal Grants and not Local revenue as in prior years
- FY2008 Increased student participation in the National School Lunch Program
- FY2009 Increased student population due to the expansion of existing facilities will enhance participation in the National School Lunch Program
The FSU Charter Elementary was awarded a grant in the amount of \$215,000 from the Department of Education for the Autistic Program
- FY2010 The FSU Charter Elementary was awarded a one year IDEA grant thru American Recovery and Reinvestment Act (ARRA) funding.
The Charter High School was awarded two equipment grants thru the National School Lunch Program
- FY2011 The Charter School system received the Education Jobs Grant (\$1 million) funded thru the American Recovery and Reinvestment Act (ARRA)
- FY2012 Even though the Charter School system received a \$116K Training Incentive Grant funded thru the ARRA, the decline is due to the lack of funding of the Education Jobs Grant in FY2012
- FY2013 Projected revenues decreased due to the Charter Schools no longer receiving grants funded thru the American Recovery and Reinvestment Act
- FY2015 The Elem., Middle, and AVCS received a one-time Race to the Top Grant for Teacher increases thru the School Board of Broward County. Also population increased by 300 students as the AVCS expanded grade levels.
- FY2016 The Charter School system is not expecting to receive the one-time Race to the Top grant (approx. \$271K) previously received in FY2015.
- FY2017 The increase relates to higher student participation and increased reimbursement rates from the National School Lunch Program

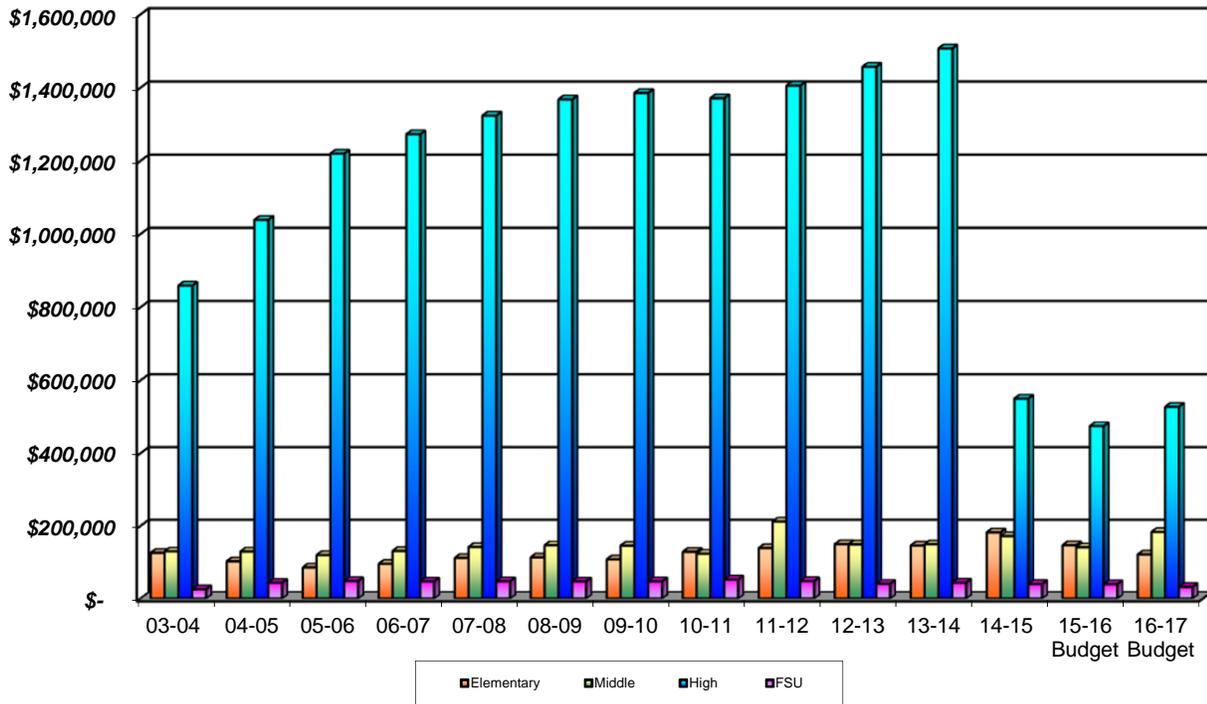
Rents & Royalties

Description:

Amounts received from the rental of school facilities such as classrooms, auditoriums, and multi-purpose rooms. Included in rental income is the usage of school land for the purpose of cell towers.

Forecast Methodology:

Various agreements are made for rental of facilities including hourly rentals of classrooms and cafeterias, and weekly rentals of the auditoriums and/or multi-purpose rooms. Other income is received through a mutual agreement that is based upon a percentage of tenant income (i.e. martial arts classes).



Rents & Royalties (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 126,050	\$ 129,991	\$ 859,190	\$ 25,961	\$ 1,141,192	210.65%
04-05	\$ 102,849	\$ 129,863	\$ 1,038,868	\$ 43,650	\$ 1,315,230	15.25%
05-06	\$ 85,922	\$ 119,869	\$ 1,219,868	\$ 48,680	\$ 1,474,339	12.10%
06-07	\$ 95,961	\$ 131,209	\$ 1,272,836	\$ 47,412	\$ 1,547,418	4.96%
07-08	\$ 112,095	\$ 142,201	\$ 1,323,685	\$ 47,965	\$ 1,625,946	5.07%
08-09	\$ 113,697	\$ 146,842	\$ 1,368,037	\$ 47,348	\$ 1,675,924	3.07%
09-10	\$ 108,369	\$ 145,833	\$ 1,385,613	\$ 47,687	\$ 1,687,502	0.69%
10-11	\$ 128,981	\$ 123,719	\$ 1,371,280	\$ 52,806	\$ 1,676,786	-0.64%
11-12	\$ 139,292	\$ 212,217	\$ 1,405,556	\$ 48,255	\$ 1,805,320	7.67%
12-13	\$ 149,858	\$ 149,506	\$ 1,457,158	\$ 40,880	\$ 1,797,402	-0.44%
13-14	\$ 146,217	\$ 149,717	\$ 1,507,331	\$ 43,982	\$ 1,847,247	2.77%
14-15	\$ 182,461	\$ 172,016	\$ 550,442	\$ 40,177	\$ 945,096	-48.84%
15-16 Budget	\$ 146,984	\$ 141,371	\$ 475,040	\$ 39,852	\$ 803,247	-15.01%
16-17 Budget	\$ 121,570	\$ 183,458	\$ 528,068	\$ 32,400	\$ 865,496	7.75%
Total*	\$ 1,915,581	\$ 2,258,234	\$ 16,033,286	\$ 607,055	\$ 20,814,156	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 - FY2006 Interlocal Agreement provided for incremental increases in the amount of \$200,000 from FY2004 - FY2006
- FY2007 - FY2009 The Interlocal agreement with Florida International University requiring an annual CPI adjustment has provided additional rental revenue to our system
- FY2012 The combination of the Interlocal agreement with Florida International University requiring an annual CPI adjustment and increased tenant usage, has provided additional rental revenue to our system
- FY2015 The Florida International University will cease its Interlocal Agreement with the Academic Village in August 2014. This has resulted in a decrease in rental revenues by over \$900K
- FY2016 The Interlocal Agreement with Florida International University concluded. Also, 0.09% CPI Decrease adjustment to anticipated rental revenues
- FY2017 Increase due to new cell tower rental revenues and increase in facility rental revenues at the Academic Village Charter School

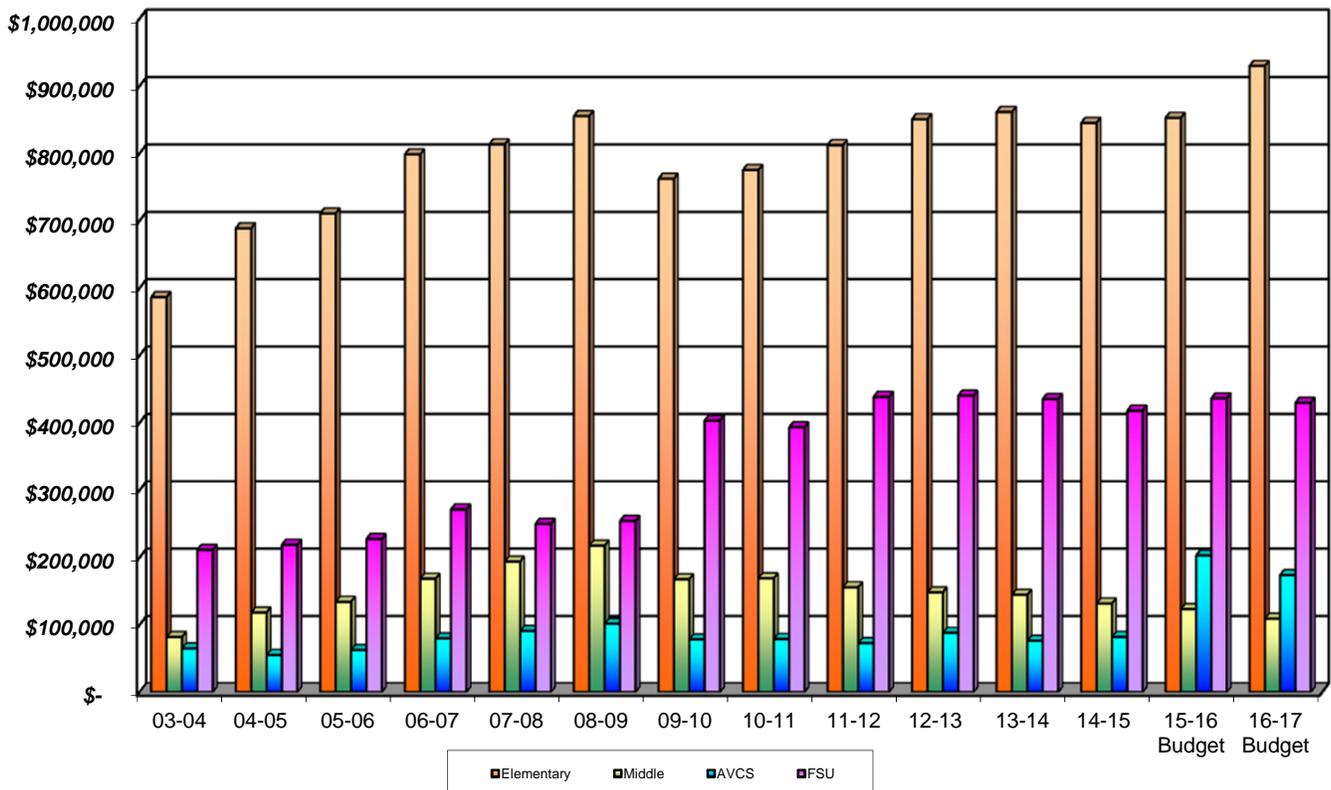
Culture/Recreation/Education Charges

Description:

These funds are derived from three sources; After School Care, In House Transportation, FSU Activity Fee. The After School care revenues are collected from students that need care beyond the normal school day. The Transportation department uses the Charter School bus fleet during downtime to provide transportation services to vendors throughout Broward County for field trips and sporting events. On June 17, 2009, the Pembroke Pines City Commission approved to institute a student activity and service fee for the students of the FSU Elementary School.

Forecast Methodology:

The Before/After School Care revenues are calculated based upon student participation times the monthly rate of \$130. Children of Charter School employees receive a discount on before/after school care. There is also a \$25 per student registration fee for the school year. Students qualifying for the National School Lunch Program as Free are charged 50% and students that qualify as reduced are charged 75% of the daily rate. The Transportation department charges \$60 per hour per bus usage. The FSU Activity Fee is forecasted based on student population and trend analysis.



Culture/Recreation/Education Charges (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 586,362	\$ 81,739	\$ 64,946	\$ 211,109	\$ 944,156	18.81%
04-05	\$ 688,462	\$ 118,189	\$ 55,155	\$ 218,722	\$ 1,080,528	14.44%
05-06	\$ 710,567	\$ 134,025	\$ 62,545	\$ 227,230	\$ 1,134,367	4.98%
06-07	\$ 798,222	\$ 168,342	\$ 79,960	\$ 271,201	\$ 1,317,725	16.16%
07-08	\$ 813,156	\$ 193,855	\$ 90,934	\$ 249,620	\$ 1,347,565	2.26%
08-09	\$ 855,209	\$ 217,354	\$ 101,433	\$ 254,007	\$ 1,428,003	5.97%
09-10	\$ 762,034	\$ 167,545	\$ 78,188	\$ 403,105	\$ 1,410,872	-1.20%
10-11	\$ 775,155	\$ 169,050	\$ 78,891	\$ 393,073	\$ 1,416,169	0.38%
11-12	\$ 811,990	\$ 155,662	\$ 72,644	\$ 438,255	\$ 1,478,551	4.40%
12-13	\$ 850,538	\$ 148,004	\$ 87,988	\$ 440,045	\$ 1,526,575	3.25%
13-14	\$ 861,246	\$ 144,419	\$ 76,372	\$ 434,938	\$ 1,516,975	-0.63%
14-15	\$ 844,934	\$ 131,664	\$ 81,992	\$ 417,779	\$ 1,476,369	-2.68%
15-16 Budget	\$ 852,504	\$ 123,211	\$ 202,762	\$ 436,009	\$ 1,614,486	9.36%
16-17 Budget	\$ 929,469	\$ 109,103	\$ 173,677	\$ 429,531	\$ 1,641,780	1.69%
Total*	\$ 12,537,368	\$ 2,186,372	\$ 1,406,811	\$ 4,824,624	\$ 20,955,175	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 The City of Pembroke Pines/FSU Elementary opened providing additional revenue from after school care
- FY2006 Decreased service provided to vendors for summer camps and field trips due to a 2 week reduction of summer (The School Board of Broward County changed the start and end dates)
- FY2007 The start and end dates for school changed again resulting in two extra weeks of summer and therefore, additional revenues were received
- FY2013 On June 20, 2012, the Pembroke Pines City Commission approved to increase the monthly After Care program fees by \$5
- FY2015 - FY2016 Anticipated increase of transportation services provided to vendors for summer camps, field trips and year round service due to new clients. Before Care Program created to service Academic Village Middle School students, resulting in additional revenues

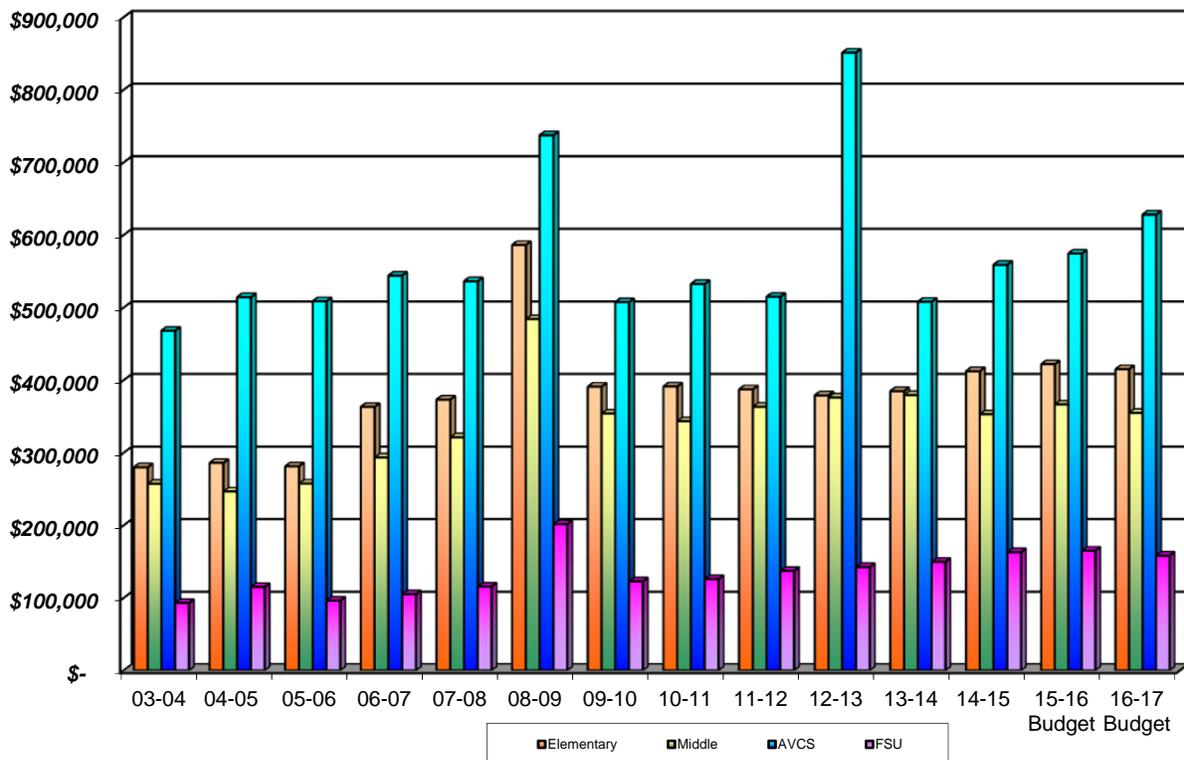
Other Miscellaneous

Description:

Revenue received from the sale of food during regular school operating days, ICMA forfeiture revenue and other miscellaneous revenues.

Forecast Methodology:

Forecasting is based upon per student meal price, a-la carte items and student participation. This projection is prepared by the contracted food service provider (Chartwells). Other miscellaneous revenues based on trend analysis.



Other Miscellaneous (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 279,990	\$ 257,371	\$ 468,105	\$ 92,985	\$ 1,098,451	29.48%
04-05	\$ 285,961	\$ 246,613	\$ 514,297	\$ 115,040	\$ 1,161,911	5.78%
05-06	\$ 281,202	\$ 257,591	\$ 508,741	\$ 96,331	\$ 1,143,865	-1.55%
06-07	\$ 363,190	\$ 293,478	\$ 544,035	\$ 105,032	\$ 1,305,735	14.15%
07-08	\$ 373,251	\$ 321,333	\$ 536,277	\$ 115,678	\$ 1,346,539	3.12%
08-09	\$ 586,213	\$ 484,129	\$ 737,404	\$ 201,617	\$ 2,009,363	49.22%
09-10	\$ 390,982	\$ 353,972	\$ 507,497	\$ 122,900	\$ 1,375,351	-31.55%
10-11	\$ 391,243	\$ 343,440	\$ 532,566	\$ 125,877	\$ 1,393,126	1.29%
11-12	\$ 387,347	\$ 363,334	\$ 514,824	\$ 137,278	\$ 1,402,783	0.69%
12-13	\$ 379,085	\$ 376,157	\$ 851,231	\$ 142,537	\$ 1,749,010	24.68%
13-14	\$ 384,934	\$ 379,497	\$ 508,008	\$ 149,666	\$ 1,422,105	-18.69%
14-15	\$ 412,343	\$ 352,890	\$ 558,924	\$ 162,981	\$ 1,487,138	4.57%
15-16 Budget	\$ 421,980	\$ 366,472	\$ 574,418	\$ 165,081	\$ 1,527,951	2.74%
16-17 Budget	\$ 415,160	\$ 354,913	\$ 628,093	\$ 158,336	\$ 1,556,502	1.87%
Total*	\$ 5,640,061	\$ 4,973,110	\$ 8,323,652	\$ 1,891,339	\$ 20,828,162	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 Increased student participation - FSU Charter Elementary opened with 615 students and the High School increased student population from 1,250 to 1,600
- FY2007 Increased student participation - The Charter School system increased student population from 5,210 to 5,320
- FY2009 Increased student participation from 5,310 to 5,426 due to the expansion of our existing facilities for Class Size Amendment
- FY2010 Projected reduction in ICMA Forfeiture revenues
- FY2013 Received a one-time Florida Power & Light rebate due to various energy saving measures implemented at all school levels
- FY2014 Did not receive one-time Florida Power & Light rebate
- FY2015 On June 18, 2014, the Pembroke Pines City Commission approved to increase lunch prices by \$0.10 to all grade levels in order to comply with a State mandated increase. Also, student population increased from 5,634 to 5,925 due to expansion of grade levels at the AVCS
- FY2016 - FY2017 The Charter School system increased lunch prices by \$0.10 in order to comply with a State mandated increase.

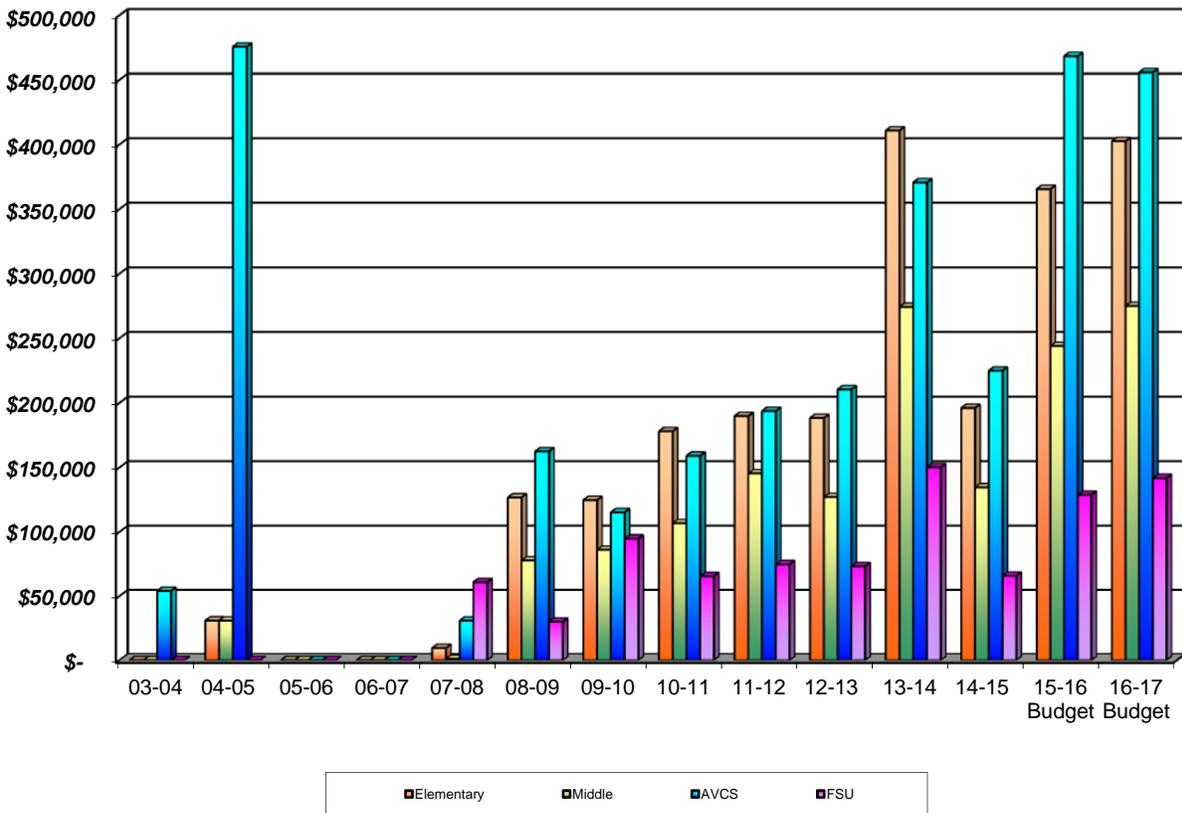
Private Gifts/Contributions

Description:

Revenue received from businesses and/or private individuals.

Forecast Methodology:

This revenue is forecasted based upon commitments by businesses and private individuals.



Private Gifts/Contributions (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ -	\$ -	\$ 54,000	\$ -	\$ 54,000	1176.60%
04-05	\$ 30,870	\$ 30,844	\$ 475,592	\$ -	\$ 537,306	895.01%
05-06	\$ -	\$ -	\$ -	\$ -	\$ -	-100.00%
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
07-08	\$ 9,491	\$ 1,064	\$ 30,745	\$ 60,825	\$ 102,125	100.00%
08-09	\$ 126,745	\$ 77,748	\$ 162,453	\$ 30,012	\$ 396,958	288.70%
09-10	\$ 124,740	\$ 86,050	\$ 115,232	\$ 94,743	\$ 420,765	6.00%
10-11	\$ 178,062	\$ 106,666	\$ 158,979	\$ 65,400	\$ 509,107	21.00%
11-12	\$ 189,766	\$ 145,333	\$ 193,663	\$ 74,722	\$ 603,484	18.54%
12-13	\$ 188,274	\$ 127,087	\$ 210,393	\$ 73,205	\$ 598,959	-0.75%
13-14	\$ 410,722	\$ 274,214	\$ 370,593	\$ 150,091	\$ 1,205,620	101.29%
14-15	\$ 196,032	\$ 134,536	\$ 224,893	\$ 65,761	\$ 621,222	-48.47%
15-16 Budget	\$ 365,434	\$ 243,938	\$ 468,302	\$ 128,698	\$ 1,206,372	94.19%
16-17 Budget	\$ 402,543	\$ 274,976	\$ 455,850	\$ 141,770	\$ 1,275,139	5.70%
Total*	\$ 2,279,934	\$ 1,556,686	\$ 3,021,695	\$ 885,227	\$ 7,743,542	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 The Charter High School received a one time contribution from a private source
- FY2005 The Charter High School received a one time contribution from a local developer
- FY2008 The Charter High School received local contributions to be used for operating expenses
- FY2009 The Charter Schools uniform company is contributing a percentage of all sales and the City has implemented a \$5 per shirt surcharge. The City Commission approved for parents to be able to purchase a maximum of 20 volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours is at \$20 an hour
- FY2011 On June 16, 2010, the Pembroke Pines City Commission approved to hire a professional Development Director to increase fundraising efforts
- FY2012 The Charter Schools received a large influx of parent donations
- FY2014 The Charter School system received a one time contribution from a local developer
- FY2015 Decrease in parent-led fundraising "Support Our Schools" campaign revenues and did not receive a large one time contribution
- FY2016 - FY2017 Increased parent-led fundraising "Support Our Schools" campaign revenue forecast. Anticipating a large one-time contribution from the Pembroke Pines Charter Schools Foundation (a 501c3 organization established to raise funds for the PPCS System)

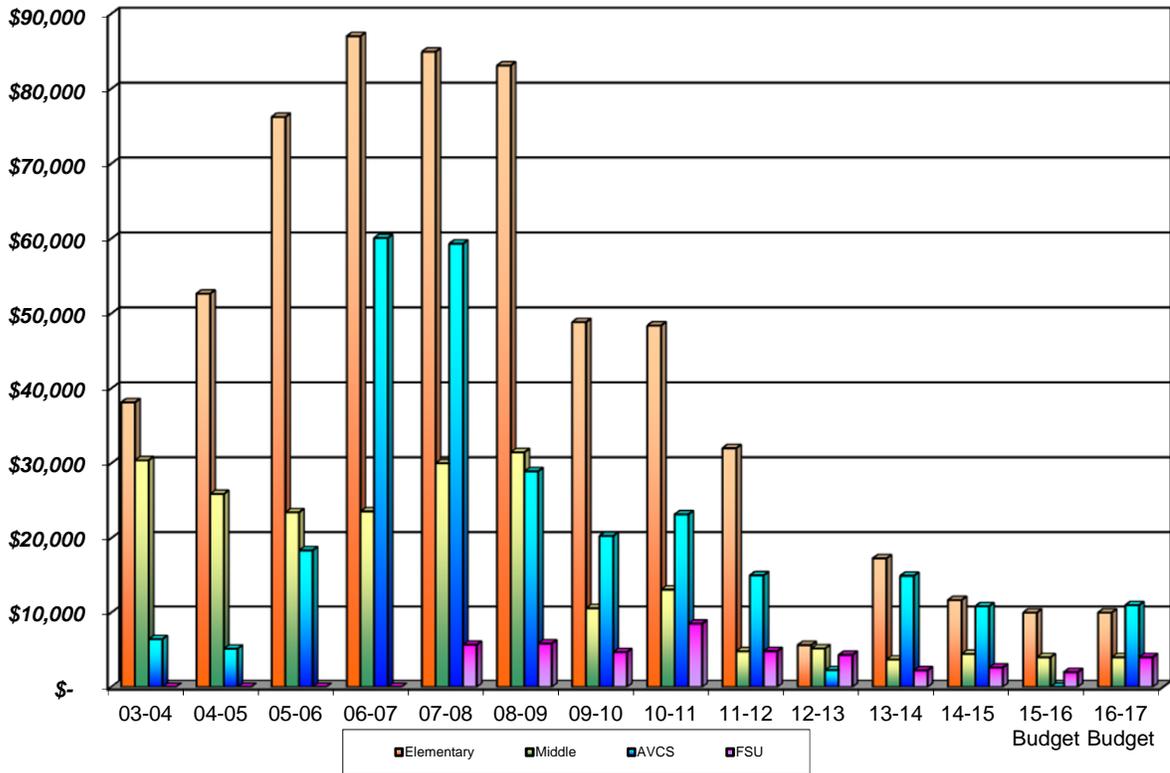
Investment Income

Description:

Interest earnings on investments in United States Treasury bills, notes, bonds, savings accounts, time certificates of deposit, mortgages, or other interest bearing obligations. The available funds are being managed by a contracted investment company.

Forecast Methodology:

The main factors considered in projecting this revenue are the availability of funds and market conditions.



Investment Income (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ 38,150	\$ 30,419	\$ 6,434	\$ -	\$ 75,003	104.64%
04-05	\$ 52,656	\$ 25,918	\$ 5,156	\$ -	\$ 83,730	11.64%
05-06	\$ 76,233	\$ 23,463	\$ 18,364	\$ -	\$ 118,060	41.00%
06-07	\$ 87,021	\$ 23,598	\$ 60,086	\$ -	\$ 170,705	44.59%
07-08	\$ 84,947	\$ 30,020	\$ 59,324	\$ 5,683	\$ 179,974	5.43%
08-09	\$ 83,108	\$ 31,485	\$ 28,939	\$ 5,854	\$ 149,386	-17.00%
09-10	\$ 48,857	\$ 10,593	\$ 20,319	\$ 4,684	\$ 84,453	-43.47%
10-11	\$ 48,408	\$ 13,085	\$ 23,191	\$ 8,511	\$ 93,195	10.35%
11-12	\$ 32,031	\$ 4,809	\$ 15,008	\$ 4,824	\$ 56,672	-39.19%
12-13	\$ 5,633	\$ 5,185	\$ 2,260	\$ 4,314	\$ 17,392	-69.31%
13-14	\$ 17,294	\$ 3,695	\$ 14,940	\$ 2,240	\$ 38,169	119.46%
14-15	\$ 11,688	\$ 4,452	\$ 10,852	\$ 2,627	\$ 29,619	-22.40%
15-16 Budget	\$ 10,000	\$ 4,000	\$ -	\$ 2,000	\$ 16,000	-45.98%
16-17 Budget	\$ 10,000	\$ 4,000	\$ 11,000	\$ 4,000	\$ 29,000	81.25%
Total*	\$ 919,938	\$ 416,758	\$ 276,580	\$ 44,737	\$ 1,658,013	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 Due to favorable market conditions, this revenue has continued to increase each fiscal year
- FY2005 Same as FY2004
- FY2010 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2011 This revenue is affected by market conditions that vary on a monthly basis
- FY2012 & FY2013 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2014 Due to favorable market conditions, this revenue increased
- FY2015 & FY2016 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2017 Due to projected favorable market conditions, this revenue projection increased

Interfund Transfers

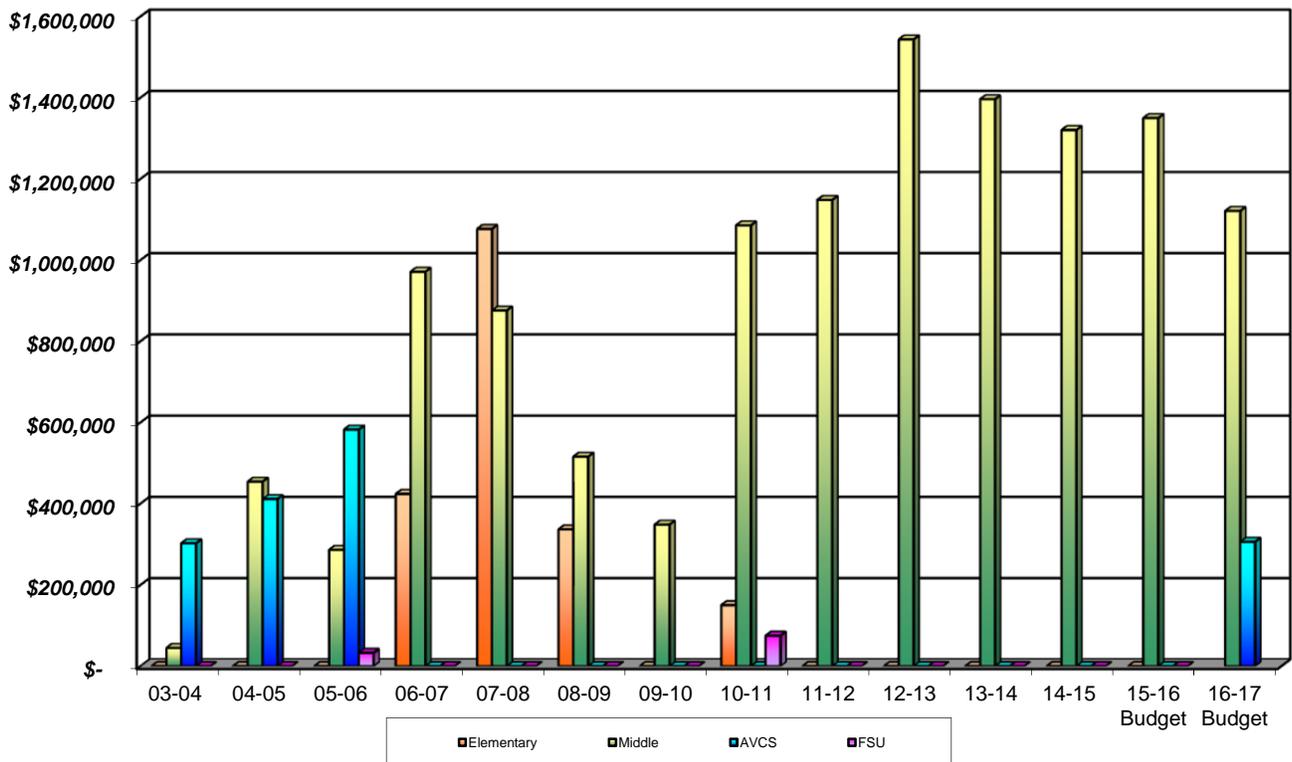
Description:

Funds transferred from one charter school to another for purposes of balancing the budget. Graph below depicts all transfers into Charter School funds.

Forecast Methodology:

As revenue funding has declined, the need for additional revenue support is needed. The source of these funds are obtained from prior year surplus funds (fund balance) or from excess revenues over expenditures for the budgeted year. These funds are also received from the profits from the Early Development Centers that are budgeted in the City's General Fund and are recorded as a transfer to the Charter School.

Transfers In



Interfund Transfers (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
03-04	\$ -	\$ 44,903	\$ 302,230	\$ -	\$ 347,133	-20.63%
04-05	\$ -	\$ 453,841	\$ 410,926	\$ -	\$ 864,767	149.12%
05-06	\$ -	\$ 286,063	\$ 582,149	\$ 32,952	\$ 901,164	4.21%
06-07	\$ 423,587	\$ 970,951	\$ -	\$ -	\$ 1,394,538	54.75%
07-08	\$ 1,076,424	\$ 875,506	\$ -	\$ -	\$ 1,951,930	39.97%
08-09	\$ 336,382	\$ 515,311	\$ -	\$ -	\$ 851,693	-56.37%
09-10	\$ -	\$ 348,054	\$ -	\$ -	\$ 348,054	-59.13%
10-11	\$ 150,000	\$ 1,085,040	\$ -	\$ 75,000	\$ 1,310,040	276.39%
11-12	\$ -	\$ 1,147,973	\$ -	\$ -	\$ 1,147,973	-12.37%
12-13	\$ -	\$ 1,543,199	\$ -	\$ -	\$ 1,543,199	34.43%
13-14	\$ -	\$ 1,395,914	\$ -	\$ -	\$ 1,395,914	-9.54%
14-15	\$ -	\$ 1,320,017	\$ -	\$ -	\$ 1,320,017	-5.44%
15-16 Budget	\$ -	\$ 1,349,479	\$ -	\$ -	\$ 1,349,479	2.23%
16-17 Budget	\$ -	\$ 1,120,749	\$ 305,841	\$ -	\$ 1,426,590	5.71%
Total*	\$ 1,986,393	\$ 12,772,283	\$ 5,504,482	\$ 107,952	\$ 20,371,110	

* Total amounts include historical data since the inception of the Charter School System in FY2000.

Explanation of major variances:

- FY2004 - FY2006 Due to decreases in State funding, the Charter School system needed to transfer funds from the Elementary and Middle School reserves to cover end of year losses mainly at the High School. Profits from our pre-schools were transferred to the Middle School
- FY2007 - FY2009 The High School transferred funds to the Elem. and Middle School as a repayment for previous years transfers
- FY2010 Declining student participation in the Early Development Centers resulted in less profits than in prior years, therefore less funds were transferred.
- FY2011 The Early Development Centers had a larger profit due to the restructuring of programs, implementation of new VPK Programs and increased advertising. Due to decreases in state funding, the Elementary School required a \$150,000 transfer from the Charter High School . Similarly, the FSU Elementary school required a \$75,000 transfer from the High School
- FY2012 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund
- FY2013 Due to decreases in state funding, the Middle School required a \$430,000 transfer from the Charter High School and Charter Elementary School.
- FY2014 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund

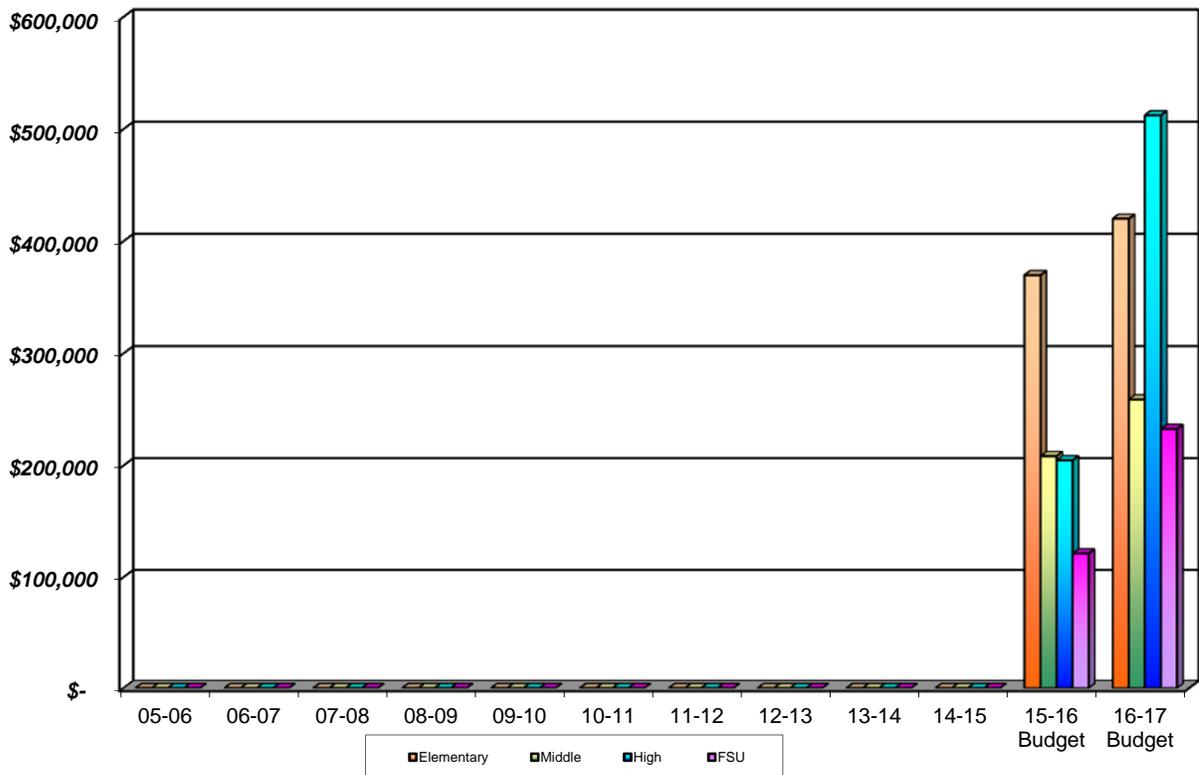
Estimated Budget Savings

Description:

Similar to Beginning Surplus, Estimated Budget Savings is considered an "Other Non Revenue" account.

Forecast Methodology:

A portion of the Estimated Budget Savings are related to a true-up of expenses related to Insurance expenses in the previous year. Given that the Charter Schools are self-insured, every year the Human Resources Department analyzes historical trends related to Insurance Claims and other pertinent information to compare to the previously projected cost. If actual claims is less than the projected cost, then savings are realized. The Estimated Budget Savings account is utilized in conjunction with the Beginning Surplus account to balance the budget.



Estimated Budget Savings (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
05-06	\$ -	\$ -	\$ -	\$ -	\$ -	
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	
07-08	\$ -	\$ -	\$ -	\$ -	\$ -	
08-09	\$ -	\$ -	\$ -	\$ -	\$ -	
09-10	\$ -	\$ -	\$ -	\$ -	\$ -	
10-11	\$ -	\$ -	\$ -	\$ -	\$ -	
11-12	\$ -	\$ -	\$ -	\$ -	\$ -	
12-13	\$ -	\$ -	\$ -	\$ -	\$ -	
13-14	\$ -	\$ -	\$ -	\$ -	\$ -	
14-15	\$ -	\$ -	\$ -	\$ -	\$ -	
15-16 Budget	\$ 369,749	\$ 208,350	\$ 204,603	\$ 121,327	\$ 904,029	100.00%
16-17 Budget	\$ 420,028	\$ 258,895	\$ 512,317	\$ 232,547	\$ 1,423,787	57.49%
	<u>\$ 789,777</u>	<u>\$ 467,245</u>	<u>\$ 716,920</u>	<u>\$ 353,874</u>	<u>\$ 2,327,816</u>	

Explanation of major variances:

In FY2015 and FY2016, the Estimated Budget Savings account was utilized to account for anticipated savings from operating efficiencies. Our Charter School Superintendent continues to seek new revenue sources and innovative ways of conducting business that would ultimately reduce operation expenses. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

- FY2015 Due to changes to the Insurance plan and an analysis on savings, \$600,000 of estimated budget savings has been added to the budget. Due to the reorganization of the Teacher Aides, projected savings in the amount of \$203,247 are estimated to be realized in FY2015.

- FY2016 Due to changes to the Insurance plan and an analysis on savings, \$600,000 of estimated budget savings has been added to the budget. Due to the reorganization of the Teacher Aides, projected savings in the amount of \$304,029 are estimated to be realized in FY2016.

- FY2017 Due to changes to the Insurance plan and an analysis on savings, \$750,000 of estimated budget savings has been added to the budget. Due to the reorganization of the Teacher Aides and P/T Aftercare directors, projected savings in the amount of \$329,042 are estimated to be realized in FY2017, as well as \$344,745 in conditional savings if the budgeted surveillance system cannot meet the time constraints of the procurement process.

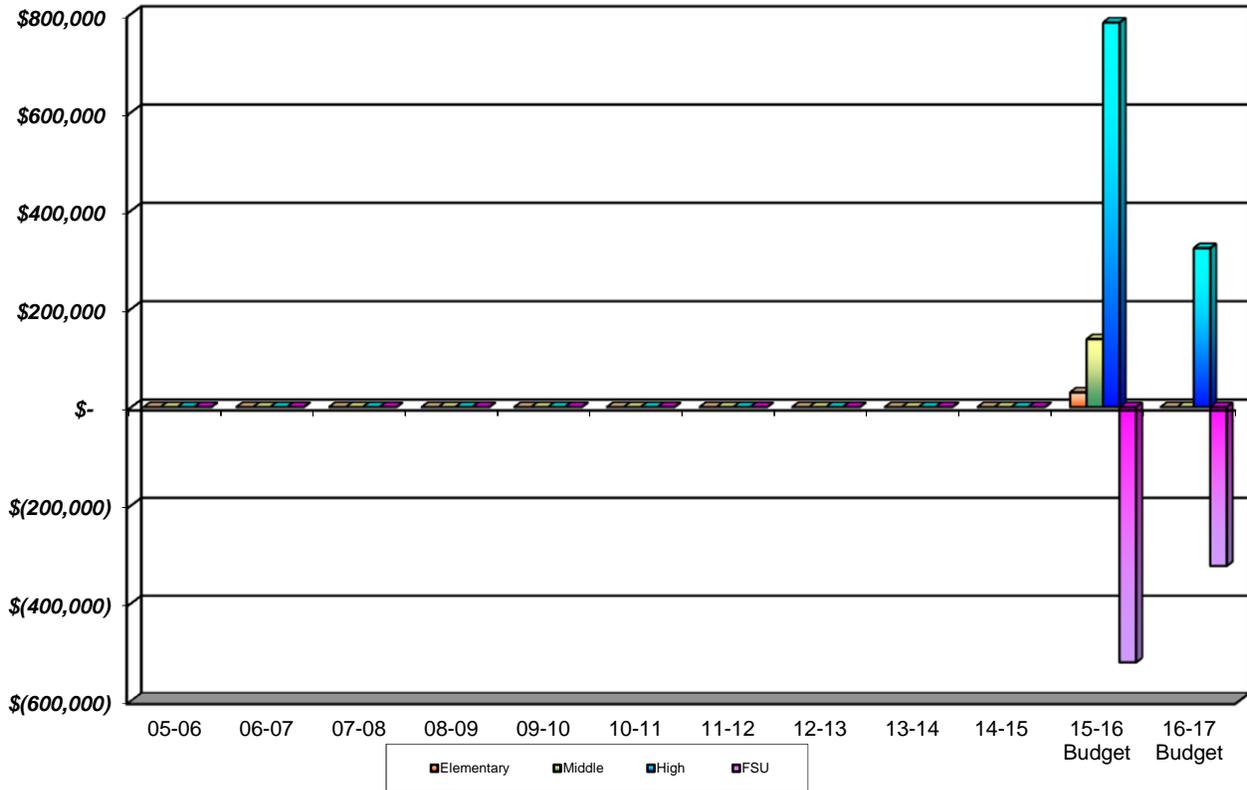
Beginning Surplus

Description:

The excess revenues over expenditures for the budgeted fiscal year.

Forecast Methodology:

This account is based upon projected revenues versus projected expenditures.



Beginning Surplus (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
05-06	\$ -	\$ -	\$ -	\$ -	\$ -	
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	
07-08	\$ -	\$ -	\$ -	\$ -	\$ -	
08-09	\$ -	\$ -	\$ -	\$ -	\$ -	
09-10	\$ -	\$ -	\$ -	\$ -	\$ -	
10-11	\$ -	\$ -	\$ -	\$ -	\$ -	
11-12	\$ -	\$ -	\$ -	\$ -	\$ -	
12-13	\$ -	\$ -	\$ -	\$ -	\$ -	
13-14	\$ -	\$ -	\$ -	\$ -	\$ -	
14-15	\$ -	\$ -	\$ -	\$ -	\$ -	
15-16 Budget	\$ 30,000	\$ 138,387	\$ 782,496	\$ (520,905)	\$ 429,978	100%
16-17 Budget	\$ -	\$ -	\$ 323,455	\$ (323,455)	\$ -	-100%
	<u>\$ 30,000</u>	<u>\$ 138,387</u>	<u>\$ 1,105,951</u>	<u>\$ (844,360)</u>	<u>\$ 429,978</u>	

Explanation of major variances:

Beginning Surplus is a budgetary line item that provides a mean of balancing each year's budget. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

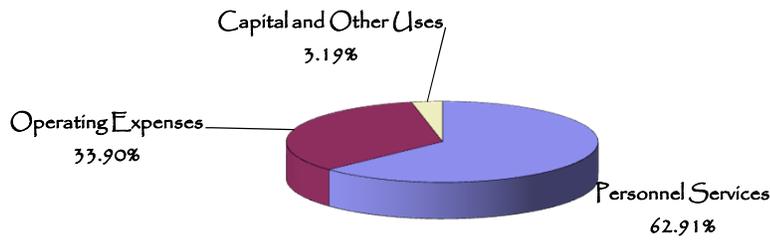
- FY2016 The Beginning Surplus account is being utilized in conjunction with the Estimated Budget Savings account to balance the budget.

- FY2017 The Beginning Surplus account is being utilized in conjunction with the Estimated Budget Savings account to balance the budget.

City of Pembroke Pines
Broward County Sponsored
Elementary School Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 6,693,688	\$ 7,761,372	\$ 8,444,668	\$ 8,958,225	\$ 10,158,740	\$ 10,317,094	\$ 10,745,517	\$ 10,032,902	\$ 10,032,902	\$ 10,351,865	\$ 10,146,190	\$ 10,139,764	\$ 10,631,253
Operating Expenses	\$ 3,990,712	\$ 4,201,304	\$ 4,773,917	\$ 4,531,844	\$ 5,199,278	\$ 4,773,313	\$ 5,106,872	\$ 4,796,633	\$ 4,796,633	\$ 5,196,918	\$ 5,274,434	\$ 5,676,004	\$ 5,728,328
Capital and Other Uses	\$ 340,921	\$ 645,191	\$ 230,457	\$ 4,282	\$ 112,847	\$ 50,050	\$ 218,179	\$ 84,894	\$ 84,894	\$ 651,141	\$ 447,955	\$ 383,769	\$ 539,763
Grants and Aides	\$ 12,617	\$ 334	\$ -	\$ 2,137	\$ -	\$ -	\$ 22,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Elementary	\$11,037,938	\$12,608,201	\$13,449,042	\$13,496,488	\$15,470,865	\$15,140,457	\$16,093,332	\$14,914,429	\$14,914,429	\$16,199,924	\$15,868,579	\$16,199,537	\$16,899,344

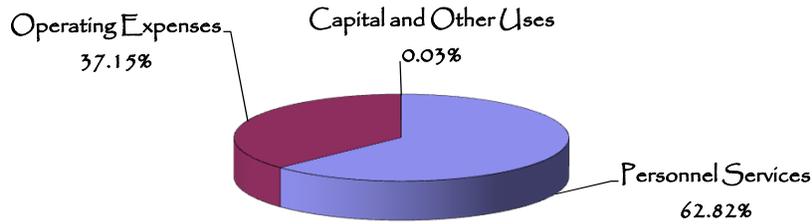
Charter Elementary School
FY2017 Expenditure Summary



City of Pembroke Pines
East Elementary Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,425,203	\$ 2,466,150	\$ 2,724,089	\$ 2,839,492	\$ 3,644,829	\$ 3,636,090	\$ 3,727,099	\$ 3,444,592	\$ 3,538,380	\$ 3,580,754	\$ 3,588,702	\$ 3,594,501	\$ 3,872,127
Operating Expenses	\$ 1,474,126	\$ 1,450,188	\$ 1,630,747	\$ 1,622,511	\$ 1,960,461	\$ 1,812,193	\$ 1,956,668	\$ 1,861,916	\$ 1,919,381	\$ 2,045,037	\$ 2,018,369	\$ 2,302,763	\$ 2,290,110
Capital and Other Uses	\$ 70,482	\$ 209,612	\$ 106,139	\$ 850	\$ 26,994	\$ 24,565	\$ 1,020	\$ 43,325	\$ 59,071	\$ 23,662	\$ 52,423	\$ 21,953	\$ 2,067
Grants and Aides	\$ -	\$ 136	\$ -	\$ 832	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total East Elementary	\$3,969,811	\$4,126,086	\$4,460,975	\$4,463,685	\$5,632,284	\$5,472,848	\$5,692,375	\$5,349,833	\$5,516,832	\$5,649,453	\$5,659,494	\$5,919,217	\$6,164,304

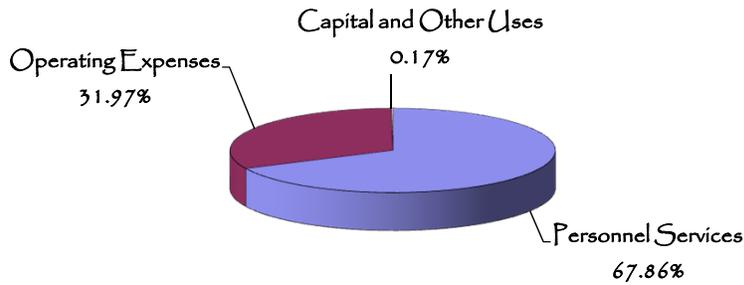
Charter East Elementary School
FY2017 Expenditure Summary



City of Pembroke Pines
West Elementary Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,445,722	\$ 2,592,751	\$ 2,823,640	\$ 3,014,239	\$ 3,249,384	\$ 3,335,517	\$ 3,522,015	\$ 3,276,678	\$ 3,312,632	\$ 3,240,458	\$ 3,233,270	\$ 3,278,143	\$ 3,394,013
Operating Expenses	\$ 1,392,918	\$ 1,313,289	\$ 1,529,669	\$ 1,449,889	\$ 1,625,535	\$ 1,384,180	\$ 1,461,384	\$ 1,380,390	\$ 1,500,867	\$ 1,539,325	\$ 1,599,510	\$ 1,599,176	\$ 1,599,129
Capital and Other Uses	\$ 68,488	\$ 206,927	\$ 68,870	\$ 1,732	\$ 69,090	\$ 23,536	\$ 2,159	\$ 31,709	\$ 38,066	\$ 28,769	\$ 12,209	\$ 37,174	\$ 8,642
Grants and Aides	\$ -	\$ 107	\$ -	\$ 727	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total West Elementary	\$3,907,128	\$4,113,074	\$4,422,179	\$4,466,587	\$4,944,009	\$4,743,233	\$4,993,146	\$4,688,777	\$4,851,565	\$4,808,552	\$4,844,989	\$4,914,493	\$5,001,784

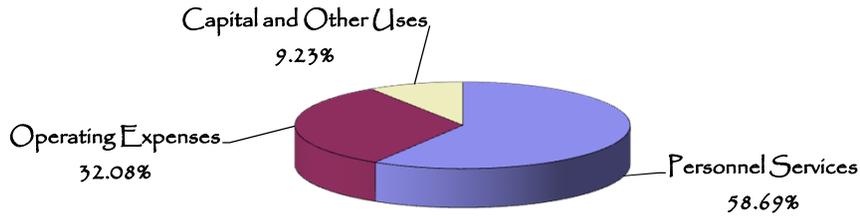
Charter West Elementary School
FY2017 Expenditure Summary



City of Pembroke Pines
Central Elementary Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,559,524	\$ 2,702,471	\$ 2,896,939	\$ 3,104,494	\$ 3,264,527	\$ 3,345,487	\$ 3,496,403	\$ 3,311,632	\$ 3,371,828	\$ 3,530,653	\$ 3,324,218	\$ 3,267,120	\$ 3,365,113
Operating Expenses	\$ 1,447,575	\$ 1,437,827	\$ 1,613,501	\$ 1,459,444	\$ 1,613,282	\$ 1,576,940	\$ 1,688,820	\$ 1,554,327	\$ 1,593,281	\$ 1,612,556	\$ 1,656,555	\$ 1,774,065	\$ 1,839,089
Capital and Other Uses	\$ 92,704	\$ 228,652	\$ 55,448	\$ 1,700	\$ 16,763	\$ 1,949	\$ 215,000	\$ 9,860	\$ 261,740	\$ 598,710	\$ 383,323	\$ 324,642	\$ 529,054
Grants and Aides	\$ -	\$ 91	\$ -	\$ 578	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Central Elementary	\$ 4,099,803	\$ 4,369,041	\$ 4,565,888	\$ 4,566,216	\$ 4,894,572	\$ 4,924,376	\$ 5,407,811	\$ 4,875,819	\$ 5,226,849	\$ 5,741,919	\$ 5,364,096	\$ 5,365,827	\$ 5,733,256

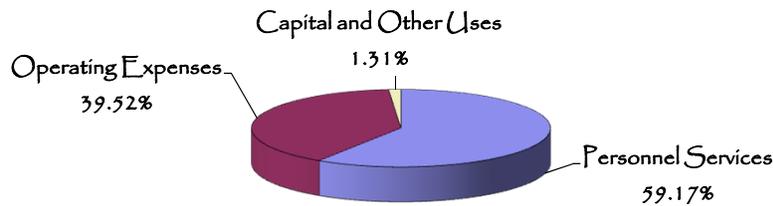
Charter Central Elementary School
FY2017 Expenditure Summary



City of Pembroke Pines/FSU
Charter Elementary Expenditure Summary

Category	FY 2005 Actual*	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,540,211	\$ 2,797,515	\$ 3,119,811	\$ 3,114,300	\$ 3,778,906	\$ 3,824,863	\$ 3,940,133	\$ 3,640,349	\$ 3,748,031	\$ 3,767,819	\$ 3,782,174	\$ 3,767,820	\$ 3,941,669
Operating Expenses	\$ 1,885,414	\$ 1,822,318	\$ 1,979,065	\$ 2,009,601	\$ 2,358,401	\$ 2,267,208	\$ 2,378,315	\$ 2,427,603	\$ 2,474,674	\$ 2,410,188	\$ 2,446,189	\$ 2,607,455	\$ 2,632,644
Capital and Other Uses	\$ 32,707	\$ 26,351	\$ 48,773	\$ 75,208	\$ 32,242	\$ 2,605	\$ 17,286	\$ 33,861	\$ 18,360	\$ 21,949	\$ 3,472	\$ 21,953	\$ 87,557
Grants and Aides	\$ -	\$ 110	\$ -	\$ 662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total FSU Elementary	\$4,458,332	\$4,646,294	\$5,147,649	\$5,199,771	\$6,169,549	\$6,094,676	\$6,335,734	\$6,101,813	\$6,241,065	\$6,199,956	\$6,231,835	\$6,397,228	\$6,661,870

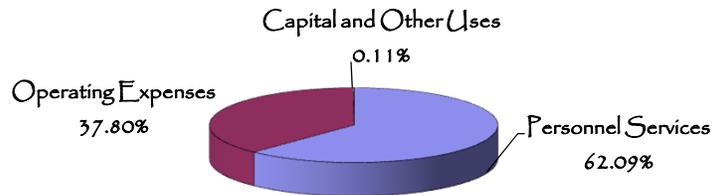
City of Pembroke Pines/FSU
Charter Elementary FY2017
Expenditure Summary



City of Pembroke Pines
Middle School Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$4,382,427	\$5,209,245	\$5,722,613	\$6,012,431	\$6,495,271	\$6,555,746	\$6,891,144	\$6,573,560	\$6,694,052	\$7,006,364	\$6,983,048	\$6,906,883	\$7,207,779
Operating Expenses	\$3,363,831	\$3,190,994	\$3,783,882	\$3,610,674	\$3,450,529	\$3,387,358	\$3,574,855	\$3,387,658	\$3,633,214	\$3,842,350	\$4,059,674	\$4,210,879	\$4,387,163
Capital and Other Uses	\$109,575	\$219,509	\$138,290	\$14,249	\$95,403	\$8,702	\$6,944	\$67,959	\$52,379	\$60,612	\$22,825	\$64,428	\$12,784
Grants and Aides	\$9,913	\$-	\$-	\$1,660	\$-	\$-	\$14,644	\$-	\$-	\$-	\$-	\$-	\$-
Total Middle	\$7,865,746	\$8,619,748	\$9,644,785	\$9,639,014	\$10,041,203	\$9,951,806	\$10,487,587	\$10,029,177	\$10,379,645	\$10,909,326	\$11,065,547	\$11,182,190	\$11,607,726

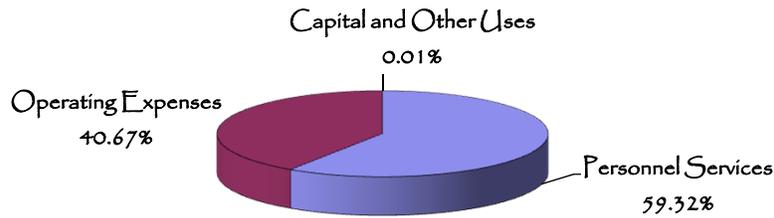
Charter Middle School
FY2017 Expenditure Summary



City of Pembroke Pines
West Middle Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,092,323	\$ 2,562,735	\$ 2,861,747	\$ 3,004,750	\$ 3,227,533	\$ 3,269,353	\$ 3,426,280	\$ 3,232,684	\$ 3,187,848	\$ 3,283,774	\$ 3,300,272	\$ 3,336,094	\$ 3,475,211
Operating Expenses	\$ 1,512,848	\$ 1,799,439	\$ 1,961,909	\$ 1,959,346	\$ 1,853,721	\$ 1,798,778	\$ 1,862,277	\$ 1,763,043	\$ 1,932,502	\$ 2,125,658	\$ 2,320,877	\$ 2,287,535	\$ 2,382,658
Capital and Other Uses	\$ 116,777	\$ 11,134	\$ 75,784	\$ 8,226	\$ 55,563	\$ 6,753	\$ 6,871	\$ 39,857	\$ 16,003	\$ 33,718	\$ 11,948	\$ 36,747	\$ 667
Grants and Aides	\$ -	\$ 133	\$ -	\$ 825	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total West Middle	\$3,721,948	\$4,373,441	\$4,899,440	\$4,973,147	\$5,136,817	\$5,074,884	\$5,302,750	\$5,035,584	\$5,136,353	\$5,443,150	\$5,633,097	\$5,660,376	\$5,858,536

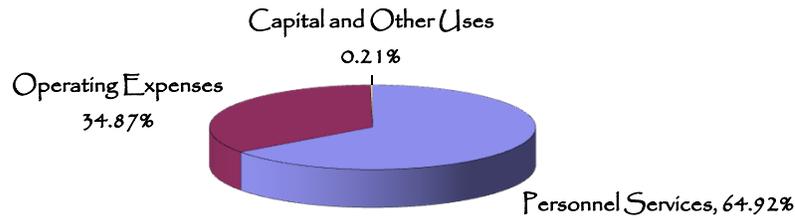
Charter West Middle School
FY2017 Expenditure Summary



City of Pembroke Pines
Central Middle Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 2,492,549	\$ 2,646,510	\$ 2,860,866	\$ 3,007,681	\$ 3,267,738	\$ 3,286,393	\$ 3,464,864	\$ 3,340,876	\$ 3,506,204	\$ 3,722,590	\$ 3,682,776	\$ 3,570,789	\$ 3,732,568
Operating Expenses	\$ 1,660,679	\$ 1,637,736	\$ 1,821,973	\$ 1,651,328	\$ 1,596,808	\$ 1,588,580	\$ 1,712,578	\$ 1,624,615	\$ 1,700,712	\$ 1,716,692	\$ 1,738,797	\$ 1,923,344	\$ 2,004,505
Capital and Other Uses	\$ 120,199	\$ 50,533	\$ 62,506	\$ 6,023	\$ 39,840	\$ 1,949	\$ 73	\$ 28,102	\$ 36,376	\$ 26,894	\$ 10,877	\$ 27,681	\$ 12,117
Grants and Aides	\$ -	\$ 136	\$ -	\$ 835	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Central Middle	\$4,273,427	\$4,334,915	\$4,745,345	\$4,665,867	\$4,904,386	\$4,876,922	\$5,184,837	\$4,993,593	\$5,243,292	\$5,466,176	\$5,432,450	\$5,521,814	\$5,749,190

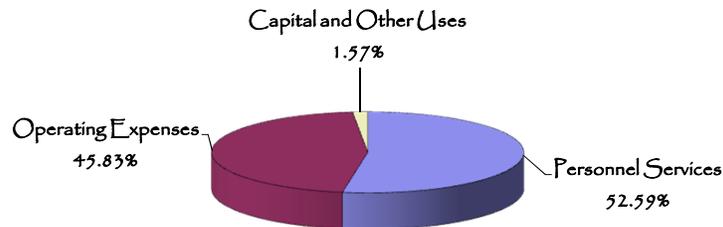
Charter Central Middle School
FY2017 Expenditure Summary



City of Pembroke Pines
Academic Village Expenditure Summary

Category	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Personnel Services	\$ 6,002,114	\$ 6,152,198	\$ 6,899,064	\$ 7,028,027	\$ 7,846,008	\$ 7,831,698	\$ 8,169,190	\$ 7,440,594	\$ 7,341,415	\$ 7,628,962	\$ 8,762,582	\$ 8,999,718	\$ 9,367,440
Operating Expenses	\$ 6,800,953	\$ 6,774,796	\$ 7,135,492	\$ 6,753,773	\$ 6,407,427	\$ 6,164,754	\$ 6,329,089	\$ 5,469,694	\$ 6,326,392	\$ 6,824,639	\$ 6,938,362	\$ 7,798,136	\$ 8,163,544
Capital and Other Uses	\$ 18,574	\$ 71,617	\$ 130,499	\$ 1,776,691	\$ 403,277	\$ 156,415	\$ 294,036	\$ 137,897	\$ 262,892	\$ 59,071	\$ 69,968	\$ 37,286	\$ 279,775
Grants and Aides	\$ -	\$ 407	\$ -	\$ 2,645	\$ -	\$ -	\$ 26,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total High School	\$ 12,821,641	\$ 12,999,018	\$ 14,165,055	\$ 15,561,136	\$ 14,656,712	\$ 14,152,867	\$ 14,818,938	\$ 13,048,185	\$ 13,930,699	\$ 14,512,672	\$ 15,770,912	\$ 16,835,140	\$ 17,810,759

Academic Village
FY2017 Expenditure Summary



City of Pembroke Pines, Florida
Charter Schools - All Sites
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	13554 P/T Teacher Assistant	-	60.0	-	-	-	60.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
	12910 Chtr Sch Teacher	90.76	-	2.68	-	93.44	-
5101 K-3 Basic		90.76	61.0	2.68	-	93.44	61.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	128.24	-	4.32	-	132.56	-
	12950 Teacher Assistant	5.0	-	-	-	5.0	-
	13554 P/T Teacher Assistant	-	33.0	-	-	-	33.0
	13559 P/T Certified Teacher	-	1.0	-	(1.0)	-	-
5102 4-8 Basic		133.24	34.0	4.32	(1.0)	137.56	33.0
5103 9-12 Basic							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
5103 9-12 Basic		85.0	-	-	-	85.0	-
5250 Exceptional Student Prog							
	12910 Chtr Sch Teacher	22.0	-	1.0	-	23.0	-
	13554 P/T Teacher Assistant	-	3.0	-	1.0	-	4.0
	12558 Speech Therapist	3.0	-	-	-	3.0	-
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
5250 Exceptional Student Prog		26.0	5.0	1.0	1.0	27.0	6.0
5300 Vocational 6-12							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
5300 Vocational 6-12		2.0	-	-	-	2.0	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12941 High School Registrar	1.0	-	-	-	1.0	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
	12956 School Counselor	10.0	-	-	-	10.0	-
	12982 Testing Coordinator	1.0	-	-	-	1.0	-
6120 Guidance Services		15.0	-	-	-	15.0	-

City of Pembroke Pines, Florida

Charter Schools - All Sites

Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
6200 Instruct Media Services							
13683 Sch P/T Clerk Spec I		-	1.0	-	-	-	1.0
12125 Sch Clerical Spec I		1.0	-	-	-	1.0	-
12950 Teacher Assistant		1.0	-	-	-	1.0	-
12957 Media Specialist		7.0	-	-	-	7.0	-
13554 P/T Teacher Assistant		-	1.0	-	-	-	1.0
6200 Instruct Media Services		9.0	2.0	-	-	9.0	2.0
6303 ESE Specialist							
12935 ESE Specialist		1.0	-	-	-	1.0	-
6303 ESE Specialist		1.0	-	-	-	1.0	-
7300 School Administration							
12954 Principal High School		1.0	-	-	-	1.0	-
13683 Sch P/T Clerk Spec I		-	2.0	-	-	-	2.0
12973 Principal Pembroke Shores		1.0	-	-	-	1.0	-
12970 Principal Central Campus		1.0	-	-	-	1.0	-
12969 Principal West Campus		1.0	-	-	-	1.0	-
12960 Receptionist		1.0	-	-	-	1.0	-
12953 Assistant Principal		7.0	-	-	-	7.0	-
12952 Bookkeeper		4.0	-	-	-	4.0	-
12951 Registrar		2.0	-	-	-	2.0	-
12949 Behavior Specialist		2.0	-	-	-	2.0	-
12942 High School Assistant Principal		3.0	-	-	-	3.0	-
12155 Sch Administrative Assistant I		3.0	-	1.0	-	4.0	-
12138 Sch Clerical Spec II		7.0	-	-	-	7.0	-
12133 Sch Administrative Coord I		1.0	-	(1.0)	-	-	-
12125 Sch Clerical Spec I		12.0	-	-	-	12.0	-
12968 Principal East Campus		1.0	-	-	-	1.0	-
7300 School Administration		47.0	2.0	-	-	47.0	2.0
7900 Operation of Plant							
12961 Security		3.0	-	-	-	3.0	-
7900 Operation of Plant		3.0	-	-	-	3.0	-
9102 Child Care Supervision							
13190 P/T After School Director		-	7.0	-	-	-	7.0
13403 P/T Bookkeeper		-	4.0	-	-	-	4.0
13556 P/T After School Care		-	62.0	-	-	-	62.0

City of Pembroke Pines, Florida

Charter Schools - All Sites

Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
13683 Sch P/T Clerk Spec I		-	3.0	-	-	-	3.0
9102 Child Care Supervision		-	76.0	-	-	-	76.0
9900 Athletics							
12018 Assistant Athletic Director		1.0	-	-	-	1.0	-
9900 Athletics		1.0	-	-	-	1.0	-
Total All Sites		413.00	180.00	8.00	0.00	421.00	180.00

City of Pembroke Pines, Florida
170 Charter Elementary Schools
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	66.74	-	2.01	-	68.75	-
	13554 P/T Teacher Assistant	-	46.0	-	-	-	46.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	33.26	-	0.99	-	34.25	-
	13554 P/T Teacher Assistant	-	20.0	-	-	-	20.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.99	-	-	-	6.99	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
6120 Guidance Services							
	12956 School Counselor	3.0	-	-	-	3.0	-
6200 Instruct Media Services							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	3.0	-	-	-	3.0	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	5.0	-	-	-	5.0	-
	12133 Sch Administrative Coor I	0.5	-	(0.5)	-	-	-
	12138 Sch Clerical Spec II	4.0	-	-	-	4.0	-
	12155 Sch Administrative Assistant I	1.0	-	0.5	-	1.5	-
	12951 Registrar	1.0	-	-	-	1.0	-
	12952 Bookkeeper	2.0	-	-	-	2.0	-
	12953 Assistant Principal	3.0	-	-	-	3.0	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	5.0	-	-	-	5.0
	13403 P/T Bookkeeper	-	3.0	-	-	-	3.0
	13556 P/T After School Care	-	45.0	-	-	-	45.0
	13683 Sch P/T Clerk Spec I	-	3.0	-	-	-	3.0
Total Charter Elementary Schools		133.49	126.0	3.0	-	136.49	126.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
550 Elementary East Campus
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	25.36	-	0.67	-	26.03	-
	13554 P/T Teacher Assistant	-	15.0	-	-	-	15.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	12.64	-	0.33	-	12.97	-
	13554 P/T Teacher Assistant	-	8.0	-	-	-	8.0
5250 Exceptional Student Prog							
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12138 Sch Clerical Spec II	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	0.33	-	-	-	0.33	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	13.0	-	-	-	13.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
550 Elementary East Campus		48.66	41.0	1.0	-	49.66	41.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
551 Elementary West Campus
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	20.69	-	0.67	-	21.36	-
	13554 P/T Teacher Assistant	-	16.0	-	-	-	16.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	10.31	-	0.33	-	10.64	-
	13554 P/T Teacher Assistant	-	6.0	-	-	-	6.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	2.5	-	-	-	2.5	-
	12138 Sch Clerical Spec II	1.0	-	-	-	1.0	-
	12951 Registrar	0.33	-	-	-	0.33	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	1.0	-	-	-	1.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
551 Elementary West Campus		42.66	43.0	1.0	-	43.66	43.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
552 Elementary Central Campus
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	20.69	-	0.67	-	21.36	-
	13554 P/T Teacher Assistant	-	15.0	-	-	-	15.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	10.31	-	0.33	-	10.64	-
	13554 P/T Teacher Assistant	-	6.0	-	-	-	6.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	1.5	-	-	-	1.5	-
	12133 Sch Administrative Coord I	0.5	-	(0.5)	-	-	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12155 Sch Administrative Assistant I	-	-	0.5	-	0.5	-
	12951 Registrar	0.34	-	-	-	0.34	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
552 Elementary Central Campus		42.17	42.0	1.0	-	43.17	42.0
Total Charter Elementary Schools		133.49	126.0	3.0	-	136.49	126.0

City of Pembroke Pines, Florida

171 Charter Middle Schools

Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	67.0	-	3.0	-	70.0	-
	12950 Teacher Assistant	5.0	-	-	-	5.0	-
	13554 P/T Teacher Assistant	-	5.0	-	-	-	5.0
	13559 P/T Certified Teacher	-	1.0	-	(1.0)	-	-
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	5.67	-	-	-	5.67	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	2.0	-	-	-	2.0	-
6200 Instruct Media Services							
	12957 Media Specialist	2.0	-	-	-	2.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	4.0	-	-	-	4.0	-
	12133 Sch Administrative Coor I	0.5	-	(0.5)	-	-	-
	12138 Sch Clerical Spec II	3.0	-	-	-	3.0	-
	12155 Sch Administrative Assistant I	1.0	-	0.5	-	1.5	-
	12951 Registrar	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	2.0	-	-	-	2.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
Total Charter Middle Schools		97.17	8.0	3.0	(1.0)	100.17	7.0

City of Pembroke Pines, Florida
171 Charter Middle Schools
553 Middle West Campus
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	31.0	-	2.0	-	33.0	-
	12950 Teacher Assistant	4.0	-	-	-	4.0	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
	13559 P/T Certified Teacher	-	1.0	-	(1.0)	-	-
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	3.33	-	-	-	3.33	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12138 Sch Clerical Spec II	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	0.5	-	-	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
553 Middle West Campus		48.33	3.0	2.0	(1.0)	50.33	2.0

City of Pembroke Pines, Florida
171 Charter Middle Schools
554 Middle Central Campus
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	36.0	-	1.0	-	37.0	-
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	4.0	-	-	-	4.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.34	-	-	-	2.34	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12133 Sch Administrative Coor I	0.5	-	(0.5)	-	-	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12155 Sch Administrative Assistant I	-	-	0.5	-	0.5	-
	12951 Registrar	0.5	-	-	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
554 Middle Central Campus		48.84	5.0	1.0	-	49.84	5.0
Total Charter Middle Schools		97.17	8.0	3.0	(1.0)	100.17	7.0

City of Pembroke Pines, Florida
172 Academic Village Charter School
Position Comparison By Function

School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	16.0	-	-	-	16.0	-
5103 9-12 Basic							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
5250 Exceptional Student Prog							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	3.0	-	1.0	-	4.0	-
5300 Vocational 6-12							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12941 High School Registrar	1.0	-	-	-	1.0	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
	12956 School Counselor	4.0	-	-	-	4.0	-
	12982 Testing Coordinator	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12957 Media Specialist	1.0	-	-	-	1.0	-
6303 ESE Specialist							
	12935 ESE Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	3.0	-	-	-	3.0	-
	12942 High School Assistant Principal	3.0	-	-	-	3.0	-
	12949 Behavior Specialist	2.0	-	-	-	2.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12954 Principal High School	1.0	-	-	-	1.0	-
	12960 Receptionist	1.0	-	-	-	1.0	-
7900 Operation of Plant							
	12961 Security	3.0	-	-	-	3.0	-
9900 Athletics							
	12018 Assistant Athletic Director	1.0	-	-	-	1.0	-
Total Academic Village Charter School		133.0	-	1.0	-	134.0	-

City of Pembroke Pines, Florida

173 FSU Charter Schools

Position Comparison By Function

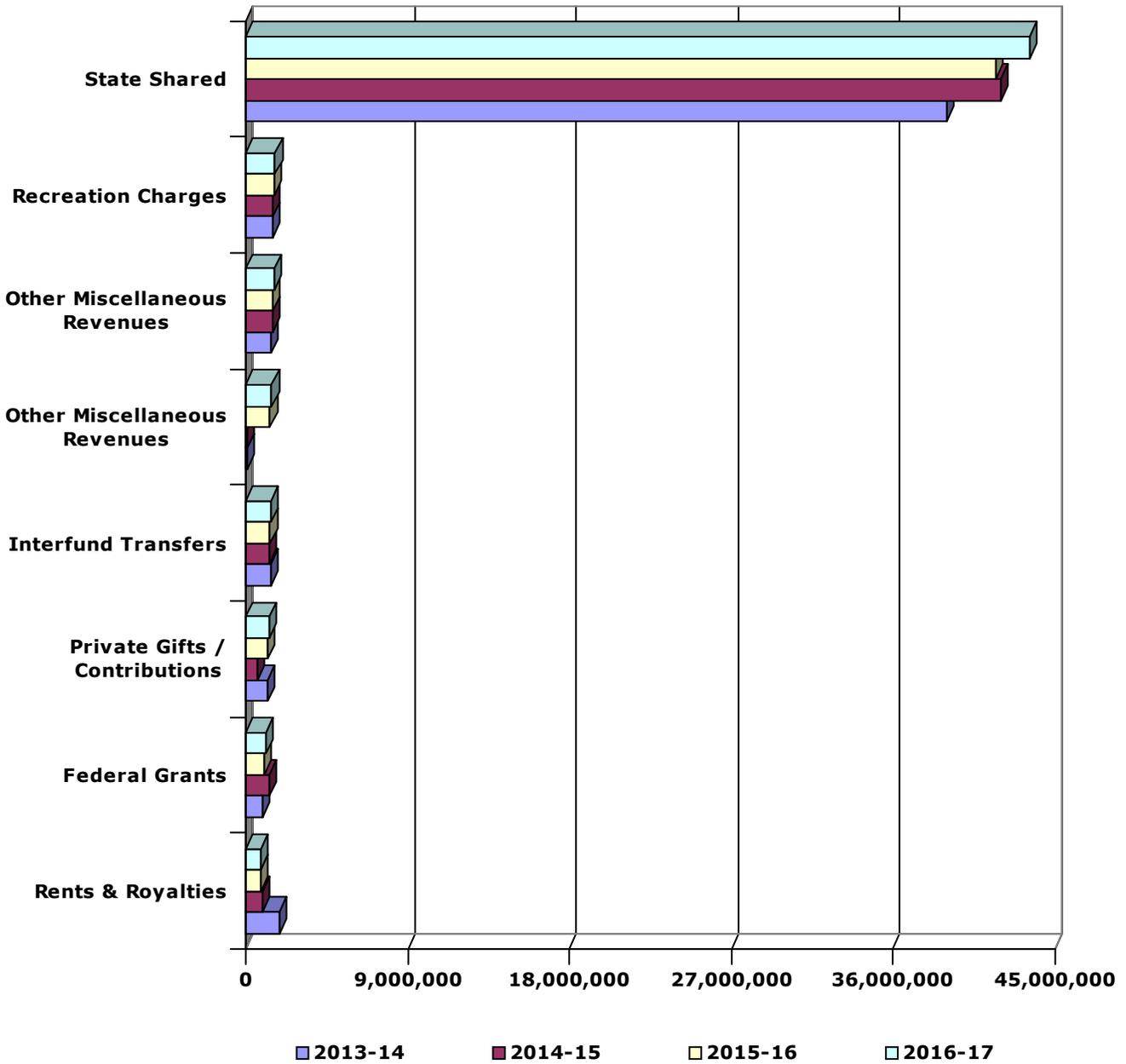
School Function	Job Class	2015-16 Existing Positions		2016-17 New Positions		2016-17 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	24.02	-	0.67	-	24.69	-
	13554 P/T Teacher Assistant	-	14.0	-	-	-	14.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	11.98	-	0.33	-	12.31	-
	13554 P/T Teacher Assistant	-	8.0	-	-	-	8.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.34	-	-	-	6.34	-
	13554 P/T Teacher Assistant	-	1.0	-	1.0	-	2.0
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12973 Principal Pembroke Shores	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	17.0	-	-	-	17.0
Total FSU Charter Schools		49.34	46.0	1.0	1.0	50.34	47.0

Summary of Revenues, Expenditures, and Fund Balance

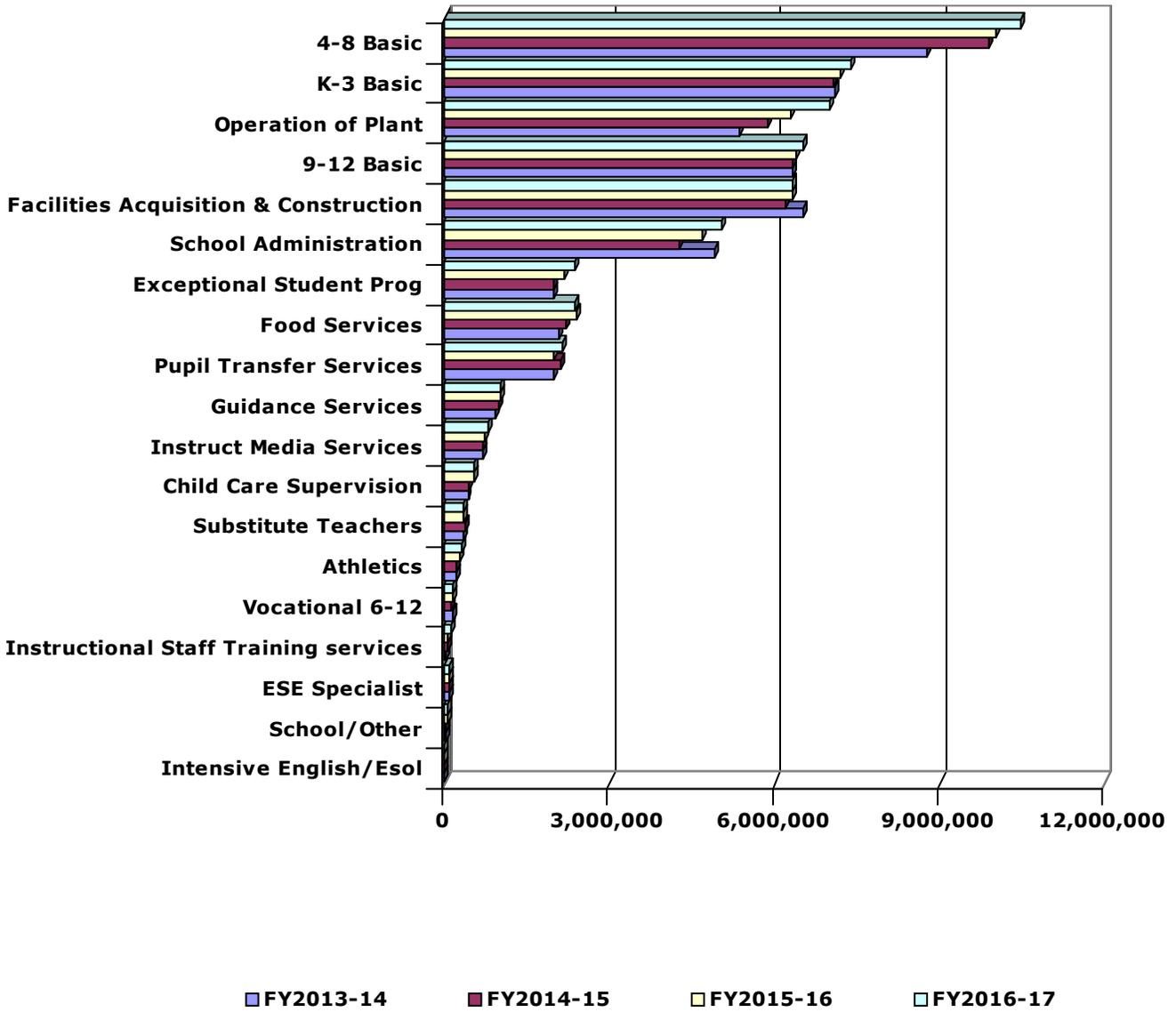
	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Budget
Revenues				
State Shared	38,996,476	41,983,815	41,711,164	43,616,673
Recreation Charges	1,516,974	1,476,368	1,614,486	1,641,780
Other Miscellaneous Revenue	1,422,106	1,487,138	1,527,951	1,556,502
Estimated Budget Savings	-	-	904,029	1,423,787
Private Gifts / Contributions	1,205,620	621,223	1,206,372	1,275,139
Federal Grants	923,147	1,277,995	1,051,389	1,144,732
Rents & Royalties	1,847,247	945,096	803,247	865,496
Investment Income	38,169	29,619	16,000	29,000
State Grants	55,661	41,798	-	-
Total Revenues	46,005,399	47,863,052	48,834,638	51,553,109
Expenditures				
K-3 Basic	7,099,059	7,072,688	7,183,517	7,380,990
4-8 Basic	8,777,717	9,898,667	10,015,149	10,479,129
9-12 Basic	6,313,584	6,310,167	6,392,455	6,525,443
Intensive English/Esol	17	-	1,921	1,921
Exceptional Student Prog	1,975,242	1,990,035	2,172,172	2,376,950
Vocational 6-12	144,417	113,720	139,214	142,538
Substitute Teachers	327,956	380,898	342,764	338,603
School/Other	31,430	32,875	41,409	41,463
Guidance Services	913,192	997,835	1,003,080	1,025,919
Instruct Media Services	682,398	692,941	716,087	797,364
ESE Specialist	71,316	73,242	70,908	78,756
Instructional Staff Training se	13,518	65,970	52,358	104,017
School Administration	4,898,016	4,275,253	4,685,836	5,020,824
Facilities Acquisition & Constr	6,508,914	6,202,213	6,318,612	6,328,598
Food Services	2,078,177	2,213,642	2,388,428	2,356,652
Pupil Transfer Services	1,996,673	2,107,151	1,990,207	2,154,598
Operation of Plant	4,769,959	5,483,674	5,975,893	6,457,080
Child Care Supervision	422,408	426,990	546,389	543,503
Athletics	222,879	223,893	277,535	299,214
Total Expenditures	47,246,871	48,561,857	50,313,934	52,453,562
Excess (deficiency) of revenues over expenditures	(1,241,473)	(698,804)	(1,479,296)	(900,453)
Other Financing sources (uses)				
Transfers out	(575,000)	(375,000)	(300,161)	(526,137)
Transfers in	1,395,914	1,320,017	1,349,479	1,426,590
Total Other Financing sources (uses)	820,914	945,017	1,049,318	900,453
Net Change in Fund Balance	(420,559)	246,213	(429,978)	-
Fund balances, beginning	3,515,693	3,095,135	3,341,347	2,911,369
Fund balances, ending	3,095,135	3,341,347	2,911,369	2,911,369 *

*Please refer to the Fund Balance Section pages 70-71 in the Budget Overview Section for more details.

Revenues for All Funds



Expenditures for All Funds



City of Pembroke Pines Charter Schools
 Transfer From / To Schedule
 for 2016-2017 Budget

Fund	Transfer From	Transfer To
General Fund*	\$900,453	
Elementary Schools	\$526,137	
Middle Schools		\$1,120,749
High School		\$305,841
FSU Elementary		

* Anticipated profits from the Early Learning Centers

Expenditure Category Matrix

2015-16 Budget

2016-17 Budget

	2015-16 Budget				2016-17 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
Blank								
Operation of Plant			300,161	300,161			526,137	526,137
550 Elementary East Campus								
K-3 Basic	1,842,197	99,952		1,942,149	1,928,546	93,754		2,022,300
4-8 Basic	850,115	77,045		927,160	995,203	67,279		1,062,482
Exceptional Student Prog	132,896	96,705		229,601	159,907	76,171		236,078
Substitute Teachers	40,258			40,258	41,462			41,462
Guidance Services	72,092	2,000		74,092	67,075	1,300		68,375
Instruct Media Services	63,245	18,478		81,723	88,139	17,454		105,593
Instructional Staff Training service		4,200		4,200		14,700		14,700
School Administration	469,523	185,143	19,286	673,952	467,362	249,964	1,400	718,726
Facilities Acquisition & Constructio		605,748		605,748		607,026		607,026
Food Services		314,014	2,667	316,681		292,173	667	292,840
Pupil Transfer Services		228,197		228,197		249,072		249,072
Operation of Plant		670,781		670,781		620,717		620,717
Child Care Supervision	124,175	500		124,675	124,433	500		124,933
551 Elementary West Campus								
K-3 Basic	1,673,853	87,553		1,761,406	1,682,670	85,520		1,768,190
4-8 Basic	768,226	50,575		818,801	806,627	50,095		856,722
Exceptional Student Prog	241,380	7,700		249,080	217,517	21,006		238,523
Substitute Teachers	28,756			28,756	28,793			28,793
Guidance Services	68,189	3,100		71,289	74,755	1,600		76,355
Instruct Media Services	90,399	16,500		106,899	93,726	16,500	1,575	111,801
Instructional Staff Training service		6,500		6,500		14,850		14,850
School Administration	284,801	197,383	34,507	516,691	374,360	159,208	6,400	539,968
Facilities Acquisition & Constructio		277,467		277,467		278,360		278,360
Food Services		227,234	2,667	229,901		211,906	667	212,573
Pupil Transfer Services		211,999		211,999		230,419		230,419
Operation of Plant		510,515		510,515		527,015		527,015
Child Care Supervision	122,539	2,650		125,189	115,565	2,650		118,215
552 Elementary Central Campus								
K-3 Basic	1,587,236	107,631		1,694,867	1,606,356	105,408		1,711,764
4-8 Basic	744,525	80,363		824,888	769,059	66,635		835,694
Exceptional Student Prog	224,059	50,255		274,314	208,799	29,721		238,520
Substitute Teachers	51,760			51,760	51,827			51,827
Guidance Services	66,278	5,000		71,278	71,594	3,450		75,044
Instruct Media Services	50,743	17,900		68,643	87,585	16,500		104,085
Instructional Staff Training service		5,500		5,500		13,500		13,500
School Administration	402,327	128,463	21,814	552,604	429,410	159,019		588,429
Facilities Acquisition & Constructio		427,085		427,085		428,364		428,364
Food Services		200,481	2,667	203,148		207,104	2,917	210,021
Pupil Transfer Services		211,999		211,999		230,479		230,479
Operation of Plant		536,838		536,838		576,359		576,359
Child Care Supervision	140,192	2,550		142,742	140,483	2,550		143,033
Fund Total	10,139,764	5,676,004	383,769	16,199,537	10,631,253	5,728,328	539,763	16,899,344
% of Fund	62.6%	35.0%	2.4%	100%	62.9%	33.9%	3.2%	100%

Expenditure Category Matrix

2015-16 Budget

2016-17 Budget

	2015-16 Budget				2016-17 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
553 Middle West Campus								
4-8 Basic	2,459,840	93,900		2,553,740	2,523,145	144,445		2,667,590
Intensive English/Esol		421		421		421		421
Exceptional Student Prog	275,058	2,250		277,308	275,921	15,555		291,476
Substitute Teachers	34,506			34,506	34,551			34,551
Guidance Services	110,679	2,300		112,979	116,618	2,664		119,282
Instruct Media Services	135,199	39,880		175,079	137,550	40,350		177,900
Instructional Staff Training service		8,980		8,980		14,150		14,150
School Administration	313,323	244,019	34,080	591,422	381,434	195,598		577,032
Facilities Acquisition & Constructio		856,108		856,108		856,036		856,036
Food Services		267,981	2,667	270,648		264,466	667	265,133
Pupil Transfer Services		219,652		219,652		236,772		236,772
Operation of Plant		547,894		547,894		606,801		606,801
Athletics	7,489	4,150		11,639	5,992	5,400		11,392
554 Middle Central Campus								
4-8 Basic	2,762,017	192,194	3,200	2,957,411	2,816,288	212,955	9,200	3,038,443
Intensive English/Esol		1,500		1,500		1,500		1,500
Exceptional Student Prog	171,638	44,757		216,395	254,175	24,771		278,946
Substitute Teachers	69,012			69,012	63,344			63,344
Guidance Services	67,952	8,200		76,152	75,373	8,564		83,937
Instruct Media Services	71,060	44,800		115,860	72,604	43,100		115,704
Instructional Staff Training service		9,000		9,000		9,000		9,000
School Administration	421,621	139,540	21,814	582,975	444,792	189,559		634,351
Facilities Acquisition & Constructio		411,838		411,838		413,093		413,093
Food Services		280,116	2,667	282,783		280,651	2,917	283,568
Pupil Transfer Services		235,863		235,863		245,769		245,769
Operation of Plant		551,386		551,386		569,893		569,893
Athletics	7,489	4,150		11,639	5,992	5,650		11,642
Fund Total	6,906,883	4,210,879	64,428	11,182,190	7,207,779	4,387,163	12,784	11,607,726
% of Fund	61.8%	37.7%	0.6%	100%	62.1%	37.8%	0.1%	100%

Expenditure Category Matrix

2015-16 Budget

2016-17 Budget

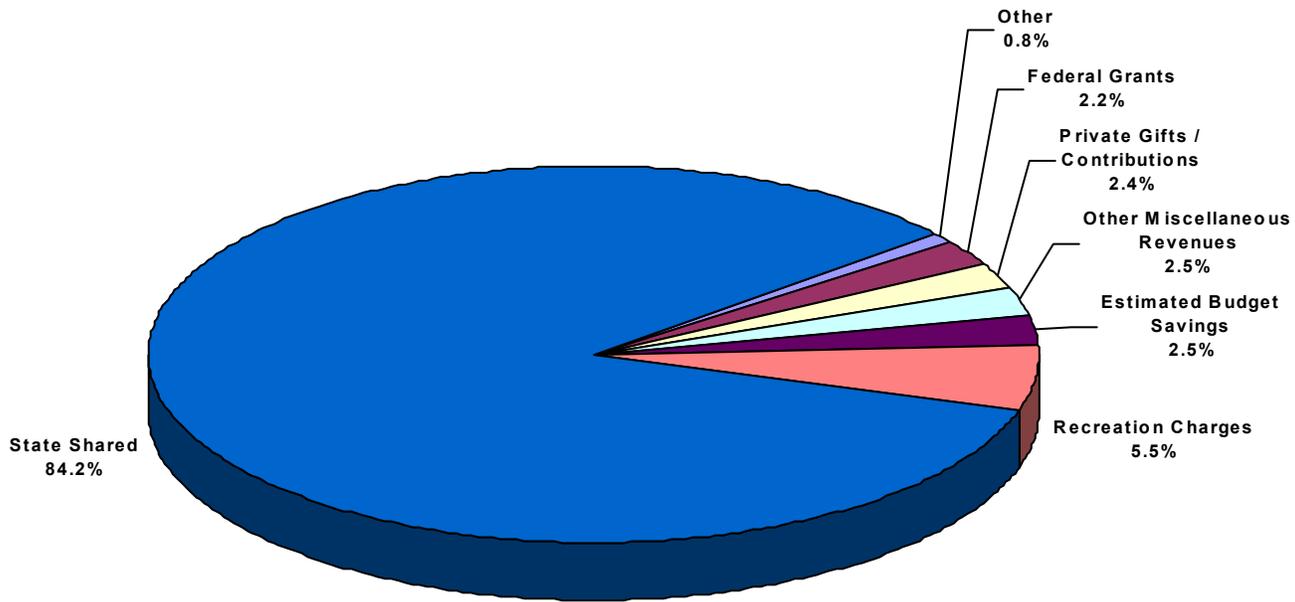
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
172 Academic Village Charter School								
4-8 Basic	978,698	36,000		1,014,698	1,058,589	32,600		1,091,189
9-12 Basic	5,833,929	558,526		6,392,455	5,907,872	617,571		6,525,443
Exceptional Student Prog	221,280	30,582		251,862	300,285	87,152		387,437
Vocational 6-12	124,364	14,850		139,214	127,438	15,100		142,538
Substitute Teachers	72,464			72,464	72,558			72,558
School/Other	41,409			41,409	41,463			41,463
Guidance Services	514,332	4,250		518,582	519,415	4,250		523,665
Instruct Media Services	75,325	31,826		107,151	88,968	33,769		122,737
ESE Specialist	70,908			70,908	78,756			78,756
Instructional Staff Training service		16,038		16,038		22,317		22,317
School Administration	892,426	282,475	19,286	1,194,187	948,956	376,194		1,325,150
Facilities Acquisition & Constructio		3,125,079		3,125,079		3,130,190		3,130,190
Food Services		803,451		803,451		804,824	21,920	826,744
Pupil Transfer Services		643,597		643,597		705,490		705,490
Operation of Plant	108,940	2,073,946		2,182,886	113,401	2,159,871	257,855	2,531,127
Child Care Supervision	6,902			6,902	7,775			7,775
Athletics	58,741	177,516	18,000	254,257	101,964	174,216		276,180
Fund Total	8,999,718	7,798,136	37,286	16,835,140	9,367,440	8,163,544	279,775	17,810,759
% of Fund	53.5%	46.3%	0.2%	100%	52.6%	45.8%	1.6%	100%
173 FSU Charter Schools								
K-3 Basic	1,693,713	91,382		1,785,095	1,796,086	82,650		1,878,736
4-8 Basic	859,826	58,625		918,451	870,184	56,825		927,009
Exceptional Student Prog	553,180	120,432		673,612	590,936	115,034		705,970
Substitute Teachers	46,008			46,008	46,068			46,068
Guidance Services	77,208	1,500		78,708	78,761	500		79,261
Instruct Media Services	48,784	11,948		60,732	52,025	7,519		59,544
Instructional Staff Training service		2,140		2,140		15,500		15,500
School Administration	343,570	211,149	19,286	574,005	367,967	269,201		637,168
Facilities Acquisition & Constructio		615,287		615,287		615,529		615,529
Food Services		279,149	2,667	281,816		265,106	667	265,773
Pupil Transfer Services		238,900		238,900		256,597		256,597
Operation of Plant		975,593		975,593		938,278	86,890	1,025,168
Child Care Supervision	145,531	1,350		146,881	139,642	9,905		149,547
Fund Total	3,767,820	2,607,455	21,953	6,397,228	3,941,669	2,632,644	87,557	6,661,870
% of Fund	58.9%	40.8%	0.3%	100%	59.2%	39.5%	1.3%	100%
TOTAL BUDGET	29,814,185	20,292,474	507,436	50,614,095	31,148,141	20,911,679	919,879	52,979,699
% OF TOTAL BUDGET	58.9%	40.1%	1.0%	100%	58.8%	39.5%	1.7%	100%

Projected Changes in Fund Balances - Fund 170 Charter Elementary Schools

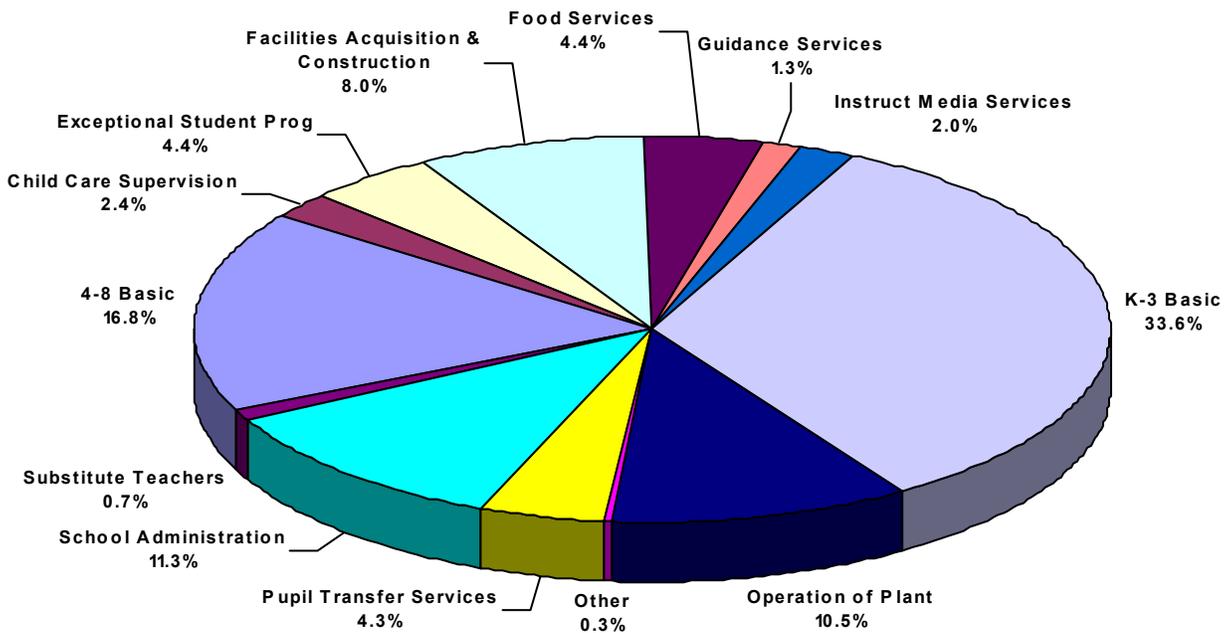
	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Budget
Revenues				
State Shared	13,638,652	13,752,314	13,651,890	14,224,730
Recreation Charges	861,246	844,934	852,504	929,469
Estimated Budget Savings	-	-	369,749	420,028
Other Miscellaneous Revenue	384,934	412,343	421,980	415,160
Private Gifts / Contributions	410,722	196,032	365,434	402,543
Federal Grants	328,691	451,745	350,996	375,844
Rents & Royalties	146,217	182,461	146,984	121,570
Investment Income	17,294	11,688	10,000	10,000
State Grants	23,114	-	-	-
Total Revenues	15,810,870	15,851,517	16,169,537	16,899,344
Expenditures				
K-3 Basic	5,353,390	5,311,937	5,398,422	5,502,254
4-8 Basic	2,471,493	2,492,451	2,570,849	2,754,898
Exceptional Student Prog	813,662	780,497	752,995	713,121
Substitute Teachers	99,349	125,082	120,774	122,082
Guidance Services	211,846	219,543	216,659	219,774
Instruct Media Services	246,357	269,122	257,265	321,479
Instructional Staff Training se	142	2,435	16,200	43,050
School Administration	1,751,822	1,540,228	1,743,247	1,847,123
Facilities Acquisition & Constr	1,420,212	1,262,613	1,310,300	1,313,750
Food Services	677,489	705,160	749,730	715,434
Pupil Transfer Services	836,930	878,376	652,195	709,970
Operation of Plant	1,420,313	1,590,128	1,718,134	1,724,091
Child Care Supervision	321,915	316,004	392,606	386,181
Total Expenditures	15,624,922	15,493,576	15,899,376	16,373,207
Excess (deficiency) of revenues over expenditures	185,949	357,941	270,161	526,137
Other Financing sources (uses)				
Transfers out	(575,000)	(375,000)	(300,161)	(526,137)
Total Other Financing sources (uses)	(575,000)	(375,000)	(300,161)	(526,137)
Net Change in Fund Balance	(389,051)	(17,059)	(30,000)	-
Fund balances, beginning	1,858,752	1,469,700	1,452,642	1,422,642
Fund balances, ending	1,469,700	1,452,642	1,422,642	1,422,642*

*Please refer to the Fund Balance Section pages 70-71 in the Budget Overview Section for more details.

Charter Elementary Schools Revenues



Charter Elementary Schools Expenditures

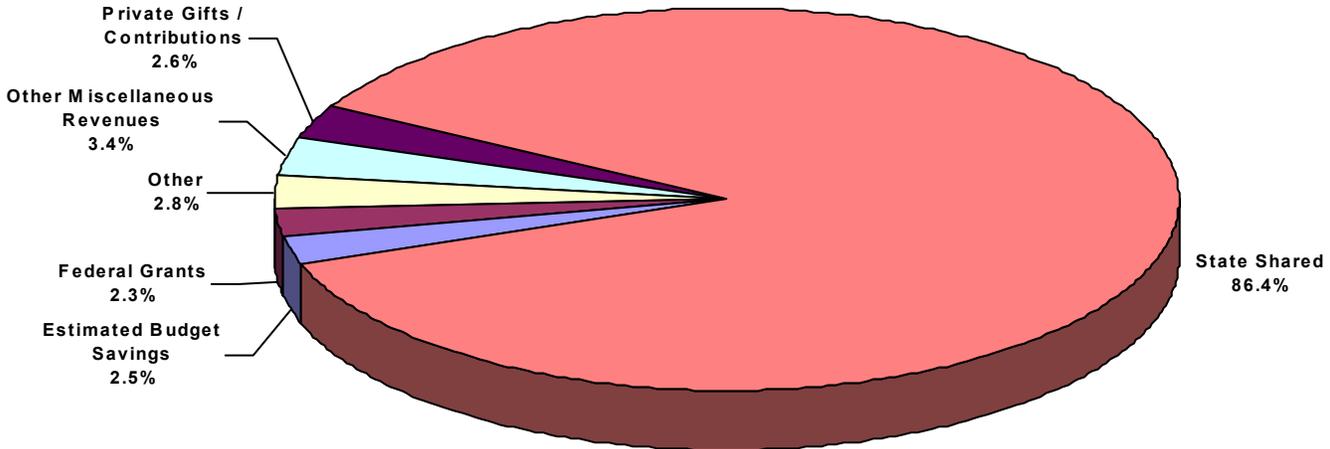


Projected Changes in Fund Balances - Fund 171 Charter Middle Schools

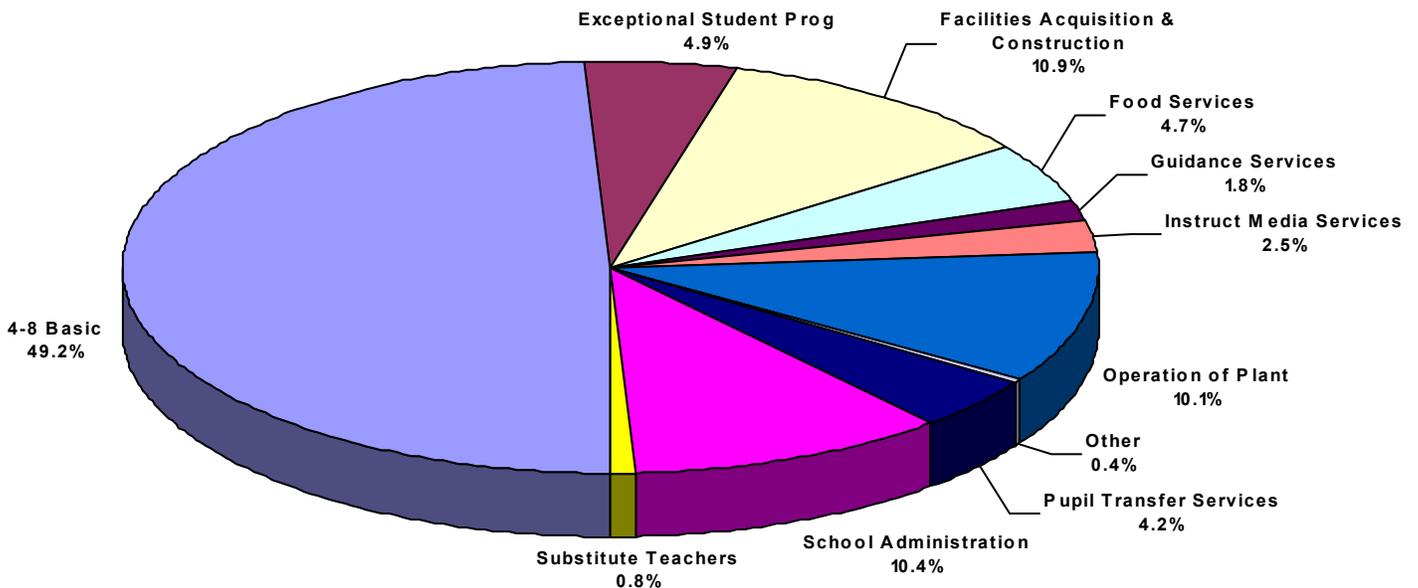
	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Budget
Revenues				
State Shared	8,462,694	8,557,212	8,396,139	9,062,653
Other Miscellaneous Revenue	379,498	352,890	366,472	354,913
Private Gifts / Contributions	274,214	134,536	243,938	274,976
Estimated Budget Savings	-	-	208,350	258,895
Federal Grants	189,489	275,282	210,843	238,979
Rents & Royalties	149,717	172,016	141,371	183,458
Recreation Charges	144,419	131,664	123,211	109,103
Investment Income	3,695	4,452	4,000	4,000
State Grants	13,567	-	-	-
Total Revenues	9,617,292	9,628,052	9,694,324	10,486,977
Expenditures				
4-8 Basic	5,419,058	5,540,663	5,511,151	5,706,033
Intensive English/Esol	-	-	1,921	1,921
Exceptional Student Prog	404,428	450,226	493,703	570,422
Substitute Teachers	119,121	129,397	103,518	97,895
Guidance Services	191,251	194,710	189,131	203,219
Instruct Media Services	253,502	255,884	290,939	293,604
Instructional Staff Training se	4,151	17,459	17,980	23,150
School Administration	1,252,464	1,040,097	1,174,397	1,211,383
Facilities Acquisition & Constr	1,262,794	1,241,189	1,267,946	1,269,129
Food Services	511,417	509,062	553,431	548,701
Pupil Transfer Services	544,932	600,867	455,515	482,541
Operation of Plant	932,869	1,066,031	1,099,280	1,176,694
Athletics	13,338	19,957	23,278	23,034
Total Expenditures	10,909,325	11,065,541	11,182,190	11,607,726
Excess (deficiency) of revenues over expenditures	(1,292,033)	(1,437,489)	(1,487,866)	(1,120,749)
Other Financing sources (uses)				
Transfers in	1,395,914	1,320,017	1,349,479	1,120,749
Total Other Financing sources (uses)	1,395,914	1,320,017	1,349,479	1,120,749
Net Change in Fund Balance	103,881	(117,472)	(138,387)	-
Fund balances, beginning	48,526	152,407	34,934	(103,453)
Fund balances, ending	152,407	34,934	(103,453)	(103,453)*

*Please refer to the Fund Balance Section pages 70-71 in the Budget Overview Section for more details.

Charter Middle Schools Revenues



Charter Middle Schools Expenditures

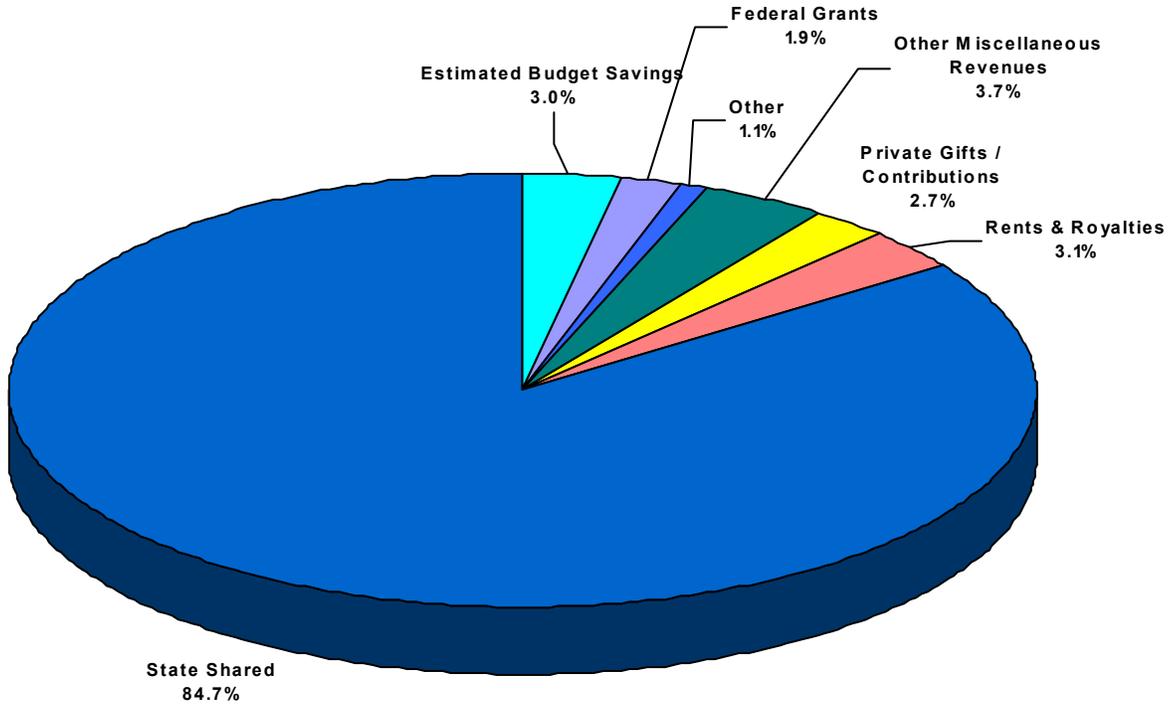


Projected Changes in Fund Balances - Fund 172 Academic Village Charter School

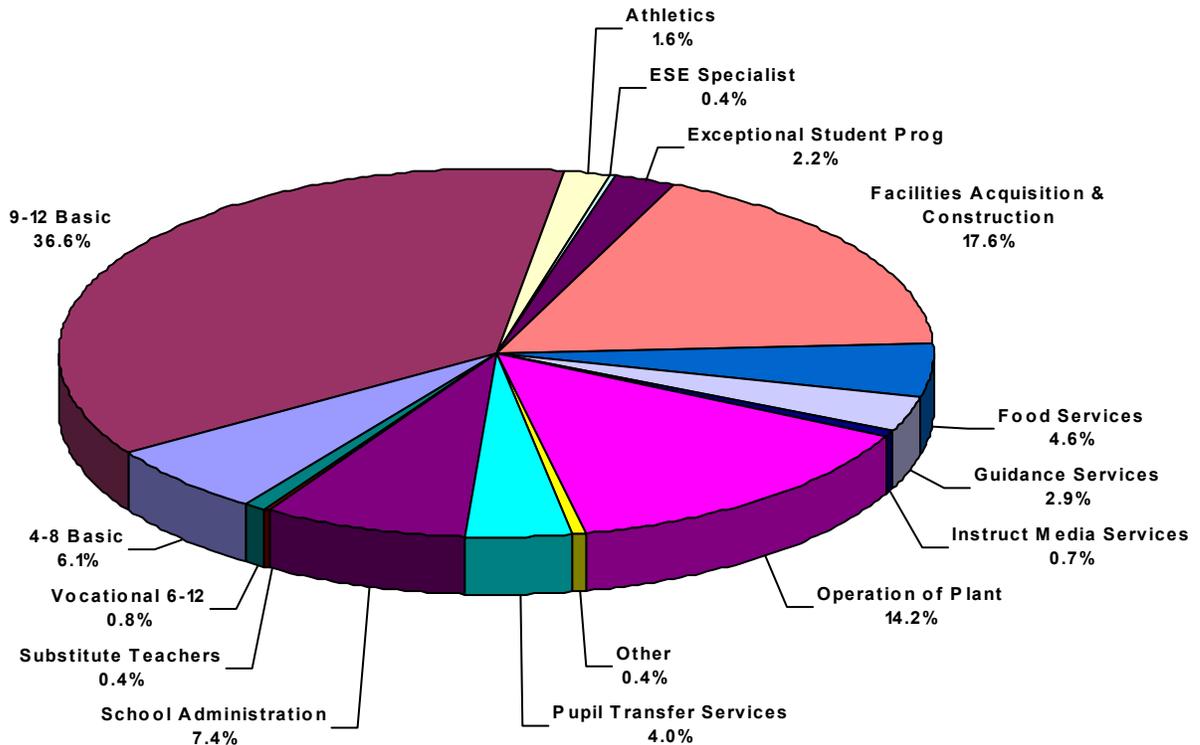
	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Budget
Revenues				
State Shared	11,636,943	13,833,064	13,829,321	14,548,741
Other Miscellaneous Revenue	508,008	558,924	574,418	628,093
Rents & Royalties	1,507,331	550,442	475,040	528,068
Estimated Budget Savings	-	-	204,603	512,317
Private Gifts / Contributions	370,593	224,893	468,302	455,850
Federal Grants	241,847	364,705	298,198	323,717
Recreation Charges	76,372	81,992	202,762	173,677
Investment Income	14,940	10,852	-	11,000
State Grants	18,980	-	-	-
Total Revenues	14,375,013	15,624,872	16,052,644	17,181,463
Expenditures				
4-8 Basic	-	957,229	1,014,698	1,091,189
9-12 Basic	6,313,584	6,310,167	6,392,455	6,525,443
Intensive English/Esol	17	-	-	-
Exceptional Student Prog	198,773	144,782	251,862	387,437
Vocational 6-12	144,417	113,720	139,214	142,538
Substitute Teachers	62,282	78,529	72,464	72,558
School/Other	31,430	32,875	41,409	41,463
Guidance Services	433,446	502,924	518,582	523,665
Instruct Media Services	111,621	109,224	107,151	122,737
ESE Specialist	71,316	73,242	70,908	78,756
Instructional Staff Training se	8,995	6,323	16,038	22,317
School Administration	1,221,126	1,140,436	1,194,187	1,325,150
Facilities Acquisition & Constr	3,144,092	3,090,988	3,125,079	3,130,190
Food Services	646,444	737,844	803,451	826,744
Pupil Transfer Services	330,323	325,279	643,597	705,490
Operation of Plant	1,585,265	1,935,497	2,182,886	2,531,127
Child Care Supervision	-	7,906	6,902	7,775
Athletics	209,541	203,937	254,257	276,180
Total Expenditures	14,512,673	15,770,903	16,835,140	17,810,759
Excess (deficiency) of revenues over expenditures	(137,660)	(146,031)	(782,496)	(629,296)
Other Financing sources (uses)				
Transfers in	-	-	-	305,841
Total Other Financing sources (uses)	-	-	-	305,841
Net Change in Fund Balance	(137,660)	(146,031)	(782,496)	(323,455)
Fund balances, beginning	1,138,576	1,000,916	854,885	72,389
Fund balances, ending	1,000,916	854,885	72,389	(251,066)*

*Please refer to the Fund Balance Section pages 70-71 in the Budget Overview Section for more details.

Academic Village Charter School Revenues



Academic Village Charter School Expenditures

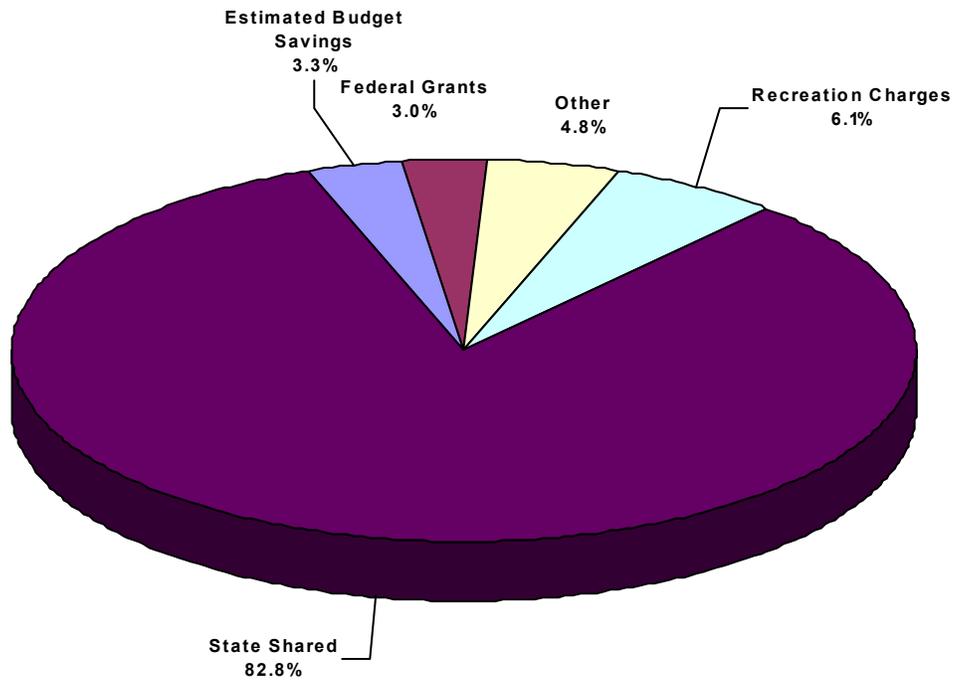


Projected Changes in Fund Balances - Fund 173 FSU Charter Schools

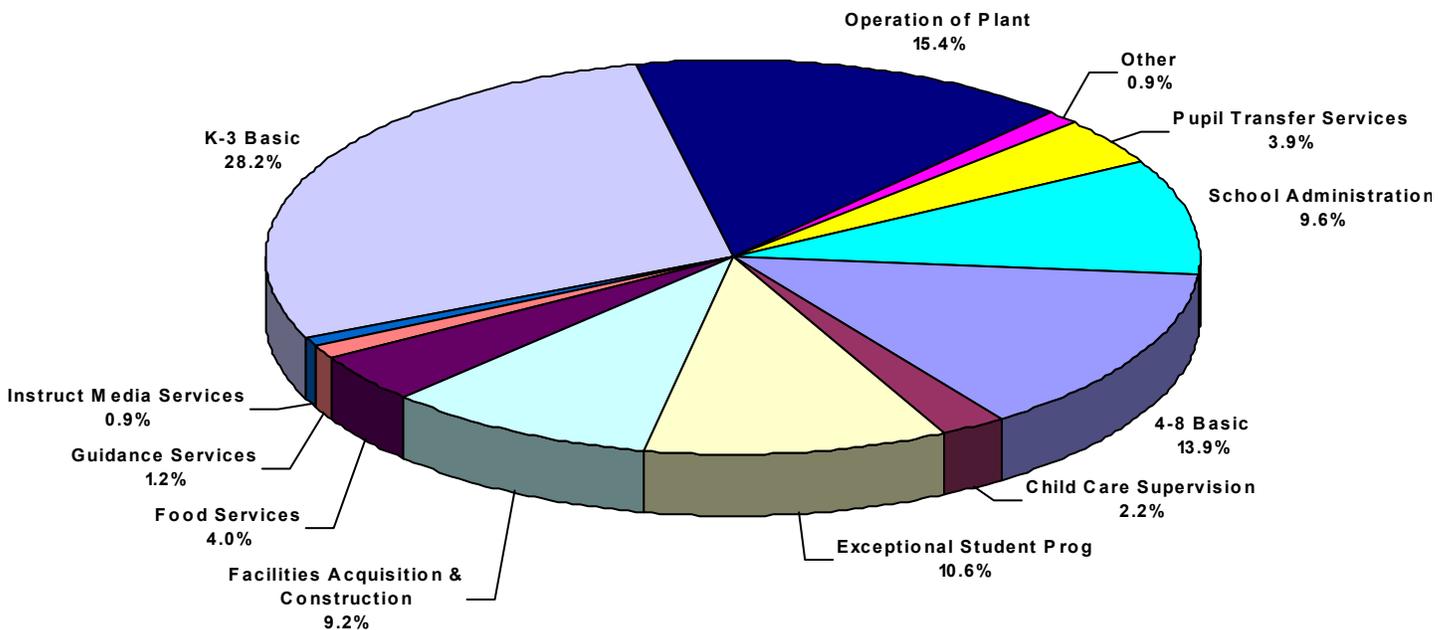
	2013-14 Actual	2014-15 Actual	2015-16 Budget	2016-17 Budget
Revenues				
State Shared	5,258,187	5,841,225	5,833,814	5,780,549
Recreation Charges	434,938	417,778	436,009	429,531
Estimated Budget Savings	-	-	121,327	232,547
Federal Grants	163,120	186,263	191,352	206,192
Other Miscellaneous Revenue	149,666	162,981	165,081	158,336
Private Gifts / Contributions	150,091	65,761	128,698	141,770
Rents & Royalties	43,982	40,177	39,852	32,400
Investment Income	2,240	2,627	2,000	4,000
State Grants	-	41,798	-	-
Total Revenues	6,202,223	6,758,611	6,918,133	6,985,325
Expenditures				
K-3 Basic	1,745,670	1,760,751	1,785,095	1,878,736
4-8 Basic	887,166	908,324	918,451	927,009
Exceptional Student Prog	558,378	614,530	673,612	705,970
Substitute Teachers	47,204	47,890	46,008	46,068
Guidance Services	76,648	80,657	78,708	79,261
Instruct Media Services	70,918	58,710	60,732	59,544
Instructional Staff Training se	230	39,753	2,140	15,500
School Administration	672,605	554,492	574,005	637,168
Facilities Acquisition & Constr	681,815	607,424	615,287	615,529
Food Services	242,827	261,575	281,816	265,773
Pupil Transfer Services	284,487	302,629	238,900	256,597
Operation of Plant	831,511	892,019	975,593	1,025,168
Child Care Supervision	100,493	103,080	146,881	149,547
Total Expenditures	6,199,952	6,231,836	6,397,228	6,661,870
Excess (deficiency) of revenues over expenditures	2,271	526,775	520,905	323,455
Net Change in Fund Balance	2,271	526,775	520,905	323,455
Fund balances, beginning	469,840	472,111	998,886	1,519,791
Fund balances, ending	472,111	998,886	1,519,791	1,843,246*

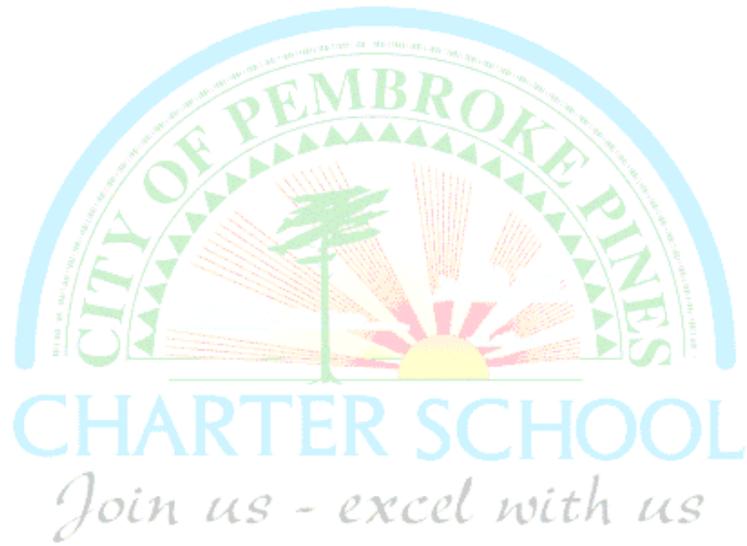
*Please refer to the Fund Balance Section pages 70-71 in the Budget Overview Section for more details.

FSU Charter Schools Revenues



FSU Charter Schools Expenditures

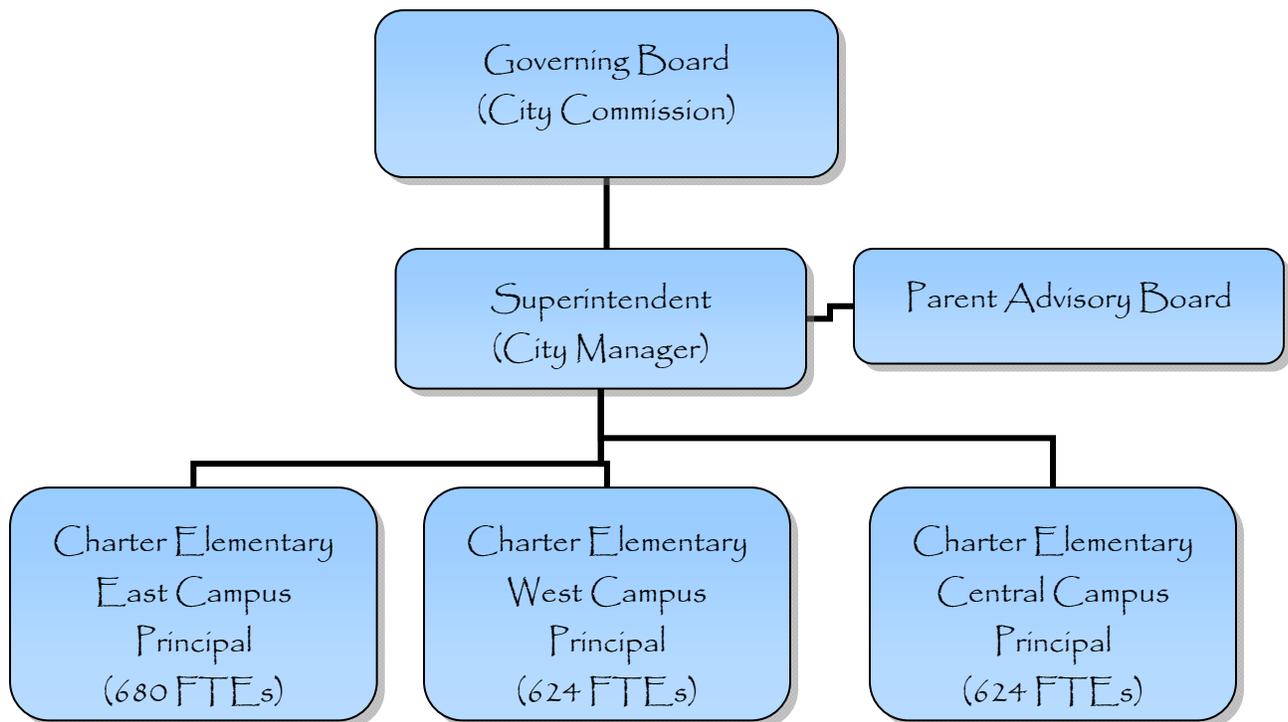




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City of Pembroke Pines 170 Fund - Charter Elementary School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

170 Fund - Charter Elementary School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Goals

Academic Growth – Students will demonstrate high academic achievement in English Language Arts (ELA) and Science Technology Engineering and Mathematics (STEM) as identified by the Florida Standards and the Next Generation Sunshine State Standards.

Character Development/ Anti-bullying Initiative - Students will experience growth development in socio-cultural, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, and a school wide mentoring program, and anti-bullying awareness and instruction.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools will maintain organizational communication across campuses by focusing on the effective horizontal and vertical alignment of curriculum as well as the implementation of the Florida Standards and the Next Generation Sunshine State Standards.

Health and Safety – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and

fitness. Staff will participate in professional development focusing on school safety and the schools will continue to implement the safety plan to ensure the safety and security of the school site, students, and staff.

Objectives

ELA – By May 2017, 81% of students in grades 3, 4, and 5 will achieve high standards in the reading and writing components of the Florida Standards Assessments as determined by the Florida Department of Education.

ELA – Given attention to research-based instructional strategies, students in grades K, 1, and 2 will demonstrate a progression of their reading skills on the state approved progress monitoring tool i-Ready.

ELA – By May 2017, students in grades 4 and 5 who scored level 1 or 2 on the Florida Standards Assessment in ELA will demonstrate academic growth as measured by the Florida Assessment for Instruction in Reading – Florida Standards and/or i-Ready.

Math – By May 2017, the required number of students in grades 3, 4, and 5, will achieve high standards in the Florida Standards Assessments in Mathematics as determined by the Florida Department of Education.

Math – Given attention to researched-based instructional strategies, 85% or higher of students in grades 1 and 2 will score at or above proficiency on the i-Ready Mathematics and/or Go Math! End-of-Year Assessment.

Math – By May 2017, students in grades 4 and 5 who scored level 1 or 2 on the Florida Standards Assessments in Mathematics will demonstrate

City of Pembroke Pines 170 Fund - Charter Elementary School

Objectives (Cont.)

academic growth as measured by the Go Math!
End-of-Year Assessment and/or i-Ready
Mathematics.

Science – By May 2017, 77% of students in grade
5 will score at or above Level 3 on the FSSA
Science Assessment.

Academic and Social Development – Students
will be provided academic and social support by
an adult advocate who will mentor growth and
development in academic skills, social skills,
study skills, life skills, and character development.

Major Functions and Activities

Connections- A school-wide mentoring program
that assigns one adult advocate to every child
ensuring that character, social, and academic
needs are differentiated and supported.

Red Ribbon Week/National Anti-Drug week –
Students are motivated to say no to drugs. Law
enforcement officers present special programs to
motivate students. Additionally, the schools have
activities throughout the week to promote the "Say
No to Drugs" campaign.

G.R.A.D.E. Program – Gang Resistance and Drug
Education is a program run by the local police
department in which an officer is assigned to the
school and educates 5th graders on how to resist
the temptations and pressures associated with
drugs, alcohol and gangs. At the end of the
program, the students have a graduation
ceremony.

Kids of Character – In keeping with the Character
Education Initiative, each month the entire school
focuses on one of the core character values:
responsibility, citizenship, kindness, respect,
honesty, self-control, tolerance, and cooperation.
Students who exemplify the character trait of the
month are nominated by their teachers and are
honored by having their picture displayed on the
Kids of Character bulletin board and by receiving
a certificate and other incentives. Students also
participate in a school-wide anti-bullying policy.
Counselors integrate lessons throughout the
school year and students participate in national
and district anti-bullying awareness campaigns.

High Five Program – High Five program is a
portion of the school's proactive discipline plan.
The program breaks the school year into one week
increments in which the students are rewarded for
maintaining good behavior for a five week period.
In addition, there are greater rewards to students
for maintaining their good behavior for additional
periods.

Principal's Honor Roll – This program recognizes
students for achieving all A's on their report card
and maintaining excellent conduct. The students
receive a special breakfast, a recognition
ceremony, and other various awards.

Multi-Cultural Night – Staff, Students and
Families are invited to participate in a multi-
cultural festival in which students exhibit projects
from around the world, display art, engage in
musical performances and have the opportunity to
try ethnic foods. Students become aware of
diverse backgrounds and other cultures by
"visiting" a multitude of countries throughout the
school grounds.

City of Pembroke Pines

170 Fund - Charter Elementary School

Major Functions & Activities (Cont.)

K-Kids – Student led service organization for elementary students. The motto is "We Build" and its objectives are: to provide opportunities for working together in service to school and community, develop leadership potential, foster the development of strong moral character, and encourage loyalty to school, community, and nation.

Extended Learning – Each campus has a remediation program for students who are on a Progress Monitoring Plan in the areas of Reading and Math. There is also a tutorial program for students in grades 3, 4, and 5 that have not demonstrated grade-level mastery of tested standards.

Barnes and Noble Night – Events are hosted event at local Barnes and Noble locations where families and community members are invited to participate in arts and crafts and read alouds conducted by administrators, teachers, and students.

Target, Wal-Mart, and Publix Math Night – Families and community members are invited to participate in educational scavenger hunts as they look for specific items throughout the store. Scavenger hunts are grade specific, collaboratively composed by each grade level team.

Community Reading Day- Distinguished community leaders and stakeholders come to schools and conduct readings for all students in Kindergarten – 5th grade.

Career Day- Stakeholders from multiple professions share their expertise with the goal of sparking an interest in career opportunities. All students participate in demonstrations, hands-on activities, and mini lectures.

Family Nights/Curriculum Nights – Staff led informational and interactive sessions with a concentration on the new Florida State Standards, instructional strategies, and test taking skills. Families of intermediate students are provided information on the Florida Standards Assessment as well as methods for promoting home learning. Workshops for parents of students in the primary grades focus on the Florida Standards, home school connections, and available resources.

STEM Night – Staff led event where science fair projects are placed on display for families and community members to view.

Field Day – Each grade level is assigned one school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as other various technology upgrades with assistance from the Florida Department of Education Digital Classroom Program and Broward County Bond Opportunity Allocation.

A strengthening of curriculum alignment by additional school-sites implementing research

City of Pembroke Pines 170 Fund - Charter Elementary School

based state approved i-Ready, Acaletics Science (5th grade), and Acaletics Math (1st and 2nd grade).

2015-16 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2015.

Increased Bandwidth Support.

Improved technology infrastructure to provide system wide wireless network capabilities.

Initiated the deployment and installation of the receipt of over \$576K in Bond Technology equipment that will be utilized to increase digital learning environments in the classroom.

Charter Elementary School Performance Measures

Indicator	2013-14		2014-15		2015-2016		2016-2017	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size	K-3rd Grade: 18	18	18	18	18	18	18	18
	4th-5th Grade: 22	22	22	22	22	22	22	22
Number of Students Enrolled	1928	1928	1928	1928	1928	1928	1928	1928
Effectiveness								
Reading - Percent of students scoring 3 and above on the reading assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	3rd Grade:	82%	87%	**	**	**	**	**
	4th Grade:	87%	85%	**	**	**	**	**
	5th Grade:	82%	82%	**	**	**	**	**
Math - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	3rd Grade:	86%	85%	**	**	**	**	**
	4th Grade:	86%	88%	**	**	**	**	**
	5th Grade:	71%	80%	**	**	**	**	**
Writing - Percent of students scoring 3.5 and above on writing and essay assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	4th Grade:	82%	71%	**	**	**	**	**
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do.	3rd Grade:	N/A	N/A	*	83%	*	83%	85%
	4th Grade:				82%		75%	77%
	5th Grade:				74%		79%	81%
Mathematics - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do.	3rd Grade:	N/A	N/A	*	87%	*	90%	85%
	4th Grade:				88%	*	82%	77%
	5th Grade:				76%	*	87%	81%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	5th Grade:	75%	77%	80%	68%	70%	75%	77%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	100%	100%	100%

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

** FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines Charter Elementary School

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener-Work Sampling System (FLKRS-WSS).

Category	Number of students evaluated in 2015-16	Charter Elementary School %
Proficient	22	7%
In Progress	260	77%
Not Yet	37	11%
No Score	17	5%
Not Applicable	0	0%
Did Not Observe	0	0%

Source: Florida's Progress Monitoring & Reporting Network: 2015-2016 Reports

City of Pembroke Pines Charter Elementary School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2015-16	Charter Elementary School %	District %	State %
3rd grade	90%	61%	61%
4th grade	82%	58%	59%
5th grade	87%	58%	55%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2015-16	Charter Elementary School %	District %	State %
3rd grade	83%	55%	54%
4th grade	75%	50%	52%
5th grade	79%	52%	52%

Scores range from 1 (lowest) to 5 (highest).

FCAT 2.0 Science Assessment

% of students scoring 3 or above

2015-16	Charter Elementary School %	District %	State %
5th grade	75%	45%	51%

This test is only given to 5th grade students in Elementary School

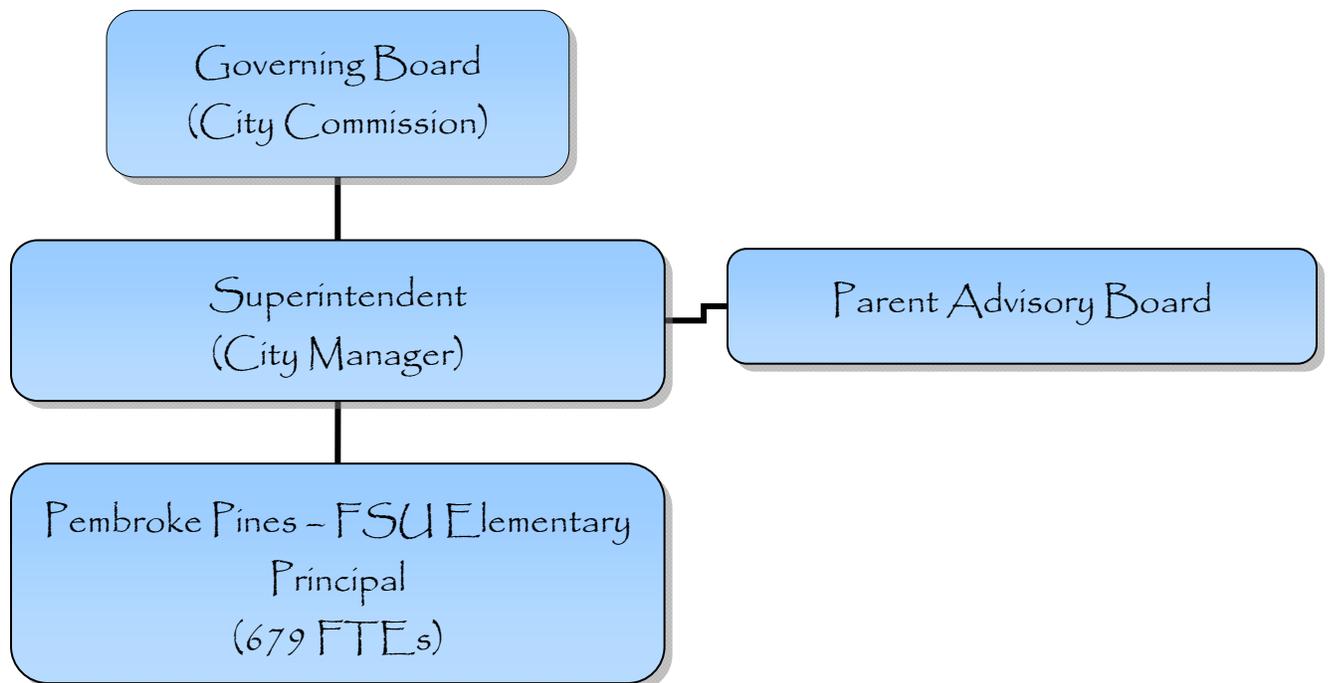
Scores range from 1 (lowest) to 5 (highest).

Source: 2015-2016 Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Scores
 Website: <http://www.fldoe.org/accountability/assessments/k-12-student-assessment/results/2016.shtml>

2015-16		
CITY OF PEMBROKE PINES CHARTER ELEMENTARY SCHOOLS (5051) BROWARD, (6) (EAST, WEST, & CENTRAL CAMPUS) PRINCIPAL: KENNETH BASS, SEAN CHANCE, & MICHAEL CASTELLANO		
Subject	State of Florida A+ Plan	Federal No Child Left Behind Act (NCLB)
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.	Exempt*
English/ Language Arts	<ul style="list-style-type: none"> • 79% of students meeting state standards in English and Language Arts. 	Exempt*
Math	<ul style="list-style-type: none"> • 86.3% of students at or above grade level in mathematics. 	Exempt*
Science	<ul style="list-style-type: none"> • 75% of students at or above grade level in Science. 	Exempt*
<p>* In February 2012, the U.S. Department of Education granted Florida a flexibility waiver from the NCLB’s accountability requirements. This waiver allows Florida’s Department of Education to have one accountability system instead of two – one state and one federal.</p>		

City of Pembroke Pines 173 Fund - FSU Charter Elementary School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines-FSU Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines-FSU Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Mission

The mission of the Pembroke Pines-Florida State University Charter School is to provide a personalized learning experience that prepares all students to become global citizens. Additionally, as a professional development school, the Pembroke Pines-Florida State University Charter School strives for excellence through collaboration between the school and the University to promote an effective educational environment.

Goals

Academic Growth - Students will demonstrate high academic achievement in English Language Arts (ELA) and Science Technology Engineering and Mathematics (STEM) as identified by the Florida Standards and the Next Generation Sunshine State Standards.

Character Development - Students will experience growth development in socio-cultural, interpersonal, and character development based on the cooperative efforts of administration, faculty, parents, and school-wide mentoring program.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools maintain organizational communication across campuses by focusing on the effective horizontal and vertical alignment of curriculum as well as the implementation of the Florida Standards and the Next Generation Sunshine State Standards.

Health and Safety – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, and will continue to implement the safety plan to ensure the safety and security of the school site, students, and staff.

Objectives

ELA – By May 2017, increase the number of students who scored at the proficiency level in Florida Standards Assessments by 2 percent in grades 3, 4, and 5. Ensure student will achieve high standards by using differentiated instruction, highly effective instructional strategies and research-based interventions in the reading and writing components of the Florida Standards Assessments.

ELA – By May 2017, increase the number of students who scored at the proficiency level in the District benchmark assessments by 2 percent in grades K-2. Focusing direct attention to intensive, systematic instruction on foundational skills, students in grades K, 1, and 2, students will demonstrate growth in reading skills as measured by the school-wide progress monitoring tool.

ELA – By May 2017, students in grades 4 and 5 who scored level 1 or 2 on the 2016 Florida Standards Assessment in ELA will demonstrate academic growth as measured on a progress monitoring tool.

Math – By May 2017, increase the number of students who scored at the proficiency level in Florida Standards Assessments by 2 percent in grades 3, 4, and 5. Ensure student will achieve high standards by using differentiated instruction, highly effective instructional strategies and research-based interventions in the math components of the Florida Standards Assessments.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Objectives (Cont.)

Math – Given attention to research-based instructional strategies, 85% of students in grades 1 and 2 will score at or above proficiency on the end of year math assessment and/or Go Math! End-of-Year Assessment.

Math – By May 2017, students in grades 4 and 5 who scored level 1 or 2 on the FSA Mathematics will demonstrate academic growth as measured by the Go Math! Assessments.

Science – By May 2017, 75% of eligible students in grade 5 will score at or above Level 3 on the FCAT 2.0 Science Assessment.

Academic and Social Development – Students will be provided academic and social support by an adult advocate who will mentor growth and development in academic skills, social skills, study skills, life skills, and character development.

Major Functions and Activities

Red Ribbon Week - National Anti-Drug week in which students are motivated to say no to drugs. Student Council creates various educational events for students during this week to promote healthy habits. Additionally, the schools have activities throughout the week to promote the "Say No to Drugs" campaign.

G.R.A.D.E. Program – Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and educates 5th graders on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

Kids of Character - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed and by receiving a certificate.

Give Me Five Program - The Give Me Five program is a portion of the school's proactive discipline plan. The program breaks the school year into 1 week increments in which the students are rewarded for maintaining the good behavior for a 5 week period. In addition there are greater rewards to students for maintaining their good behavior for additional periods.

Principal's Honor Roll - This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

Extended Learning Program – The school offers a remediation program for students who need extra assistance in the areas of Reading and Math.

Family Nights- Several family nights are held throughout the year that focus on different topics. Examples include Barnes and Noble Night, Publix Math Night, Florida State Standards night, STEM night, and parent workshops.

Field Day – Each grade level is assigned a school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades with assistance from the Florida Department of Education Digital Classroom Program.

2015-16 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2015.

Named a 2015 National Blue Ribbon School.

Achieved a 1:1 ratio of Chromebook devices to students in Grades 4 and 5 through assistance from the Florida Department of Education Digital Classroom Program.

Improved technology infrastructure to provide system wide wireless network capabilities.

Awarded the District Instructional Leadership Grant. This grant was utilized to provide professional development to teachers and administrators, enabling them to participate in the Standards-Based Observations module offered by Learning Sciences International, which assists leaders with making the necessary instructional shifts to more rigorous instruction and address new academic standards.

Pembroke Pines ~ FSU Charter Elementary Performance Measures

Indicator	2013-14		2014-15		2015-2016		2016-2017
	Goal	Actual	Goal	Actual	Goal	Actual	Goal
Outputs							
Average Student Class Size	18	18	18	18	18	18	18
	22	22	22	22	22	22	22
Number of Students Enrolled	679	679	679	679	679	679	679
Effectiveness							
Reading - Percent of students scoring 3 and above on the reading assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	81%	86%	**	**	**	**	**
	84%	80%	**	**	**	**	**
	82%	88%	**	**	**	**	**
Math - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	91%	91%	**	**	**	**	**
	85%	85%	**	**	**	**	**
	82%	88%	**	**	**	**	**
Writing - Percent of students scoring 3.5 and above on writing and essay assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	84%	74%	**	**	**	**	**
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	N/A	N/A	*	80%	*	80%	82%
				82%		82%	84%
				73%		77%	78%
Mathematics - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do.	N/A	N/A	*	78%	*	86%	88%
				78%	*	82%	84%
				84%	*	76%	84%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	71%	79%	81%	71%	73%	73%	75%
Efficiency							
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	99%	100%	100%	100%

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

** FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines/FSU Charter Elementary School

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener-Work Sampling System (FLKRS-WSS).

Category	Number of students evaluated in 2015-16	Charter Elementary School %
Proficient	23	25%
In Progress	63	69%
Not Yet	4	5%
No Score	1	1%
Not Applicable	0	0%
Did Not Observe	0	0%

Source: Florida's Progress Monitoring & Reporting Network: 2015-16 Reports

City of Pembroke Pines/FSU Charter Elementary School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2015-16	FSU Elementary School %	District %	State %
3rd grade	86%	61%	61%
4th grade	82%	58%	59%
5th grade	76%	58%	55%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2015-16	FSU Elementary School %	District %	State %
3rd grade	80%	55%	54%
4th grade	82%	50%	52%
5th grade	77%	52%	52%

Scores range from 1 (lowest) to 5 (highest).

FCAT 2.0 Science Assessment

% of students scoring 3 or above

2015-16	FSU Elementary School %	District %	State %
5th grade	73%	45%	51%

This test is only given to 5th grade students in Elementary School

Scores range from 1 (lowest) to 5 (highest).

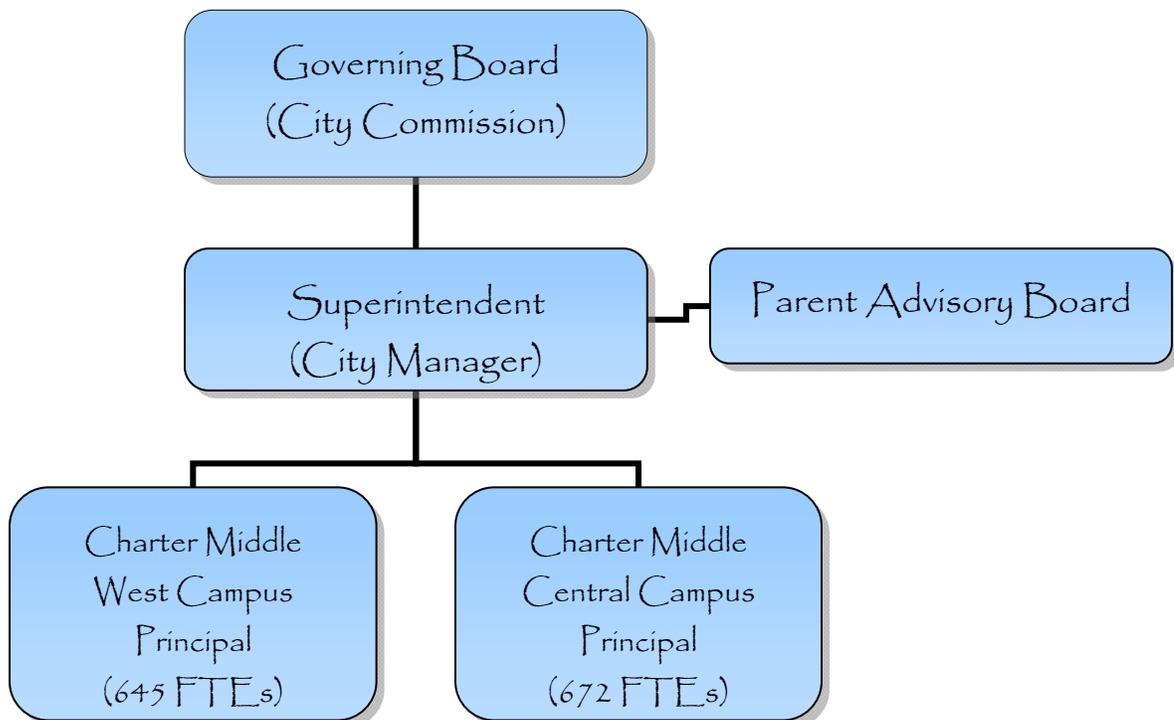
Source: 2015-16 Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Scores

Website: <http://www.fldoe.org/accountability/assessments/k-12-student-assessment/results/2016.stml>

2015-16		
PEMBROKE PINES/FSU CHARTER ELEMENTARY SCHOOL (351) FSU LAB SCH (73) 601 SW 172ND AVE, PEMBROKE PINES, FL 33029-4003 School Phone: 954-499-4244, Principal: DR. LISA LIBIDINSKY		
Subject	State of Florida A+ Plan	Federal No Child Left Behind Act (NCLB)
School Grade	<p style="font-size: 1.5em; margin: 0;">A</p> <p style="margin: 0;">This grade is calculated by adding points earned from each of the performance areas below.</p>	Exempt*
English/ Language Arts	<ul style="list-style-type: none"> • 79.5% of students meeting state standards in English and Language Arts. 	Exempt*
Math	<ul style="list-style-type: none"> • 81.2% of students at or above grade level in mathematics. 	Exempt*
Science	<ul style="list-style-type: none"> • 73% of students at or above grade level in Science. 	Exempt*
<p>* In February 2012, the U.S. Department of Education granted Florida a flexibility waiver from the NCLB’s accountability requirements. This waiver allows Florida’s Department of Education to have one accountability system instead of two – one state and one federal.</p>		

City of Pembroke Pines 171 Fund - Charter Middle School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Middle School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Middle School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

171 Fund - Charter Middle School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Goals

Academic Growth - Students will demonstrate high academic achievement in English Language Arts (ELA), Science Technology Engineering and Mathematics (STEM), Mathematics, Algebra and Geometry and Civics as indicated by the Next Generation Sunshine State Standards and the Florida State Standards.

Character Development/Anti-Bullying Initiative- Students will experience growth, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and anti-bullying awareness and instruction. Students will demonstrate the character traits of outstanding citizens, with an emphasis on anti-bullying.

Cultural Diversity – Students will be instructed regarding the outstanding contributions made to society by various cultural and ethnic groups.

Human Resources – Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of our curriculum as well as the continued implementation of the Florida State Standards and the Next Generation Sunshine State Standards.

Health and Safety – The schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, including physical fitness. Schools will continue to

implement the safety plan to maintain the well-being and security of all students.

Objectives

English Language Arts – By May 2017, 83% of students in grades 6, 7, and 8, will score at level 3 or above in the Florida Standards Assessment.

English Language Arts – by May 2017, students who scored in the lowest quintile in the 2016 Florida Standards Assessment will demonstrate learning gains in the 2017 Florida Standards Assessment.

Mathematics – By May 2017, the required number of students in grades 6, 7, and 8, will score at a level 3 or above in the Florida Standards Assessment.

Mathematics – By May 2017, 84% of students in grades 6, 7, and 8 who scored in the lowest quartile in the Florida Standards Assessment in Mathematics will demonstrate learning gains in the 2017 Florida Standards Assessment.

Science – By May 2017, 80% of eighth grade students will score a level 3 or above on the FCAT 2.0 Science Test.

Civics – By May 2017, 96% of students in grade 7 will score at a level 3 or above on the Civics EOC.

Algebra – By May 2017, 100% of students in grades 7 and 8 will score at a level 3 or above on the Algebra EOC.

Geometry – By May 2017, 100% of students in grades 8 will achieve level 3 or above on the Geometry EOC.

City of Pembroke Pines

171 Fund - Charter Middle School

Major Functions and Activities

G.R.E.A.T .Program – Gang Resistance Education and Training is a program where the School Resource Officer (SRO) presents lessons to students to help them make appropriate choices when confronted with drugs and other adverse situations. At the middle school level, the SRO also sponsors a Youth Crime Watch club to establish positive role models and to have a vehicle for students to report important information to the school.

Positive Behavior Plan - In keeping with the county initiative, students participate in a school-wide program focused on fostering environment where students display positive behavior in all aspects of school. The entire school focuses on one core character value per month: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored as Student of the Month and receive a certificate and recognition from the principal.

Principal's Honor Roll – At the conclusion of each of the first three quarters, students who earn straight A's are honored at a special event. Students receive a certificate, other incentives and often a visit from a City official to commemorate their academic achievement. Family members are invited to celebrate with their children.

Red Ribbon Week – Along with the National "Just Say No to Drugs" Initiative, each October students participate in a week-long series of activities to stress the importance of resisting drugs. Signs are posted throughout the school to allow for all stakeholders to embrace the message as well. This event is sponsored by the Student Council.

Drama play and Talent Show – Led by faculty sponsors and parents, students participate in the production of both an annual play and talent show. Both events showcase the multiple talents of the school's student body and are produced, directed and performed by students.

Community Service – At various times throughout the year, students participate in service activities sponsored by school clubs to collect donations for charitable organizations including UNICEF, American Cancer Society, National Multiple Sclerosis Society, National ALS Society, Southwest Focal Point Senior Center, and others. This is tied to the Character Education Program designed to develop caring, concerned citizens who recognize that all of society is connected and that the welfare of one is the concern of all.

Career Day and Planning – In keeping with the career planning initiative, students participate in a school-wide Career Day, in which parents and community partners share their professional experience. In addition, students participate in career exploration activities and create an education plan that focuses on their career interests.

Academic Competitions – Students compete throughout Broward County to test knowledge levels in various subject areas such as math, science, social studies, Spanish, art, music, spelling, and literature. The Pembroke Pines Charter Middle School has been among the top winners in the county.

City of Pembroke Pines

171 Fund - Charter Middle School

Major Functions & Activities (Cont.)

Additional Tutoring – Based on documented needs, enrichment and remediation tutorial sessions are provided to students at the end of the regularly scheduled day and on Saturdays.

Parent Workshops – Parents are invited to participate in workshops to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by teachers, administrators, and guidance counselors. Attendance to the workshops is excellent.

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Adoption of Santillana curriculum for Spanish.

Adoption of computer assisted instructional programs; Ten Marks, i-Ready, Vocabulary.com.

Adoption of Acaletics for Mathematics curriculum.

2015-16 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2015.

Increased Bandwidth Support.

Improved technology infrastructure to provide system wide wireless network capabilities.

Winner of Junior Division Florida State Science & Engineering - 2nd place.

Winner of Broward County Science and Engineering Fair – 3rd place and 4th place.

Winner of Broward County History Fair Junior Division – 2nd place Individual Website Category, 1st place- Group Performance, 1st place Individual Performance, 2nd place Individual Exhibit, 1st place Group Documentary.

Winner of Broward County Special Military Award for Group Documentary – National History Day 2016.

Winner of Broward County Literary Fair

Winner of Broward County Spanish Team Competition - Individual Declamation, Team Skit, Impromptu.

Winner of Broward County Council of Teachers of Mathematics Competition – 2nd place in 6th & 8th grade team. Honorable Mention and 4th place in Individual competition.

Winner “Week of the Ocean”.

District Science Olympiad – 3rd place

Superior rating at MPA Band Evaluations.

Superior ratings on Solo & Ensemble.

All-County and All-State Band Student selections.

Recognition at Math Olympiad.

City of Pembroke Pines 171 Fund - Charter Middle School

Scholastic Art & Writing Award – Honorable Mention.

Scripts National Spelling Bee Broward County – 4th place.

Initiated the deployment and installation of the receipt of over \$394K in Bond Technology equipment that will be utilized to increase digital learning environments in the classroom.

Charter Middle School Performance Measures

Indicator	2013-14		2014-15		2015-16		2016-17	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size	22	22	22	22	22	22	22	
Number of Students Enrolled	1312	1303	1310	1310	1287	1287	1317	
Effectiveness								
Reading - Percent of students scoring 3 and above on the reading assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	6rd Grade:	88%	88%	**	**	**	**	**
	7th Grade:	91%	88%	**	**	**	**	**
	8th Grade:	89%	86%	**	**	**	**	**
Math - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	6rd Grade:	82%	81%	**	**	**	**	**
	7th Grade:	82%	79%	**	**	**	**	**
	8th Grade:	84%	84%	**	**	**	**	**
Writing - Percent of students scoring 3.5 and above on writing and essay assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	93%	87%	**	**	**	**	**
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	6th Grade:	N/A	N/A	*	80%	*	81%	83%
	7th Grade:				80%		78%	80%
	8th Grade:				83%		85%	87%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	85%	80%	82%	84%	86%	78%	80%
Math -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do.	6th Grade:	N/A	N/A	*	77%	*	81%	83%
	7th Grade:	N/A	N/A	*	76%	*	78%	80%
	8th Grade:	N/A	N/A	*	89%	*	87%	89%
Algebra 1 EOC - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	N/A	N/A	100%	99%	100%	100%	100%
	8th Grade:			100%	99%	100%	100%	100%
Civics EOC - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	N/A	92%	97%	90%	92%	94%	96%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	N/A	N/A	*	100%	100%	100%	100%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	98%	100%	99%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.
 ** FCAT Math and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines Charter Middle School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2015-2016	Charter Middle School %	District %	State %
6th grade	81%	52%	50%
7th grade	78%	51%	52%
8th grade	87%	52%	48%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment for English/Language Arts

% of students scoring 3 or above

2015-2016	Charter Middle School %	District %	State %
6th grade	81%	54%	52%
7th grade	78%	50%	49%
8th grade	85%	58%	57%

Scores range from 1 (lowest) to 5 (highest).

FCAT 2.0 Science Assessment

% of students scoring 3 or above

2015-2016	Charter Middle School %	District %	State %
8th grade	78%	44%	48%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Civics Assessment

% of students scoring 3 or above

2015-2016	Charter Middle School %	District %	State %
7th grade	94%	68%	68%

Florida EOC Algebra 1 Assessment

% of students scoring 3 or above

2015-2016	Charter Middle School %	District %	State %
7th grade	100%	93%	93%
8th grade	100%	89%	86%

Florida EOC Geometry Assessment

% of students scoring 3 or above

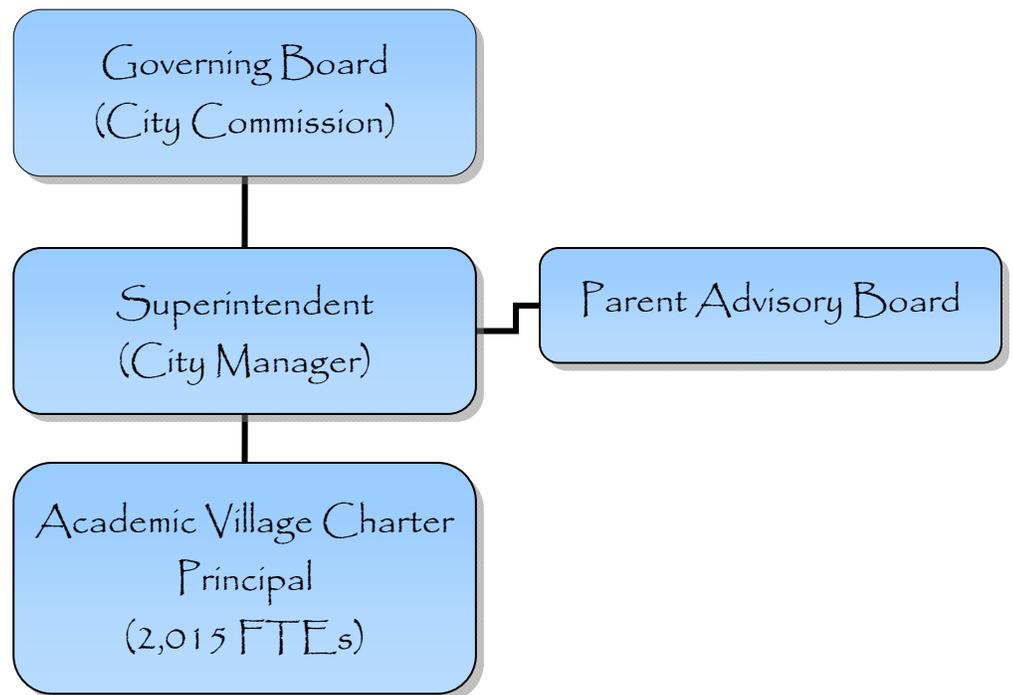
2015-2016	Charter Middle School %	District %	State %
8th grade	100%	96%	94%

Source: 2015-16 Florida Standards Assessment Reports www.fsassessments.org
 Source: 2015-2016 Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Scores
<http://fldoe.org/accountability/assessments/k-12-student-assessment/results/2015.shtml>

2015-16		
CITY OF PEMBROKE PINES CHARTER MIDDLE SCHOOLS (5081) BROWARD, (6) (WEST, & CENTRAL CAMPUS) PRINCIPAL: SEAN CHANCE & MICHAEL CASTELLANO		
Subject	State of Florida A+ Plan	Federal No Child Left Behind Act (NCLB)
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.	Exempt*
English/ Language Arts	<ul style="list-style-type: none"> • 81.3% of students meeting state standards in English and Language Arts. 	Exempt*
Math	<ul style="list-style-type: none"> • 82% of students at or above grade level in mathematics. 	Exempt*
Science	<ul style="list-style-type: none"> • 78% of students at or above grade level in Science. 	Exempt*
<p>* In February 2012, the U.S. Department of Education granted Florida a flexibility waiver from the NCLB’s accountability requirements. This waiver allows Florida’s Department of Education to have one accountability system instead of two – one state and one federal.</p>		

City of Pembroke Pines 172 Fund - Academic Village Charter School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Academic Village Charter School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines, Academic Village Charter School and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

172 Fund - Academic Village Charter School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Goals

Expanding and Integrating Knowledge: Students will connect knowledge and experiences from different subject areas by demonstrating integrated knowledge and skills in applying multidisciplinary approaches to solving problems and completing academic tasks.

Communication Skills Goal: Students will use a wide range of communication skills while improving reading and writing skills at or above grade level.

Thinking and Reasoning Goal: Students will demonstrate use of higher order thinking skills across the curriculum.

Objectives

By May 2017, at least 86% of Geometry students will pass the Geometry EOC Exam. Results for 2015-2016: 86% of students taking the Geometry EOC Exam scored Level 3 or higher.

By May 2017, at least 87% of Algebra I students will pass the Algebra EOC Exam. Results for 2015-2016: 90% of students taking the Algebra I EOC Exam scored Level 3 or higher.

By May 2017, at least 70% of Algebra II students will pass the Algebra II EOC Exam. Results for 2015-2016: 74% of students taking the Algebra II EOC Exam scored Level 3 or higher.

By May 2017, at least 90% of Biology students will pass the Biology EOC Exam. Results for 2015-2016: 88% of students taking the Biology EOC Exam scored Level 3 or higher.

By May 2017, 80% of U.S. History students will pass the U.S. History EOC Exam. Results for 2015-2016: 75% of students taking the US History EOC Exam scored Level 3 or higher.

By May 2017, 100% of Civics students will pass the Civics EOC. Results for 2015-2016: 94% of students taking the Civics EOC Exam scored Level 3 or higher.

By May 2017, students enrolled in an AP course will meet or exceed the national passing rate set for the examination.

By May 2017, students enrolled in a Cambridge course will meet or exceed the international passing rate set for the examination.

Major Functions and Activities

In meeting our mission of preparing students for responsible citizenship, we are proud of the efforts of our students who participate in AVCS clubs that provide service to our community. Below are listed a few of the clubs and their service-related activities:

The Key Club continues to organize school-wide blood drives and food drives to help the less fortunate. The club secretary was recently recognized at the state convention for his outstanding leadership.

City of Pembroke Pines

172 Fund - Academic Village Charter School

Major Functions and Activities (Cont.)

SGA has continued to promote a holiday toy drive to collect and provide gifts for families in our community. SGA also sponsored an Honor Drive fundraiser that helped raise enough money to send two WWII veterans to Washington, D.C. to see the WWII Memorial.

The BRACE advisor continues to lead efforts to raise funds each year for the Shontel Medwynter Scholarship and other scholarships to honor the memory of former students.

Relay for Life Club continues to be a leading fundraiser for the City of Pembroke Pines Relay for Life Event, raising over \$9,000.00 for the American Cancer Society.

National Honor Society continues to provide tutoring services for students in need of remediation.

"Let's Teach Our Children Well" Parent Workshops: Four times per year parents of Pembroke Pines Charter High School students are invited to attend a half-day of workshops designed to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by charter teachers, administrators, guidance counselors, parent advisory board members, and community partners. The average attendance for each of these workshops has been over 300 parents.

"Read and Learn" Program: Parents that are unable to attend workshops who still would like to acquire knowledge and skills to help their child achieve academically are provided with a list of recommended readings. The program requires a book to be read and an assignment to be

completed. The assignment consists of five questions prepared and reviewed by school staff to reflect an understanding of the book and how it applies to their child's learning potential. The list includes over 100 books to choose from and hundreds of parents have participated in this program to date.

Test Preparation Camp on Saturdays for Students: Two Saturday sessions are offered to students for training in EOC Exams. Sessions are given for Algebra I, Algebra II, Geometry, Biology, Civics, FSA, and US History and a workbook is included.

The AVCS is increasing student awareness in protecting and conserving our environment by participating in the "Dream in Green" Green School Challenge and the Fairchild Challenge. Dream in Green challenges students to help AVCS conserve and protect the environment. Through awareness, education and action, our faculty and students are making strides to reduce our carbon footprint and make our environment more sustainable. Our students have developed a school-wide recycling program, calculated their carbon footprint and have designed and constructed an eco-friendly outdoor classroom.

Homeroom Clubs have continued as a way for students to form relationships with other students and staff that they may not regularly interact with. Teachers and staff sponsor clubs based on student interest.

Academic Competitions – Students compete throughout Broward County in various subject areas such as math, science, social studies and literature and have been among the top winners in the county and state.

City of Pembroke Pines

172 Fund - Academic Village Charter School

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Additional course offerings that reflect our mission to provide a challenging educational foundation to prepare students for college success and will assist in AVCS meeting the criteria to continue as an A school under the revised high school grading system that went into effect last year.

Created new instructional positions to better support our ESE Department.

Drafted plans for new fence around the perimeter of the AVC to provide greater security to our students and staff.

Drafted plans for a new changing room for our AVM students to use during P.E. class.

2015-2016 Accomplishments

Continued to improve technology infrastructure to provide system wide wireless network capabilities.

Funds received from the technology bond were used to purchase 19 laptop computer carts utilized by each department and also by the testing department. Funds were also used to purchase laptops for staff, new desktop computers for the Yearbook class, and new iMac computers. AVM also purchased an iPad cart for students to use in class.

AVCS offers 17 different advanced placement courses and 11 Cambridge International courses for students wishing to accelerate their studies and gain college credit.

AVCS offers its own virtual school program for all students wishing to accelerate their studies or remediate academic progress.

Academic Village Charter Middle School Performance Measures

Indicator	2013-14		2014-15		2015-16		2016-17	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size - AV Middle ***	N/A	N/A	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	1715	1715	2015	2015	2015	2015	2015	
Effectiveness								
Math - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	6rd Grade:	N/A	N/A	**	**	**	**	**
	7th Grade:	N/A	N/A	**	**	**	**	**
	8th Grade:	N/A	N/A	**	**	**	**	**
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	6th Grade:	N/A	N/A	*	65%	*	78%	80%
	7th Grade:	N/A	N/A	*	79%	*	80%	80%
	8th Grade:	N/A	N/A	*	87%	*	87%	80%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	N/A	N/A	*	61%	75%	76%	80%
Math -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do.	6rd Grade:	N/A	N/A	*	82%	*	91%	90%
	7th Grade:	N/A	N/A	*	67%	*	82%	85%
	8th Grade:	N/A	N/A	*	73%	*	62%	75%
Algebra 1 EOC - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	N/A	N/A	*	100%	90%	100%	87%
	8th Grade:	N/A	N/A	*	95%	90%	97%	87%
Civics EOC - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	N/A	N/A	*	95%	92%	94%	100%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	N/A	N/A	*	100%	80%	100%	86%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	N/A	N/A	100%	99%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

** FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

*** The Academic Village started servicing grades 6th thru 8th in FY2014-15.

Academic Village Charter High School Performance Measures

Indicator	2013-14		2014-15		2015-16		2016-17	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size - AV Middle***	N/A	N/A	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	1715	1715	2015	2015	2015	2015	2015	
Effectiveness								
Graduation rate (based on percent of seniors who graduated)	98%	93%	98%	99.3%	98%	99	99%	
Writing - Percent of students scoring 3.5 and above on writing and essay assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement of the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	10th Grade:	83%	90%	**	**	**	**	**
Algebra 1 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Math Assessments were replaced by the End of Course (EOC) Assessments.	9th Grade:	80%	90%	*	82%	90%	74%	87%
Algebra 2 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Math Assessments were replaced by the End of Course (EOC) Assessments.	9th grade	70%	80%	*	99%	70%	98%	70%
	10th Grade	70%	N/A	*	88%	70%	83%	70%
	11th grade	70%	N/A	*	34%	70%	40%	70%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	9th grade	80%	76%	*	95%	80%	94%	86%
	10th Grade	N/A	N/A	*	64%	80%	63%	86%
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	9th grade	N/A	N/A	*	85%	83%	79%	80%
	10th Grade				79%	83%	75%	80%
U.S History EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. This EOC measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	11th Grade	80%	81%	80%	85%	80%	75%	80%
Reading - Percent of students scoring 3 and above on the reading assessment results according to the Florida Comprehensive Assessment Test 2.0 (FCAT 2.0). The FCAT 2.0 measure student achievement of the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	9th Grade	78%	83%	*	*	*	**	**
	10th Grade	78%	82%	*	*	*	**	**
Biology 1 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Science Assessments were replaced by the End of Course (EOC) Assessments.	9th grade	90%	100%	90%	99%	90%	100%	90%
	10th Grade	90%	83%	90%	87%	90%	76%	90%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	99%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

** FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

*** The Academic Village started servicing grades 6th thru 8th in FY2014-15.

Academic Village Charter Middle School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
6th grade	91%	52%	50%
7th grade	82%	51%	52%
8th grade	62%	52%	48%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
6th grade	78%	54%	52%
7th grade	80%	50%	49%
8th grade	87%	58%	57%

Scores range from 1 (lowest) to 5 (highest).

FCAT 2.0 Science Assessment

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
8th grade	76%	44%	48%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Civics Assessment

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
7th grade	94%	68%	68%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Algebra 1 Assessment

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
7th grade	100%	93%	93%
8th grade	97%	89%	86%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Geometry Assessment

% of students scoring 3 or above

2015-2016	AV Charter Middle School %	District %	State %
8th grade	100%	96%	94%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Source: 2015-16 Florida End of Course Assessments (EOC) Scores
 Source: 2015-16 Florida Comprehensive Assessment Test 2.0 (FCAT 2.0) Scores
<http://fldoe.org/accountability/assessments/k-12-student-assessment/results/2016.html>

Academic Village Charter High School

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2015-2016	AV Charter High School %	District %	State %
9th grade	79%	55%	51%
10th grade	75%	50%	50%

This test is only given to 9th & 10th grade students in High School
Scores range from 1 (lowest) to 5 (highest).

Florida FOC Algebra 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2015-2016	AV Charter High School %	District %	State %
9th grade	74%	46%	37%

This test is only given to 9th grade students in High School
Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Algebra 2 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2015-2016	AV Charter High School %	District %	State %
9th grade	98%	81%	77%
10th grade	83%	59%	54%
11th grade	40%	29%	22%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Biology 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2015-2016	AV Charter High School %	District %	State %
9th grade	100%	84%	76%
10th grade	76%	48%	51%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Geometry Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2015-2016	AV Charter High School %	District %	State %
9th grade	94%	79%	76%
10th grade	63%	39%	51%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC US History Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2015-2016	AV Charter High School %	District %	State %
11th grade	75%	64%	67%

Achievement Levels range from 1 (lowest) to 5 (highest).

Source: 2015-16 Florida End of Course Assessments (EOC) Scores
<http://fldoe.org/accountability/assessments/k-12-student-assessment/results/2016.shtml>

2015-16		
CITY/PEMBROKE PINES ACADEMIC VILLAGE CHARTER (5121) BROWARD, (6) 17189 SHERIDAN ST, PEMBROKE PINES, FL 33331-1934 School Phone: 954-538-3700, Principal: PETER BAYER		
Subject	State of Florida A+ Plan	Federal No Child Left Behind Act (NCLB)
School Grade	<p>Pending</p> <p>The PPAVCS earned an ‘A’ rating in FY2014-15. Due to a new school grading process being implemented by Florida’s Department of Education, school grades for the 2015-16 school year are not available until December 2016.</p>	Exempt*
English/ Language Arts	<ul style="list-style-type: none"> • 80% of students meeting state standards in English and Language Arts. 	Exempt*
Math	<ul style="list-style-type: none"> • 78% of Middle School students at or above state standards in Math. • 99% of Middle School students at or above grade level in Algebra. • 74% of High School students at or above grade level in Algebra 1. • 74% of High School students at or above grade level in Algebra 2. 	Exempt*
Science	<ul style="list-style-type: none"> • 76% of Middle School students at or above grade level in Science. • 88% of High School students at or above grade level in Science – Biology. 	Exempt*
<p>* In February 2012, the U.S. Department of Education granted Florida a flexibility waiver from the NCLB’s accountability requirements. This waiver allows Florida’s Department of Education to have one accountability system instead of two – one state and one federal.</p>		

CAPITAL IMPROVEMENT PROGRAM (CIP)

Development Process

The Charter Schools prepare and submit to the City Commission/Governing Board as part of the budget package, a Capital Improvement Program (CIP) for the five-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed by the City Manager/Superintendent, Assistant City Manager, and Principals during the CIP preparation process.

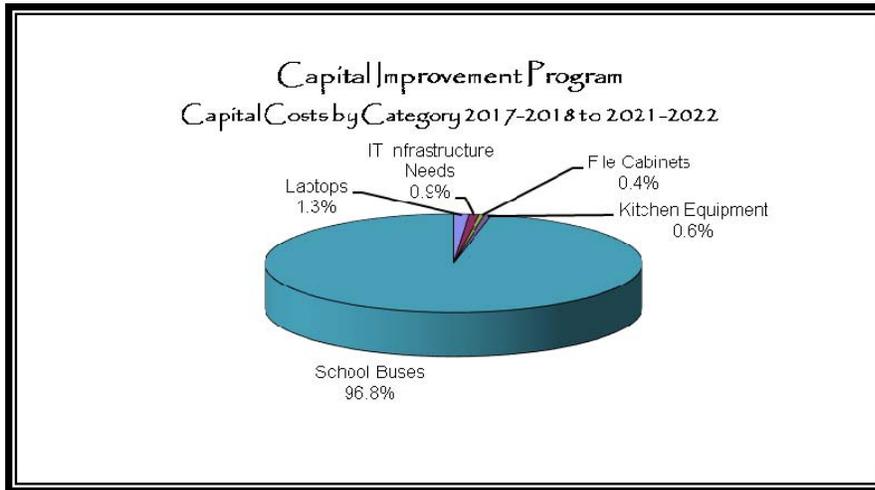
The CIP consists of both planned capital outlay and capital projects. Capital outlay refers to expenditures for capital items, with an initial individual cost of \$10,000 or more, and an estimated useful life in excess of one year. The CIP should include new facilities and improvement to existing facilities, as well, as replacement of vehicles and computers.

The policies that guide the development of the CIP are as follows:

1. The Charter Schools has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Charter Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the timely replacement of the capital plant and equipment from current revenues wherever possible.
3. The Charter Schools has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to serve the students. The objective for upgrading and replacing equipment includes:
 - a. Normal replacement as equipment completes its useful life
 - b. Upgrades to new technology
 - c. Additional equipment necessary to serve the needs of the Charter School
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs.
 - c. Projects that significantly improve safety and reduce risk exposure.

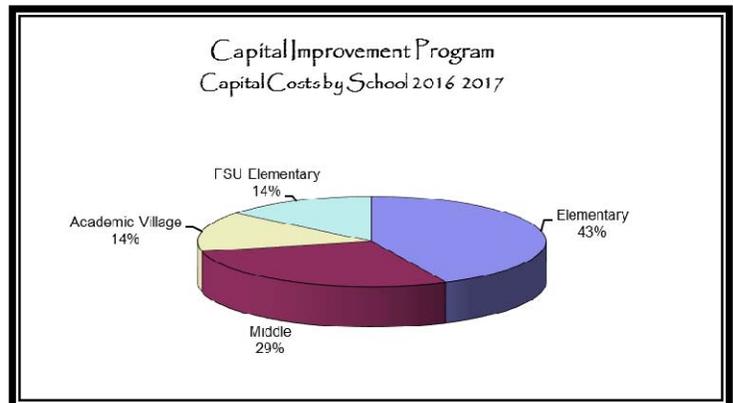
Overview of the CIP

The five-year CIP reflects the combined capital program for all of the Charter Schools. The CIP establishes priorities primarily for equipment replacement projects. As such, it is expected that the operating budget will be minimally impacted due to newly purchased, more efficient capital equipment, intended to replace old equipment that have reached their intended life cycles. Within the proposed CIP, the aggregate amount over the five year period is \$4,170,462, which is comprised of laptops (\$54,000), ongoing IT infrastructure needs (\$38,000), file cabinets (\$18,200), kitchen equipment (\$25,000) and school buses (\$4,035,262). These capital expenditures are anticipated to be funded from state shared revenues. As discussed in the Executive Summary, the Charter Schools lease their school buildings from the City of Pembroke Pines, thus, any new construction or major capital improvements to the charter school facilities are funded by the City of Pembroke Pines on an as needed basis.



Analysis of the Disposition CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year CIP to determine whether the items planned are still needed. Based upon need, items are then submitted for inclusion in the budget and the status of each planned item is recorded in a Disposition CIP. In last year's CIP, the FY2017 planned expenditures for all funds were estimated at \$770,519 with the Elementary, Middle, AVCS and FSU accounting for 43%, 29%, 14% and 14% respectively.



There were no appropriated capital expenditures for FY2016 due to the charter schools' participation in the City of Pembroke Pines Technology Modernization Project (TMP) and as Computer Equipment is a component of this project, it has been removed from the CIP. Additionally, the charter schools are charged an "IT/Telecommunications Services" fee in lieu of any capital technology expenditures, with the exception of new infrastructure projects that are not part of the original scope of the TMP. Furthermore, due to the decrease in capital funding from the state, the charter schools' have not been on target with its CIP and therefore are restricted in our CIP forecasts.

**City of Pembroke Pines Charter Schools
Capital Improvement Program (5 years)**

Fund/Site	Source of Funding	Proposed Budget 2017-2018	Proposed Budget 2018-2019	Proposed Budget 2019-2020	Proposed Budget 2020-2021	Proposed Budget 2021-2022	Total	Potential Operating Budget Impact
170 Elementary Schools								
East Campus	Proposed State Shared Revenues	\$ 110,580	\$ 116,337	\$ 117,193	\$ 123,148	\$ 126,808	\$ 594,066	
Laptops	Expenditures		\$3,000		\$3,000		\$6,000	*
IT Infrastructure Needs	Expenditures	\$2,000		\$2,000		\$2,000	\$6,000	*
File Cabinets	Expenditures					\$2,600	\$2,600	No impact
Kitchen Equipment	Expenditures		\$1,500		\$1,500		\$3,000	*
School Buses	Expenditures	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 110,580	\$ 116,337	\$ 117,193	\$ 123,148	\$ 126,808	\$ 594,066	
West Campus	Proposed State Shared Revenues	\$ 115,680	\$ 113,837	\$ 119,693	\$ 120,648	\$ 129,308	\$ 599,166	
Laptops	Expenditures	\$3,000		\$3,000		\$3,000	\$9,000	*
IT Infrastructure Needs	Expenditures	\$2,000	\$2,000		\$2,000		\$4,000	*
File Cabinets	Expenditures	\$2,600				\$2,600	\$5,200	No Impact
Kitchen Equipment	Expenditures	\$1,500		\$1,500		\$1,500	\$4,500	*
School Buses	Expenditures	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 115,680	\$ 113,837	\$ 119,693	\$ 120,648	\$ 129,308	\$ 599,166	
Central Campus	Proposed State Shared Revenues	\$ 110,580	\$ 118,937	\$ 117,193	\$ 123,148	\$ 124,208	\$ 594,066	
Laptops	Expenditures		\$3,000		\$3,000		\$6,000	*
IT Infrastructure Needs	Expenditures	\$2,000		\$2,000		\$2,000	\$6,000	*
File Cabinets	Expenditures		\$2,600				\$2,600	No Impact
Kitchen Equipment	Expenditures		\$1,500		\$1,500		\$3,000	*
School Buses	Expenditures	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 110,580	\$ 118,937	\$ 117,193	\$ 123,148	\$ 124,208	\$ 594,066	
171 Middle Schools								
West Campus	Proposed State Shared Revenues	\$ 113,080	\$ 113,837	\$ 119,693	\$ 120,648	\$ 126,708	\$ 593,966	
Laptops	State Shared Revenues	\$3,000		\$3,000		\$3,000	\$9,000	*
IT Infrastructure Needs	State Shared Revenues		\$2,000		\$2,000		\$4,000	*
Kitchen Equipment	State Shared Revenues	\$1,500		\$1,500		\$1,500	\$4,500	*
School Buses	State Shared Revenues	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 113,080	\$ 113,837	\$ 119,693	\$ 120,648	\$ 126,708	\$ 593,966	
Central Campus	Proposed State Shared Revenues	\$ 110,580	\$ 116,337	\$ 117,193	\$ 123,148	\$ 124,208	\$ 591,466	
Laptops	State Shared Revenues		\$3,000		\$3,000		\$6,000	*
IT Infrastructure Needs	State Shared Revenues	\$2,000		\$2,000		\$2,000	\$6,000	*
Kitchen Equipment	State Shared Revenues		\$1,500		\$1,500		\$3,000	*
School Buses	State Shared Revenues	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 110,580	\$ 116,337	\$ 117,193	\$ 123,148	\$ 124,208	\$ 591,466	
172 Academic Village								
	Proposed State Shared Revenues	\$ 117,180	\$ 114,837	\$ 121,193	\$ 121,648	\$ 128,808	\$ 603,666	
Laptops	State Shared Revenues	\$4,000		\$4,000		\$4,000	\$12,000	*
IT Infrastructure Needs	State Shared Revenues		\$3,000		\$3,000		\$6,000	*
File Cabinets	State Shared Revenues	\$2,600				\$2,600	\$5,200	No Impact
Kitchen Equipment	State Shared Revenues	\$2,000		\$2,000			\$4,000	*
School Buses	State Shared Revenues	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 117,180	\$ 114,837	\$ 121,193	\$ 121,648	\$ 128,808	\$ 603,666	
173 FSU Elementary								
	Proposed State Shared Revenues	\$ 110,580	\$ 118,937	\$ 117,193	\$ 123,148	\$ 124,208	\$ 594,066	
Laptops	State Shared Revenues		\$3,000		\$3,000		\$6,000	*
IT Infrastructure Needs	State Shared Revenues	\$2,000		\$2,000		\$2,000	\$6,000	*
File Cabinets	State Shared Revenues		\$2,600				\$2,600	No Impact
Kitchen Equipment	State Shared Revenues		\$1,500		\$1,500		\$3,000	*
School Buses	State Shared Revenues	\$108,580	\$111,837	\$115,193	\$118,648	\$122,208	\$576,466	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$ 110,580	\$ 118,937	\$ 117,193	\$ 123,148	\$ 124,208	\$ 594,066	
Grand Total		\$ 788,260	\$ 813,062	\$ 829,348	\$ 855,538	\$ 884,254	\$ 4,170,462	

*None or minor impact to the operating budget as the replacement of this capital item will result in a more efficient and more productive asset.
Major capital improvements such as expansion of buildings, will be funded by the City of Pembroke Pines as they own all current Charter School facilities.

City of Pembroke Pines Charter Schools
Disposition of Prior CIP

IN PRESENT VALUE AS REVISED BY SCHOOL PRINCIPALS

Fund / Site	Source of Funding	Proposed CIP 2016-17	Nature of Disposition of Items
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170 Elementary Schools

East Campus			
Laptops	State Shared Revenues	\$3,000	\$0 budgeted in 2016-2017
IT Infrastructure Needs	State Shared Revenues		
File Cabinets	State Shared Revenues	\$2,600	\$1,400 budgeted in 2016-17
Kitchen Equipment	State Shared Revenues	\$1,500	\$667 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 112,517	

West Campus			
Laptops	State Shared Revenues		
IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2016-2017
File Cabinets	State Shared Revenues		
Kitchen Equipment	State Shared Revenues	\$1,500	\$667 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 108,917	

Central Campus			
Laptops	State Shared Revenues	\$3,000	\$0 budgeted in 2016-2017
IT Infrastructure Needs	State Shared Revenues		
File Cabinets	State Shared Revenues		
Kitchen Equipment	State Shared Revenues	\$1,500	\$2,917 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 109,917	

171 Middle Schools

West Campus			
Laptops	State Shared Revenues		
IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2016-2017
Kitchen Equipment	State Shared Revenues	\$1,500	\$667 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 108,917	

Central Campus			
Laptops	State Shared Revenues	\$3,000	\$0 budgeted in 2016-2017
IT Infrastructure Needs	State Shared Revenues		
Kitchen Equipment	State Shared Revenues	\$1,500	\$2,917 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 109,917	

172 High School

Laptops	State Shared Revenues		
IT Infrastructure Needs	State Shared Revenues	\$3,000	\$0 budgeted in 2016-2017
File Cabinets	State Shared Revenues		
Kitchen Equipment	State Shared Revenues	\$2,000	\$667 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 110,417	

173 FSU Elementary

Laptops	State Shared Revenues	\$3,000	\$0 budgeted in 2016-2017
IT Infrastructure Needs	State Shared Revenues		
File Cabinets	State Shared Revenues		
Kitchen Equipment	State Shared Revenues	\$1,500	\$667 budgeted in 2016-17
School Buses	State Shared Revenues	\$105,417	\$0 budgeted in 2016-2017
Sub total		\$ 109,917	

Grand Total		\$770,522	
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City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Charter Elementary Schools Revenues

Acct Function - Division - School Function	Budget 2016-17
Intergovernmental Revenue	
331602 5051 3262 Sch Breakfast Rmb-Severe Need	26,630
331603 5051 3262 Sch Breakfast Rmb-Non Severe Need	19,714
331604 5051 3261 Sch Lunch Reimb-Free/Reduced	264,283
331606 5051 3265 Commodities - Donated Food	57,782
331616 5051 3290 IDEA Grant	7,435
335900 5051 3344 District discretionary lottery fund	6,926
335910 5051 3310 FL education finance program	8,806,214
335912 5051 3310 Digital Classroom Allocation	33,783
335915 5051 3390 Class Size Reduction	2,517,617
335920 5051 3336 Instructional materials	145,381
335925 5051 3336 Library Media Materials	8,342
335927 5051 3336 Science Lab Materials	2,280
335935 5051 3337 School Breakfast Supplement	1,049
335936 5051 3338 School Lunch Supplement	2,327
335950 5051 3310 Safe Schools	42,032
335970 5051 3310 District School Taxes	873,132
335980 5051 3354 Transportation revenue	155,367
335985 5051 3310 ESE Guaranteed Allocation	321,747
335991 5051 3391 Public Education Capital Outlay (PECO)	905,339
335993 5051 3374 Summer Reading Program	12,504
335995 5051 3374 Supplemental Academic Instruction	390,690
Total Intergovernmental Revenue	\$14,600,574
Charges for Services	
347905 5051 3489 Before & after school education	769,750
347906 5051 3354 In-House Transportation	159,719
Total Charges for Services	\$929,469
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	10,000
362030 5051 3425 Rental-city facilities	57,600
362031 5051 3425 Rental- cell towers - Exempt	63,970
366015 5051 3440 Contributions	402,543
369025 3495 ICMA Forfeiture Revenue	6,572
369040 5051 3495 Other miscellaneous revenue	500
369045 5051 3451 Food Sales	408,088
Total Miscellaneous Revenues	\$949,273
Other Sources	
389951 5051 3489 Estimated budget savings	420,028
Total Other Sources	\$420,028
Total Charter Elementary Schools	\$16,899,344

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Charter Middle Schools Revenues

Acct Function - Division - School Function	Budget 2016-17
Intergovernmental Revenue	
331602 5052 3262 Sch Breakfast Rmb-Severe Need	19,445
331603 5052 3262 Sch Breakfast Rmb-Non Severe Need	3,653
331604 5052 3261 Sch Lunch Reimb-Free/Reduced	172,115
331606 5052 3265 Commodities - Donated Food	39,471
331616 5052 3290 IDEA Grant	4,295
335900 5052 3344 District discretionary lottery fund	4,421
335910 5052 3310 FL education finance program	5,620,764
335912 5052 3310 Digital Classroom Allocation	23,077
335915 5052 3390 Class Size Reduction	1,218,238
335920 5052 3336 Instructional materials	99,308
335925 5052 3336 Library Media Materials	5,698
335927 5052 3336 Science Lab Materials	1,558
335935 5052 3337 School Breakfast Supplement	716
335936 5052 3338 School Lunch Supplement	1,589
335950 5052 3310 Safe Schools	28,712
335970 5052 3310 District School Taxes	557,299
335980 5052 3354 Transportation revenue	245,220
335985 5052 3310 ESE Guaranteed Allocation	270,412
335991 5052 3391 Public Education Capital Outlay (PECO)	703,214
335993 5052 3374 Summer Reading Program	15,550
335995 5052 3374 Supplemental Academic Instruction	266,877
Total Intergovernmental Revenue	\$9,301,632
Charges for Services	
347906 5052 3354 In-House Transportation	109,103
Total Charges for Services	\$109,103
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	4,000
362030 5052 3425 Rental-city facilities	12,000
362031 5052 3425 Rental- cell towers - Exempt	136,858
362075 5052 3425 Rental - City Recreation Progs	34,600
366015 5052 3440 Contributions	274,976
369025 3495 ICMA Forfeiture Revenue	2,000
369040 5052 3495 Other miscellaneous revenue	500
369045 5052 3451 Food Sales	352,413
Total Miscellaneous Revenues	\$817,347
Other Sources	
381020 3610 Transfer from General Fund	900,453
381170 5052 3670 Transfer from Charter Elementary School	220,296
389951 5052 3489 Estimated budget savings	258,895
Total Other Sources	\$1,379,644
Total Charter Middle Schools	\$11,607,726

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Revenues

Acct Function - Division - School Function	Budget 2016-17
Intergovernmental Revenue	
331603 5053 3262 Sch Breakfast Rmb-Non Severe Need	22,213
331604 5053 3261 Sch Lunch Reimb-Free/Reduced	213,047
331606 5053 3265 Commodities - Donated Food	60,392
331616 5053 3290 IDEA Grant	28,065
335900 5053 3344 District discretionary lottery fund	7,147
335910 5053 3310 FL education finance program	9,087,118
335912 5053 3310 Digital Classroom Allocation	34,957
335915 5053 3390 Class Size Reduction	1,851,993
335920 5053 3336 Instructional materials	169,508
335925 5053 3336 Library Media Materials	8,632
335927 5053 3336 Science Lab Materials	2,359
335935 5053 3337 School Breakfast Supplement	1,096
335936 5053 3338 School Lunch Supplement	2,432
335950 5053 3310 Safe Schools	43,493
335970 5053 3310 District School Taxes	900,984
335980 5053 3354 Transportation revenue	444,507
335985 5053 3310 ESE Guaranteed Allocation	284,352
335991 5053 3391 Public Education Capital Outlay (PECO)	1,291,806
335993 5053 3374 Summer Reading Program	14,090
335995 5053 3374 Supplemental Academic Instruction	404,267
Total Intergovernmental Revenue	\$14,872,458
Charges for Services	
347905 5053 3489 Before & after school education	6,750
347906 5053 3354 In-House Transportation	166,927
Total Charges for Services	\$173,677
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	11,000
362030 5053 3425 Rental-city facilities	39,588
362031 5053 3425 Rental- cell towers - Exempt	35,000
362075 5053 3425 Rental - City Recreation Progs	453,480
366015 5053 3440 Contributions	455,850
369025 3495 ICMA Forfeiture Revenue	8,460
369040 5053 3495 Other miscellaneous revenue	500
369045 5053 3451 Food Sales	619,133
Total Miscellaneous Revenues	\$1,623,011
Other Sources	
381170 5053 3670 Transfer from Charter Elementary School	305,841
389940 3489 Beginning surplus	323,455
389951 5053 3489 Estimated budget savings	512,317
Total Other Sources	\$1,141,613
Total Academic Village Charter School	\$17,810,759

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Revenues

Acct Function - Division - School Function	Budget 2016-17
Intergovernmental Revenue	
331603 5061 3262 Sch Breakfast Rmb-Non Severe Need	13,387
331604 5061 3261 Sch Lunch Reimb-Free/Reduced	99,975
331606 5061 3265 Commodities - Donated Food	20,350
331616 5061 3290 IDEA Grant	72,480
335900 5061 3344 District discretionary lottery fund	2,478
335910 5061 3310 FL education finance program	3,413,128
335915 5061 3390 Class Size Reduction	884,449
335920 5061 3336 Instructional materials	49,616
335925 5061 3336 Library Media Materials	2,847
335927 5061 3336 Science Lab Materials	778
335935 5061 3337 School Breakfast Supplement	369
335936 5061 3338 School Lunch Supplement	819
335950 5061 3310 Safe Schools	67,601
335970 5061 3310 District School Taxes	589,775
335985 5061 3310 ESE Guaranteed Allocation	173,148
335991 5061 3391 Public Education Capital Outlay (PECO)	306,269
335993 5061 3374 Summer Reading Program	145,240
335995 5061 3374 Supplemental Academic Instruction	144,032
Total Intergovernmental Revenue	\$5,986,741
Charges for Services	
347905 5061 3489 Before & after school education	226,281
347906 5061 3354 In-House Transportation	63,250
347907 5061 3469 Activity Fee	140,000
Total Charges for Services	\$429,531
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	4,000
362030 5061 3425 Rental-city facilities	32,400
366015 5061 3440 Contributions	141,770
369025 3495 ICMA Forfeiture Revenue	2,000
369040 5061 3495 Other miscellaneous revenue	500
369045 5061 3451 Food Sales	155,836
Total Miscellaneous Revenues	\$336,506
Other Sources	
389940 3489 Beginning surplus	-323,455
389951 5061 3489 Estimated budget savings	232,547
Total Other Sources	(\$90,908)
Total FSU Charter Schools	\$6,661,870

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools**

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Other		
91171 971	Transfer to Charter Middle School	220,296
91172 971	Transfer to Charter High School	<u>305,841</u>
	Total Other 7900 Operation of Plant	\$526,137
	Total 7900 Operation of Plant	\$526,137
	Total Project Blank	\$526,137

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	1,112,158
12996	291 Sick leave - retire/term	2,500
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	96,885
15005	291 Supplements	92,363
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	101,031
22200	211 Retirement contribution - FRS	91,302
22500	211 ICMA - city portion	7,652
23000	231 Health Insurance	403,067
23100	232 Life Insurance	4,495
24000	241 Workers compensation	11,090
26300	211 General retiree health contrib	3,102
Total Personnel 5101 K-3 Basic		\$1,928,546
Operating		
46250	351 R & M equipment	3,900
52182	513 Testing material	2,200
52590	590 Other Mat'l & Sply	9,000
52650	642 Equip < than \$1000	4,000
52653	644 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	9,200
54520	520 Textbooks	63,954
Total Operating 5101 K-3 Basic		\$93,754
Total 5101 K-3 Basic		\$2,022,300

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	580,102
13554	150 P/T Teacher Assistant	53,286
15005	291 Supplements	46,662
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	54,277
22200	211 Retirement contribution - FRS	49,706
22500	211 ICMA - city portion	3,593
23000	231 Health Insurance	192,753
23100	232 Life Insurance	3,107
24000	241 Workers compensation	7,558
26300	211 General retiree health contrib	1,758
Total Personnel 5102 4-8 Basic		\$995,203
Operating		
46250	351 R & M equipment	2,205
52590	590 Other Mat'l & Sply	7,000
52650	642 Equip < than \$1000	3,220
52653	644 Computer equipment < \$1000	1,300
54100	521 Memberships/ dues/ subscription	8,000
54520	520 Textbooks	45,554
Total Operating 5102 4-8 Basic		\$67,279
Total 5102 4-8 Basic		\$1,062,482

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12910 120	Chtr Sch Teacher	96,146
15005 291	Supplements	8,567
21000 221	Social Security- matching	8,016
22200 211	Retirement contribution - FRS	6,603
22500 211	ICMA - city portion	1,264
23000 231	Health Insurance	37,520
23100 232	Life Insurance	446
24000 241	Workers compensation	1,021
26300 211	General retiree health contrib	324
Total Personnel 5250 Exceptional Student Prog		\$159,907
Operating		
31310 310	Prof & Tech Services	55,000
34989 310	Contractual service provider	11,721
47100 395	Printing	750
52590 590	Other Mat'l & Sply	2,000
52650 642	Equip < than \$1000	500
52653 644	Computer equipment < \$1000	1,200
54520 520	Textbooks	5,000
Total Operating 5250 Exceptional Student Prog		\$76,171
Total 5250 Exceptional Student Prog		\$236,078

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	36,000
21000 221	Social Security- matching	2,754
22200 211	Retirement contribution - FRS	2,708
Total Personnel 5901 Substitute Teachers		\$41,462
Total 5901 Substitute Teachers		\$41,462

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12956	130 School Counselor	39,779
15005	291 Supplements	3,951
21000	221 Social Security- matching	3,348
22200	211 Retirement contribution - FRS	3,285
23000	231 Health Insurance	16,103
23100	232 Life Insurance	143
24000	241 Workers compensation	327
26300	211 General retiree health contrib	139
Total Personnel 6120 Guidance Services		\$67,075
Operating		
52590	590 Other Mat'l & Sply	800
52650	642 Equip < than \$1000	500
Total Operating 6120 Guidance Services		\$1,300
Total 6120 Guidance Services		\$68,375

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12957 130	Media Specialist	53,376
13554 150	P/T Teacher Assistant	6,459
15005 291	Supplements	2,000
21000 221	Social Security- matching	4,732
22200 211	Retirement contribution - FRS	4,648
23000 231	Health Insurance	16,103
23100 232	Life Insurance	191
24000 241	Workers compensation	491
26300 211	General retiree health contrib	139
Total Personnel 6200 Instruct Media Services		\$88,139
Operating		
52650 642	Equip < than \$1000	3,500
52652 692	Software < than \$1000 &/or licenses	3,454
52653 644	Computer equipment < \$1000	700
54505 521	Media	3,000
54510 611	Media Books	6,800
Total Operating 6200 Instruct Media Services		\$17,454
Total 6200 Instruct Media Services		\$105,593

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	9,500
40100 330	Travel/conferences	<u>5,200</u>
Total Operating 6400 Instructional Staff Training services		\$14,700
Total 6400 Instructional Staff Training services		\$14,700

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	23,546
12155	110 Sch Administrative Assistant I	37,960
12951	160 Registrar	13,289
12952	160 Bookkeeper	39,832
12953	110 Assistant Principal	88,000
12968	110 Principal East Campus	117,000
15005	291 Supplements	2,000
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	26,335
22200	211 Retirement contribution - FRS	20,007
22500	211 ICMA - city portion	5,944
23000	231 Health Insurance	85,829
23100	232 Life Insurance	1,319
24000	241 Workers compensation	3,020
26300	211 General retiree health contrib	880
Total Personnel 7300 School Administration		\$467,362
Operating		
30010	790 Contingency	40,646
31300	311 Professional services-Outside Legal	6,000
31310	310 Prof & Tech Services	2,019
34989	310 Contractual service provider	92,798
40100	330 Travel/conferences	600
44200	362 Rents- machinery & equipment	7,344
46250	351 R & M equipment	300
46800	350 Maintenance contracts	10,000
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	1,800
49000	391 Legal/employment ads	200
52590	590 Other Mat'l & Sply	6,000
52650	642 Equip < than \$1000	5,000
52652	692 Software < than \$1000 &/or licenses	45,204
52653	644 Computer equipment < \$1000	16,215
52790	790 Miscellaneous Expense	200
54100	521 Memberships/ dues/ subscription	2,500
Total Operating 7300 School Administration		\$249,964
Capital		
64066	641 File cabinets- other	1,400
Total Capital 7300 School Administration		\$1,400
Total 7300 School Administration		\$718,726

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	<u>607,026</u>
Total Operating 7400 Facilities Acquisition & Construction		\$607,026
Total 7400 Facilities Acquisition & Construction		\$607,026

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	256,684
41370	370 Communications	265
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	8,863
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	2,130
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,068
52790	790 Miscellaneous Expense	557
52910	580 Commodity Consumption	20,380
Total Operating 7600 Food Services		\$292,173
Capital		
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$667
Total 7600 Food Services		\$292,840

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	103
34990	310 Contractual services- other	172,790
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	550
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	20,779
45320	320 Insurance & Bond Premium	762
46150	350 R & M- land- building & improvement	200
46250	351 R & M equipment	300
46300	351 R & M motor vehicles	27,113
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	138
49105	370 License renewals	41
52540	451 Fuel	23,393
52600	642 Clothing/uniforms	527
52650	642 Equip < than \$1000	458
52790	790 Miscellaneous Expense	779
Total Operating 7800 Pupil Transfer Services		\$249,072
Total 7800 Pupil Transfer Services		\$249,072

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100 312	Accounting and auditing fees	4,032
34500 350	Contract- building maintenance	118,136
34990 310	Contractual services- other	16,761
41370 370	Communications	7,700
43380 380	Pub Ut Svc Othr Energy Sv	7,395
43430 430	Electricity	69,551
44210 360	IT/Telecommunications Services	81,317
45320 320	Insurance & Bond Premium	75,010
46150 350	R & M- land- building & improvement	69,038
46210 682	Energy Savings Project	40,434
46250 351	R & M equipment	1,860
46800 350	Maintenance contracts	3,150
49175 794	Administrative fees	118,255
49177 794	Bwd Administrative Fee	4,078
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	3,000
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$620,717
Total 7900 Operation of Plant		\$620,717

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2016-17</u>
Personnel		
13190	160 P/T After School Director	35,802
13403	160 P/T Bookkeeper	6,173
13556	160 P/T After School Care	59,956
13683	160 Sch P/T Clerk Spec I	5,336
21000	221 Social Security- matching	8,211
22200	211 Retirement contribution - FRS	8,072
24000	241 Workers compensation	883
Total Personnel 9102 Child Care Supervision		\$124,433
Operating		
52590	590 Other Mat'l & Sply	500
Total Operating 9102 Child Care Supervision		\$500
Total 9102 Child Care Supervision		\$124,933
Total Project 550 Elementary East Campus		\$6,164,304

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	1,012,300
12996	291 Sick leave - retire/term	2,000
12997	291 Sick leave - annual	4,000
13554	150 P/T Teacher Assistant	103,344
13559	120 P/T Certified Teacher	20,800
15005	291 Supplements	66,766
15015	291 Payment in lieu of benefits	11,213
21000	221 Social Security- matching	94,450
22200	211 Retirement contribution - FRS	89,592
22500	211 ICMA - city portion	2,680
23000	231 Health Insurance	257,976
23100	232 Life Insurance	4,147
24000	241 Workers compensation	10,527
26300	211 General retiree health contrib	2,875
Total Personnel 5101 K-3 Basic		\$1,682,670
Operating		
31310	310 Prof & Tech Services	400
46250	351 R & M equipment	1,900
52182	513 Testing material	3,435
52590	590 Other Mat'l & Sply	16,000
52650	642 Equip < than \$1000	3,500
52653	644 Computer equipment < \$1000	1,200
54100	521 Memberships/ dues/ subscription	6,400
54520	520 Textbooks	52,685
Total Operating 5101 K-3 Basic		\$85,520
Total 5101 K-3 Basic		\$1,768,190

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	488,210
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	38,754
15005	291 Supplements	36,859
15015	291 Payment in lieu of benefits	3,194
21000	221 Social Security- matching	42,410
22200	211 Retirement contribution - FRS	36,718
22500	211 ICMA - city portion	4,872
23000	231 Health Insurance	144,605
23100	232 Life Insurance	2,659
24000	241 Workers compensation	6,412
26300	211 General retiree health contrib	1,434
Total Personnel 5102 4-8 Basic		\$806,627
Operating		
31310	310 Prof & Tech Services	200
46250	351 R & M equipment	1,700
52182	513 Testing material	620
52590	590 Other Mat'l & Sply	8,000
52650	642 Equip < than \$1000	2,000
52653	644 Computer equipment < \$1000	750
54100	521 Memberships/ dues/ subscription	5,400
54520	520 Textbooks	31,425
Total Operating 5102 4-8 Basic		\$50,095
Total 5102 4-8 Basic		\$856,722

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12558	120 Speech Therapist	22,910
12910	120 Chtr Sch Teacher	115,889
13140	140 Temp Sub Teacher	1,500
13554	150 P/T Teacher Assistant	8,073
15005	291 Supplements	9,963
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	12,306
22200	211 Retirement contribution - FRS	12,076
23000	231 Health Insurance	29,469
23100	232 Life Insurance	750
24000	241 Workers compensation	1,786
26300	211 General retiree health contrib	394
Total Personnel 5250 Exceptional Student Prog		\$217,517
Operating		
31310	310 Prof & Tech Services	3,500
34989	310 Contractual service provider	13,306
47100	395 Printing	200
52590	590 Other Mat'l & Sply	1,750
52653	644 Computer equipment < \$1000	250
54520	520 Textbooks	2,000
Total Operating 5250 Exceptional Student Prog		\$21,006
Total 5250 Exceptional Student Prog		\$238,523

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	25,000
21000 221	Social Security- matching	1,913
22200 211	Retirement contribution - FRS	1,880
Total Personnel 5901 Substitute Teachers		\$28,793
Total 5901 Substitute Teachers		\$28,793

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12956	130 School Counselor	40,381
15005	291 Supplements	10,018
21000	221 Social Security- matching	3,859
22200	211 Retirement contribution - FRS	3,778
23000	231 Health Insurance	16,103
23100	232 Life Insurance	145
24000	241 Workers compensation	332
26300	211 General retiree health contrib	139
Total Personnel 6120 Guidance Services		\$74,755
Operating		
52590	590 Other Mat'l & Sply	1,300
52653	644 Computer equipment < \$1000	300
Total Operating 6120 Guidance Services		\$1,600
Total 6120 Guidance Services		\$76,355

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12950	150 Teacher Assistant	15,119
12957	130 Media Specialist	42,160
15005	291 Supplements	6,898
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	5,096
22200	211 Retirement contribution - FRS	4,995
23000	231 Health Insurance	16,103
23100	232 Life Insurance	205
24000	241 Workers compensation	471
26300	211 General retiree health contrib	278
Total Personnel 6200 Instruct Media Services		\$93,726
Operating		
52650	642 Equip < than \$1000	1,000
52652	692 Software < than \$1000 &/or licenses	1,700
52653	644 Computer equipment < \$1000	300
54100	521 Memberships/ dues/ subscription	1,000
54505	521 Media	4,500
54510	611 Media Books	8,000
Total Operating 6200 Instruct Media Services		\$16,500
Capital		
64400	641 Other equipment	1,575
Total Capital 6200 Instruct Media Services		\$1,575
Total 6200 Instruct Media Services		\$111,801

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	8,150
40100 330	Travel/conferences	<u>6,700</u>
Total Operating 6400 Instructional Staff Training services		\$14,850
Total 6400 Instructional Staff Training services		\$14,850

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	51,377
12138	160 Sch Clerical Spec II	21,092
12951	160 Registrar	13,289
12952	160 Bookkeeper	19,344
12953	110 Assistant Principal	88,000
12969	110 Principal West Campus	53,500
12997	291 Sick leave - annual	1,000
14000	160 Overtime	500
15005	291 Supplements	2,746
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	19,380
22200	211 Retirement contribution - FRS	16,476
22500	211 ICMA - city portion	2,455
23000	231 Health Insurance	77,779
23100	232 Life Insurance	1,280
24000	241 Workers compensation	2,929
26300	211 General retiree health contrib	812
Total Personnel 7300 School Administration		\$374,360
Operating		
30010	790 Contingency	41,687
31300	311 Professional services-Outside Legal	5,000
31310	310 Prof & Tech Services	5,019
40100	330 Travel/conferences	1,500
41400	371 Postage	100
44200	362 Rents- machinery & equipment	3,224
46250	351 R & M equipment	750
46800	350 Maintenance contracts	2,100
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	1,000
49000	391 Legal/employment ads	1,500
52590	590 Other Mat'l & Sply	6,000
52650	642 Equip < than \$1000	1,800
52652	692 Software < than \$1000 &/or licenses	55,375
52653	644 Computer equipment < \$1000	18,715
52790	790 Miscellaneous Expense	100
54100	521 Memberships/ dues/ subscription	2,200
Total Operating 7300 School Administration		\$159,208
Capital		
64400	641 Other equipment	6,400
Total Capital 7300 School Administration		\$6,400
Total 7300 School Administration		\$539,968

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	<u>278,360</u>
Total Operating 7400 Facilities Acquisition & Construction		\$278,360
Total 7400 Facilities Acquisition & Construction		\$278,360

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	177,817
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	9,091
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	2,000
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,068
52790	790 Miscellaneous Expense	740
52910	580 Commodity Consumption	18,702
Total Operating 7600 Food Services		\$211,906
Capital		
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$667
Total 7600 Food Services		\$212,573

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	94
34990	310 Contractual services- other	158,605
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	505
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	19,073
45320	320 Insurance & Bond Premium	699
46150	350 R & M- land- building & improvement	120
46250	351 R & M equipment	120
46300	351 R & M motor vehicles	24,887
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	127
49105	370 License renewals	37
52540	451 Fuel	23,393
52600	642 Clothing/uniforms	484
52650	642 Equip < than \$1000	421
52790	790 Miscellaneous Expense	715
Total Operating 7800 Pupil Transfer Services		\$230,419
Total 7800 Pupil Transfer Services		\$230,419

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100 312	Accounting and auditing fees	4,032
34500 350	Contract- building maintenance	86,606
34990 310	Contractual services- other	13,280
41370 370	Communications	8,000
43380 380	Pub Ut Svc Othr Energy Sv	7,800
43430 430	Electricity	55,960
44210 360	IT/Telecommunications Services	74,621
45320 320	Insurance & Bond Premium	68,852
46150 350	R & M- land- building & improvement	50,329
46210 682	Energy Savings Project	31,262
46250 351	R & M equipment	1,600
46800 350	Maintenance contracts	840
49175 794	Administrative fees	118,255
49177 794	Bwd Administrative Fee	4,078
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	500
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$527,015
Total 7900 Operation of Plant		\$527,015

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2016-17</u>
Personnel		
13190	160 P/T After School Director	14,321
13403	160 P/T Bookkeeper	6,173
13556	160 P/T After School Care	73,792
13683	160 Sch P/T Clerk Spec I	5,336
21000	221 Social Security- matching	7,626
22200	211 Retirement contribution - FRS	7,496
24000	241 Workers compensation	821
Total Personnel 9102 Child Care Supervision		\$115,565
Operating		
31310	310 Prof & Tech Services	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	500
52653	644 Computer equipment < \$1000	500
Total Operating 9102 Child Care Supervision		\$2,650
Total 9102 Child Care Supervision		\$118,215
Total Project 551 Elementary West Campus		\$5,001,784

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	951,939
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	96,885
15005	291 Supplements	64,288
15015	291 Payment in lieu of benefits	7,203
21000	221 Social Security- matching	86,909
22200	211 Retirement contribution - FRS	80,319
22500	211 ICMA - city portion	4,861
23000	231 Health Insurance	295,659
23100	232 Life Insurance	3,838
24000	241 Workers compensation	9,580
26300	211 General retiree health contrib	2,875
Total Personnel 5101 K-3 Basic		\$1,606,356
Operating		
31310	310 Prof & Tech Services	1,000
44200	362 Rents- machinery & equipment	1,608
46250	351 R & M equipment	1,500
46800	350 Maintenance contracts	2,500
52182	513 Testing material	2,200
52590	590 Other Mat'l & Sply	25,000
52650	642 Equip < than \$1000	5,000
52653	644 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	4,544
54520	520 Textbooks	60,556
Total Operating 5101 K-3 Basic		\$105,408
Total 5101 K-3 Basic		\$1,711,764

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	447,886
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	38,754
15005	291 Supplements	41,566
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	42,997
22200	211 Retirement contribution - FRS	42,062
23000	231 Health Insurance	139,130
23100	232 Life Insurance	2,466
24000	241 Workers compensation	5,962
26300	211 General retiree health contrib	1,434
Total Personnel 5102 4-8 Basic		\$769,059
Operating		
31310	310 Prof & Tech Services	780
44200	362 Rents- machinery & equipment	792
46250	351 R & M equipment	800
46800	350 Maintenance contracts	1,320
52590	590 Other Mat'l & Sply	15,500
52650	642 Equip < than \$1000	6,000
52653	644 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	2,621
54520	520 Textbooks	37,322
Total Operating 5102 4-8 Basic		\$66,635
Total 5102 4-8 Basic		\$835,694

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12558	120 Speech Therapist	23,469
12910	120 Chtr Sch Teacher	100,923
13554	150 P/T Teacher Assistant	6,459
15005	291 Supplements	20,280
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	11,755
22200	211 Retirement contribution - FRS	6,453
22500	211 ICMA - city portion	5,066
23000	231 Health Insurance	29,469
23100	232 Life Insurance	631
24000	241 Workers compensation	1,499
26300	211 General retiree health contrib	394
Total Personnel 5250 Exceptional Student Prog		\$208,799
Operating		
31310	310 Prof & Tech Services	14,000
34989	310 Contractual service provider	11,721
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	1,000
54520	520 Textbooks	1,500
Total Operating 5250 Exceptional Student Prog		\$29,721
Total 5250 Exceptional Student Prog		\$238,520

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	45,000
21000 221	Social Security- matching	3,443
22200 211	Retirement contribution - FRS	3,384
Total Personnel 5901 Substitute Teachers		\$51,827
Total 5901 Substitute Teachers		\$51,827

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12956 130	School Counselor	40,719
15005 291	Supplements	6,929
21000 221	Social Security- matching	3,648
22200 211	Retirement contribution - FRS	3,575
23000 231	Health Insurance	16,103
23100 232	Life Insurance	146
24000 241	Workers compensation	335
26300 211	General retiree health contrib	139
Total Personnel 6120 Guidance Services		\$71,594
Operating		
52590 590	Other Mat'l & Sply	2,500
52650 642	Equip < than \$1000	950
Total Operating 6120 Guidance Services		\$3,450
Total 6120 Guidance Services		\$75,044

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12957 130	Media Specialist	53,376
15005 291	Supplements	8,029
21000 221	Social Security- matching	4,701
22200 211	Retirement contribution - FRS	4,608
23000 231	Health Insurance	16,103
23100 232	Life Insurance	191
24000 241	Workers compensation	438
26300 211	General retiree health contrib	139
Total Personnel 6200 Instruct Media Services		\$87,585
Operating		
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	1,500
52652 692	Software < than \$1000 &/or licenses	2,000
54100 521	Memberships/ dues/ subscription	1,000
54505 521	Media	5,000
54510 611	Media Books	6,500
Total Operating 6200 Instruct Media Services		\$16,500
Total 6200 Instruct Media Services		\$104,085

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	7,500
40100 330	Travel/conferences	<u>6,000</u>
Total Operating 6400 Instructional Staff Training services		\$13,500
Total 6400 Instructional Staff Training services		\$13,500

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	31,701
12138	160 Sch Clerical Spec II	48,819
12155	110 Sch Administrative Assistant I	19,740
12951	160 Registrar	13,692
12952	160 Bookkeeper	21,133
12953	110 Assistant Principal	84,000
12970	110 Principal Central Campus	60,500
14000	160 Overtime	2,500
15005	291 Supplements	2,627
15015	291 Payment in lieu of benefits	1,201
21000	221 Social Security- matching	21,817
22200	211 Retirement contribution - FRS	14,241
22500	211 ICMA - city portion	7,073
23000	231 Health Insurance	94,046
23100	232 Life Insurance	1,652
24000	241 Workers compensation	3,783
26300	211 General retiree health contrib	885
Total Personnel 7300 School Administration		\$429,410
Operating		
30010	790 Contingency	37,914
31300	311 Professional services-Outside Legal	5,000
31310	310 Prof & Tech Services	2,019
34989	310 Contractual service provider	26,993
40100	330 Travel/conferences	1,500
41400	371 Postage	200
44200	362 Rents- machinery & equipment	756
46250	351 R & M equipment	500
46800	350 Maintenance contracts	2,000
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	3,200
49000	391 Legal/employment ads	200
52590	590 Other Mat'l & Sply	7,000
52650	642 Equip < than \$1000	2,500
52652	692 Software < than \$1000 &/or licenses	37,684
52653	644 Computer equipment < \$1000	16,215
52790	790 Miscellaneous Expense	200
54100	521 Memberships/ dues/ subscription	2,000
Total Operating 7300 School Administration		\$159,019
Total 7300 School Administration		\$588,429

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	<u>428,364</u>
Total Operating 7400 Facilities Acquisition & Construction		\$428,364
Total 7400 Facilities Acquisition & Construction		\$428,364

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	167,223
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	14,764
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	2,235
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,433
52790	790 Miscellaneous Expense	259
52910	580 Commodity Consumption	18,702
Total Operating 7600 Food Services		\$207,104
Capital		
64069	641 Freezer	2,250
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$2,917
Total 7600 Food Services		\$210,021

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	94
34990	310 Contractual services- other	158,605
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	505
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	19,073
45320	320 Insurance & Bond Premium	699
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	24,887
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	127
49105	370 License renewals	37
52540	451 Fuel	23,393
52600	642 Clothing/uniforms	484
52650	642 Equip < than \$1000	421
52790	790 Miscellaneous Expense	715
Total Operating 7800 Pupil Transfer Services		\$230,479
Total 7800 Pupil Transfer Services		\$230,479

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100	312 Accounting and auditing fees	4,032
34500	350 Contract- building maintenance	93,874
34990	310 Contractual services- other	13,888
41370	370 Communications	7,000
43380	380 Pub Ut Svc Othr Energy Sv	8,000
43430	430 Electricity	92,824
44210	360 IT/Telecommunications Services	74,621
45320	320 Insurance & Bond Premium	68,852
46150	350 R & M- land- building & improvement	50,233
46210	682 Energy Savings Project	36,403
46250	351 R & M equipment	500
46800	350 Maintenance contracts	500
49175	794 Administrative fees	118,254
49177	794 Bwd Administrative Fee	4,078
52590	590 Other Mat'l & Sply	300
52650	642 Equip < than \$1000	2,500
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$576,359
Total 7900 Operation of Plant		\$576,359

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2016-17</u>
Personnel		
13190	160 P/T After School Director	35,802
13403	160 P/T Bookkeeper	6,173
13556	160 P/T After School Care	73,792
13683	160 Sch P/T Clerk Spec I	5,336
21000	221 Social Security- matching	9,270
22200	211 Retirement contribution - FRS	9,113
24000	241 Workers compensation	997
Total Personnel 9102 Child Care Supervision		\$140,483
Operating		
31310	310 Prof & Tech Services	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	900
Total Operating 9102 Child Care Supervision		\$2,550
Total 9102 Child Care Supervision		\$143,033
Total Project 552 Elementary Central Campus		\$5,207,119
Total Charter Elementary Schools		\$16,899,344

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	1,490,859
12950	150 Teacher Assistant	59,759
13554	150 P/T Teacher Assistant	8,073
15005	291 Supplements	166,624
15015	291 Payment in lieu of benefits	12,005
21000	221 Social Security- matching	132,961
22200	211 Retirement contribution - FRS	130,445
23000	231 Health Insurance	499,193
23100	232 Life Insurance	5,560
24000	241 Workers compensation	12,801
26300	211 General retiree health contrib	4,865
Total Personnel 5102 4-8 Basic		\$2,523,145
Operating		
31310	310 Prof & Tech Services	24,744
34989	310 Contractual service provider	25,401
46250	351 R & M equipment	3,800
52590	590 Other Mat'l & Sply	15,000
52650	642 Equip < than \$1000	12,100
52653	644 Computer equipment < \$1000	600
52790	790 Miscellaneous Expense	800
54100	521 Memberships/ dues/ subscription	2,000
54520	520 Textbooks	60,000
Total Operating 5102 4-8 Basic		\$144,445
Total 5102 4-8 Basic		\$2,667,590

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures**

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5130	Intensive English/Esol	<u>2016-17</u>
Operating		
52590	590 Other Mat'l & Sply	121
54520	520 Textbooks	<u>300</u>
Total Operating 5130 Intensive English/Esol		\$421
Total 5130 Intensive English/Esol		\$421

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12558	120 Speech Therapist	22,910
12910	120 Chtr Sch Teacher	146,686
13140	140 Temp Sub Teacher	2,000
15005	291 Supplements	11,506
21000	221 Social Security- matching	14,017
22200	211 Retirement contribution - FRS	13,760
23000	231 Health Insurance	61,675
23100	232 Life Insurance	861
24000	241 Workers compensation	1,973
26300	211 General retiree health contrib	533
Total Personnel 5250 Exceptional Student Prog		\$275,921
Operating		
31310	310 Prof & Tech Services	500
34989	310 Contractual service provider	13,305
47100	395 Printing	200
52590	590 Other Mat'l & Sply	550
54520	520 Textbooks	1,000
Total Operating 5250 Exceptional Student Prog		\$15,555
Total 5250 Exceptional Student Prog		\$291,476

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	30,000
21000 221	Social Security- matching	2,295
22200 211	Retirement contribution - FRS	<u>2,256</u>
Total Personnel 5901 Substitute Teachers		\$34,551
Total 5901 Substitute Teachers		\$34,551

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	19,136
12956	130 School Counselor	41,102
15005	291 Supplements	12,208
21000	221 Social Security- matching	5,544
22200	211 Retirement contribution - FRS	5,432
23000	231 Health Insurance	32,206
23100	232 Life Insurance	216
24000	241 Workers compensation	496
26300	211 General retiree health contrib	278
Total Personnel 6120 Guidance Services		\$116,618
Operating		
31310	310 Prof & Tech Services	364
52590	590 Other Mat'l & Sply	1,800
52650	642 Equip < than \$1000	500
Total Operating 6120 Guidance Services		\$2,664
Total 6120 Guidance Services		\$119,282

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12957 130	Media Specialist	71,251
12997 291	Sick leave - annual	2,000
13683 160	Sch P/T Clerk Spec I	8,892
15005 291	Supplements	22,542
21000 221	Social Security- matching	8,015
22200 211	Retirement contribution - FRS	7,695
23000 231	Health Insurance	16,103
23100 232	Life Insurance	255
24000 241	Workers compensation	658
26300 211	General retiree health contrib	139
Total Personnel 6200 Instruct Media Services		\$137,550
Operating		
31310 310	Prof & Tech Services	500
52590 590	Other Mat'l & Sply	1,000
52650 642	Equip < than \$1000	2,500
52652 692	Software < than \$1000 &/or licenses	2,800
52653 644	Computer equipment < \$1000	400
54100 521	Memberships/ dues/ subscription	1,650
54505 521	Media	9,000
54510 611	Media Books	22,500
Total Operating 6200 Instruct Media Services		\$40,350
Total 6200 Instruct Media Services		\$177,900

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	7,650
40100	330 Travel/conferences	<u>6,500</u>
Total Operating 6400 Instructional Staff Training services		\$14,150
Total 6400 Instructional Staff Training services		\$14,150

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	37,223
12138	160 Sch Clerical Spec II	21,092
12155	110 Sch Administrative Assistant I	34,050
12951	160 Registrar	15,600
12952	160 Bookkeeper	19,344
12953	110 Assistant Principal	82,000
12969	110 Principal West Campus	53,500
15005	291 Supplements	1,877
15015	291 Payment in lieu of benefits	6,003
21000	221 Social Security- matching	20,713
22200	211 Retirement contribution - FRS	17,633
22500	211 ICMA - city portion	2,718
23000	231 Health Insurance	64,414
23100	232 Life Insurance	1,326
24000	241 Workers compensation	3,035
26300	211 General retiree health contrib	906
Total Personnel 7300 School Administration		\$381,434
Operating		
30010	790 Contingency	39,225
31300	311 Professional services-Outside Legal	10,000
31310	310 Prof & Tech Services	5,019
34989	310 Contractual service provider	28,587
40100	330 Travel/conferences	1,500
41400	371 Postage	100
44200	362 Rents- machinery & equipment	7,401
46250	351 R & M equipment	2,300
46800	350 Maintenance contracts	5,100
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	1,000
49000	391 Legal/employment ads	2,000
52590	590 Other Mat'l & Sply	7,000
52650	642 Equip < than \$1000	3,734
52652	692 Software < than \$1000 &/or licenses	44,879
52653	644 Computer equipment < \$1000	18,715
54100	521 Memberships/ dues/ subscription	5,900
Total Operating 7300 School Administration		\$195,598
Total 7300 School Administration		\$577,032

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures**

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	<u>856,036</u>
Total Operating 7400 Facilities Acquisition & Construction		\$856,036
Total 7400 Facilities Acquisition & Construction		\$856,036

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	225,153
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	13,176
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	1,900
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,768
52790	790 Miscellaneous Expense	650
52910	580 Commodity Consumption	19,331
Total Operating 7600 Food Services		\$264,466
Capital		
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$667
Total 7600 Food Services		\$265,133

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	98
34990	310 Contractual services- other	163,887
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	522
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	19,709
45320	320 Insurance & Bond Premium	723
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	25,716
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	131
49105	370 License renewals	39
52540	451 Fuel	22,834
52600	642 Clothing/uniforms	500
52650	642 Equip < than \$1000	435
52790	790 Miscellaneous Expense	739
Total Operating 7800 Pupil Transfer Services		\$236,772
Total 7800 Pupil Transfer Services		\$236,772

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100 312	Accounting and auditing fees	4,032
34500 350	Contract- building maintenance	82,838
34990 310	Contractual services- other	13,280
41370 370	Communications	7,268
43380 380	Pub Ut Svc Othr Energy Sv	9,000
43430 430	Electricity	117,454
44210 360	IT/Telecommunications Services	77,132
45320 320	Insurance & Bond Premium	71,145
46150 350	R & M- land- building & improvement	64,928
46210 682	Energy Savings Project	31,261
46250 351	R & M equipment	2,000
46800 350	Maintenance contracts	630
49175 794	Administrative fees	119,354
49177 794	Bwd Administrative Fee	4,179
52590 590	Other Mat'l & Sply	300
52650 642	Equip < than \$1000	1,500
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$606,801
Total 7900 Operation of Plant		\$606,801

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
9900	Athletics	<u>2016-17</u>
Personnel		
15005 291	Supplements	5,208
21000 221	Social Security- matching	400
22200 211	Retirement contribution - FRS	336
22500 211	ICMA - city portion	48
Total Personnel 9900 Athletics		\$5,992
Operating		
31310 310	Prof & Tech Services	1,000
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
Total Operating 9900 Athletics		\$5,400
Total 9900 Athletics		\$11,392
Total Project 553 Middle West Campus		\$5,858,536

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	1,705,818
12950	150 Teacher Assistant	15,729
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	5,000
13554	150 P/T Teacher Assistant	25,836
15005	291 Supplements	220,468
15015	291 Payment in lieu of benefits	16,807
21000	221 Social Security- matching	152,305
22200	211 Retirement contribution - FRS	123,555
22500	211 ICMA - city portion	25,404
23000	231 Health Insurance	499,193
23100	232 Life Insurance	6,174
24000	241 Workers compensation	14,356
26300	211 General retiree health contrib	5,143
Total Personnel 5102 4-8 Basic		\$2,816,288
Operating		
31310	310 Prof & Tech Services	1,500
34989	310 Contractual service provider	26,611
44200	362 Rents- machinery & equipment	2,400
46250	351 R & M equipment	5,500
46800	350 Maintenance contracts	2,800
52590	590 Other Mat'l & Sply	35,000
52650	642 Equip < than \$1000	9,500
52653	644 Computer equipment < \$1000	5,000
52790	790 Miscellaneous Expense	750
54100	521 Memberships/ dues/ subscription	3,000
54520	520 Textbooks	120,894
Total Operating 5102 4-8 Basic		\$212,955
Capital		
64400	641 Other equipment	9,200
Total Capital 5102 4-8 Basic		\$9,200
Total 5102 4-8 Basic		\$3,038,443

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5130	Intensive English/Esol	<u>2016-17</u>
Operating		
52590	590 Other Mat'l & Sply	500
54520	520 Textbooks	<u>1,000</u>
Total Operating 5130 Intensive English/Esol		\$1,500
Total 5130 Intensive English/Esol		\$1,500

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12558	120 Speech Therapist	23,469
12910	120 Chtr Sch Teacher	129,040
13140	140 Temp Sub Teacher	500
15005	291 Supplements	25,566
21000	221 Social Security- matching	13,669
22200	211 Retirement contribution - FRS	12,080
22500	211 ICMA - city portion	1,318
23000	231 Health Insurance	45,734
23100	232 Life Insurance	730
24000	241 Workers compensation	1,674
26300	211 General retiree health contrib	395
Total Personnel 5250 Exceptional Student Prog		\$254,175
Operating		
31310	310 Prof & Tech Services	12,000
34989	310 Contractual service provider	11,721
46250	351 R & M equipment	200
52590	590 Other Mat'l & Sply	350
52650	642 Equip < than \$1000	500
Total Operating 5250 Exceptional Student Prog		\$24,771
Total 5250 Exceptional Student Prog		\$278,946

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	55,000
21000 221	Social Security- matching	4,208
22200 211	Retirement contribution - FRS	4,136
Total Personnel 5901 Substitute Teachers		\$63,344
Total 5901 Substitute Teachers		\$63,344

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12956 130	School Counselor	42,160
15005 291	Supplements	8,757
21000 221	Social Security- matching	3,898
22200 211	Retirement contribution - FRS	3,819
23000 231	Health Insurance	16,103
23100 232	Life Insurance	151
24000 241	Workers compensation	346
26300 211	General retiree health contrib	139
Total Personnel 6120 Guidance Services		\$75,373
Operating		
31310 310	Prof & Tech Services	364
52590 590	Other Mat'l & Sply	8,000
52650 642	Equip < than \$1000	200
Total Operating 6120 Guidance Services		\$8,564
Total 6120 Guidance Services		\$83,937

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12957 130	Media Specialist	42,160
15005 291	Supplements	6,351
21000 221	Social Security- matching	3,713
22200 211	Retirement contribution - FRS	3,641
23000 231	Health Insurance	16,103
23100 232	Life Insurance	151
24000 241	Workers compensation	346
26300 211	General retiree health contrib	139
Total Personnel 6200 Instruct Media Services		\$72,604
Operating		
31310 310	Prof & Tech Services	850
41400 371	Postage	250
46250 351	R & M equipment	3,000
52590 590	Other Mat'l & Sply	1,500
52650 642	Equip < than \$1000	5,000
52652 692	Software < than \$1000 &/or licenses	2,500
54100 521	Memberships/ dues/ subscription	3,200
54505 521	Media	6,500
54510 611	Media Books	20,300
Total Operating 6200 Instruct Media Services		\$43,100
Total 6200 Instruct Media Services		\$115,704

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	6,000
40100 330	Travel/conferences	<u>3,000</u>
Total Operating 6400 Instructional Staff Training services		\$9,000
Total 6400 Instructional Staff Training services		\$9,000

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	39,782
12138	160 Sch Clerical Spec II	46,489
12155	110 Sch Administrative Assistant I	19,740
12951	160 Registrar	15,600
12952	160 Bookkeeper	21,133
12953	110 Assistant Principal	88,000
12970	110 Principal Central Campus	60,500
13683	160 Sch P/T Clerk Spec I	8,892
14000	160 Overtime	3,000
15005	291 Supplements	2,876
15015	291 Payment in lieu of benefits	4,803
21000	221 Social Security- matching	23,724
22200	211 Retirement contribution - FRS	17,907
22500	211 ICMA - city portion	5,238
23000	231 Health Insurance	80,519
23100	232 Life Insurance	1,684
24000	241 Workers compensation	3,927
26300	211 General retiree health contrib	978
Total Personnel 7300 School Administration		\$444,792
Operating		
30010	790 Contingency	42,443
31300	311 Professional services-Outside Legal	7,500
31310	310 Prof & Tech Services	2,019
34989	310 Contractual service provider	26,995
40100	330 Travel/conferences	1,500
41400	371 Postage	200
44200	362 Rents- machinery & equipment	756
46250	351 R & M equipment	500
46800	350 Maintenance contracts	2,000
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	3,500
49000	391 Legal/employment ads	500
52590	590 Other Mat'l & Sply	7,250
52650	642 Equip < than \$1000	4,000
52652	692 Software < than \$1000 &/or licenses	53,543
52653	644 Computer equipment < \$1000	16,215
54100	521 Memberships/ dues/ subscription	7,500
Total Operating 7300 School Administration		\$189,559
Total 7300 School Administration		\$634,351

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	<u>413,093</u>
Total Operating 7400 Facilities Acquisition & Construction		\$413,093
Total 7400 Facilities Acquisition & Construction		\$413,093

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	239,659
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	14,764
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	1,610
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,433
52790	790 Miscellaneous Expense	557
52910	580 Commodity Consumption	20,140
Total Operating 7600 Food Services		\$280,651
Capital		
64069	641 Freezer	2,250
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$2,917
Total 7600 Food Services		\$283,568

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	102
34990	310 Contractual services- other	170,828
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	544
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	20,544
45320	320 Insurance & Bond Premium	753
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	26,805
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	136
49105	370 License renewals	40
52540	451 Fuel	22,834
52600	642 Clothing/uniforms	521
52650	642 Equip < than \$1000	453
52790	790 Miscellaneous Expense	770
Total Operating 7800 Pupil Transfer Services		\$245,769
Total 7800 Pupil Transfer Services		\$245,769

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100	312 Accounting and auditing fees	4,032
34500	350 Contract- building maintenance	93,624
34990	310 Contractual services- other	13,888
41370	370 Communications	7,035
43380	380 Pub Ut Svc Othr Energy Sv	5,500
43430	430 Electricity	92,825
44210	360 IT/Telecommunications Services	80,361
45320	320 Insurance & Bond Premium	74,159
46150	350 R & M- land- building & improvement	35,233
46210	682 Energy Savings Project	36,403
46250	351 R & M equipment	1,000
46800	350 Maintenance contracts	500
49175	794 Administrative fees	119,354
49177	794 Bwd Administrative Fee	4,179
52590	590 Other Mat'l & Sply	300
52650	642 Equip < than \$1000	1,000
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$569,893
Total 7900 Operation of Plant		\$569,893

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures**

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
9900	Athletics	<u>2016-17</u>
Personnel		
15005 291	Supplements	5,208
21000 221	Social Security- matching	400
22200 211	Retirement contribution - FRS	336
22500 211	ICMA - city portion	48
Total Personnel 9900 Athletics		\$5,992
Operating		
31310 310	Prof & Tech Services	1,250
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
Total Operating 9900 Athletics		\$5,650
Total 9900 Athletics		\$11,642
Total Project 554 Middle Central Campus		\$5,749,190
Total Charter Middle Schools		\$11,607,726

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	657,747
15005	291 Supplements	52,213
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	54,698
22200	211 Retirement contribution - FRS	53,701
23000	231 Health Insurance	225,442
23100	232 Life Insurance	2,358
24000	241 Workers compensation	5,404
26300	211 General retiree health contrib	2,224
Total Personnel 5102 4-8 Basic		\$1,058,589
Operating		
52590	590 Other Mat'l & Sply	11,500
54520	590 Textbooks	21,100
Total Operating 5102 4-8 Basic		\$32,600
Total 5102 4-8 Basic		\$1,091,189

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5103	9-12 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	3,530,801
12996	291 Sick leave - retire/term	15,000
12997	291 Sick leave - annual	15,000
15005	291 Supplements	440,474
15015	291 Payment in lieu of benefits	21,609
21000	221 Social Security- matching	307,876
22200	211 Retirement contribution - FRS	275,811
22500	211 ICMA - city portion	23,989
23000	231 Health Insurance	1,223,828
23100	232 Life Insurance	12,661
24000	241 Workers compensation	29,008
26300	211 General retiree health contrib	11,815
Total Personnel 5103 9-12 Basic		\$5,907,872
Operating		
31310	310 Prof & Tech Services	158,890
41400	371 Postage	5,500
46250	351 R & M equipment	3,500
46800	350 Maintenance contracts	4,000
47100	395 Printing	3,000
52000	590 Operating supplies	45,600
52150	590 First aid, safety equip & supplies	750
52182	513 Testing material	166,190
52650	642 Equip < than \$1000	15,000
52652	692 Software < than \$1000 &/or licenses	20,068
52653	644 Computer equipment < \$1000	18,600
54100	521 Memberships/ dues/ subscription	8,473
54520	520 Textbooks	168,000
Total Operating 5103 9-12 Basic		\$617,571
Total 5103 9-12 Basic		\$6,525,443

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12125 160	Sch Clerical Spec I	15,117
12910 120	Chtr Sch Teacher	162,949
15005 291	Supplements	10,451
21000 221	Social Security- matching	14,426
22200 211	Retirement contribution - FRS	14,165
23000 231	Health Insurance	80,515
23100 232	Life Insurance	642
24000 241	Workers compensation	1,464
26300 211	General retiree health contrib	556
Total Personnel 5250 Exceptional Student Prog		\$300,285
Operating		
31310 310	Prof & Tech Services	38,770
34989 310	Contractual service provider	45,832
52000 590	Operating supplies	1,250
52182 513	Testing material	500
52650 642	Equip < than \$1000	300
54520 520	Textbooks	500
Total Operating 5250 Exceptional Student Prog		\$87,152
Total 5250 Exceptional Student Prog		\$387,437

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5300	Vocational 6-12	<u>2016-17</u>
Personnel		
12910 120	Chtr Sch Teacher	78,000
15005 291	Supplements	3,650
21000 221	Social Security- matching	6,248
22200 211	Retirement contribution - FRS	6,136
23000 231	Health Insurance	32,206
23100 232	Life Insurance	280
24000 241	Workers compensation	640
26300 211	General retiree health contrib	278
Total Personnel 5300 Vocational 6-12		\$127,438
Operating		
46250 351	R & M equipment	1,000
52000 590	Operating supplies	4,100
52650 642	Equip < than \$1000	400
52652 692	Software < than \$1000 &/or licenses	5,000
52653 644	Computer equipment < \$1000	1,600
54520 520	Textbooks	3,000
Total Operating 5300 Vocational 6-12		\$15,100
Total 5300 Vocational 6-12		\$142,538

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	63,000
21000 221	Social Security- matching	4,820
22200 211	Retirement contribution - FRS	4,738
Total Personnel 5901 Substitute Teachers		\$72,558
Total 5901 Substitute Teachers		\$72,558

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5919	School/Other	<u>2016-17</u>
Personnel		
13135	140 BTU sub	1,000
13140	140 Temp Sub Teacher	35,000
21000	221 Social Security- matching	2,755
22200	211 Retirement contribution - FRS	<u>2,708</u>
Total Personnel 5919 School/Other		\$41,463
Total 5919 School/Other		\$41,463

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	23,546
12941	160 High School Registrar	41,496
12943	130 Guidance Director	47,256
12956	130 School Counselor	200,011
15005	291 Supplements	34,277
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	26,709
22200	211 Retirement contribution - FRS	26,201
23000	231 Health Insurance	112,721
23100	232 Life Insurance	1,119
24000	241 Workers compensation	2,566
26300	211 General retiree health contrib	1,112
Total Personnel 6120 Guidance Services		\$519,415
Operating		
31310	310 Prof & Tech Services	500
47100	395 Printing	1,500
52000	590 Operating supplies	2,000
52650	642 Equip < than \$1000	250
Total Operating 6120 Guidance Services		\$4,250
Total 6120 Guidance Services		\$523,665

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12125 160	Sch Clerical Spec I	14,311
12957 130	Media Specialist	42,160
15005 291	Supplements	3,579
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	4,780
22200 211	Retirement contribution - FRS	4,690
23000 231	Health Insurance	16,103
23100 232	Life Insurance	202
24000 241	Workers compensation	464
26300 211	General retiree health contrib	278
Total Personnel 6200 Instruct Media Services		\$88,968
Operating		
46250 351	R & M equipment	550
52000 590	Operating supplies	3,709
52650 642	Equip < than \$1000	3,155
52652 692	Software < than \$1000 &/or licenses	1,300
52653 644	Computer equipment < \$1000	1,665
54505 521	Media	2,340
54510 611	Media Books	21,050
Total Operating 6200 Instruct Media Services		\$33,769
Total 6200 Instruct Media Services		\$122,737

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6303	ESE Specialist	<u>2016-17</u>
Personnel		
12935	120 ESE Specialist	41,102
15005	291 Supplements	12,768
21000	221 Social Security- matching	4,124
22200	211 Retirement contribution - FRS	4,035
23000	231 Health Insurance	16,103
23100	232 Life Insurance	147
24000	241 Workers compensation	338
26300	211 General retiree health contrib	139
Total Personnel 6303 ESE Specialist		\$78,756
Total 6303 ESE Specialist		\$78,756

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	6,200
40100 330	Travel/conferences	<u>16,117</u>
Total Operating 6400 Instructional Staff Training services		\$22,317
Total 6400 Instructional Staff Training services		\$22,317

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12125	160 Sch Clerical Spec I	60,904
12942	110 High School Assistant Principal	256,000
12949	120 Behavior Specialist	80,881
12953	110 Assistant Principal	76,000
12954	110 Principal High School	125,000
12960	160 Receptionist	35,797
12997	291 Sick leave - annual	12,000
15005	291 Supplements	28,289
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	51,639
22200	211 Retirement contribution - FRS	46,670
22500	211 ICMA - city portion	3,329
23000	231 Health Insurance	161,030
23100	232 Life Insurance	2,275
24000	241 Workers compensation	5,212
26300	211 General retiree health contrib	1,529
Total Personnel 7300 School Administration		\$948,956
Operating		
30010	790 Contingency	106,998
31300	311 Professional services-Outside Legal	15,000
31310	310 Prof & Tech Services	10,519
34989	310 Contractual service provider	85,039
34990	310 Contractual services- other	500
40100	330 Travel/conferences	1,000
41400	371 Postage	250
44200	362 Rents- machinery & equipment	13,095
46250	351 R & M equipment	2,000
46800	350 Maintenance contracts	17,459
46801	350 I.T. Maintenance contracts	13,138
47100	395 Printing	5,500
49000	391 Legal/employment ads	1,500
49104	370 License fees	800
52000	590 Operating supplies	10,000
52590	590 Other Mat'l & Sply	10,500
52650	642 Equip < than \$1000	3,880
52652	692 Software < than \$1000 &/or licenses	42,213
52653	644 Computer equipment < \$1000	34,468
54100	521 Memberships/ dues/ subscription	2,335
Total Operating 7300 School Administration		\$376,194
Total 7300 School Administration		\$1,325,150

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	3,130,190
Total Operating 7400 Facilities Acquisition & Construction		\$3,130,190
Total 7400 Facilities Acquisition & Construction		\$3,130,190

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	714,112
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	2,000
43430	430 Electricity	21,405
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	4,000
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	700
52790	790 Miscellaneous Expense	655
52910	580 Commodity Consumption	60,390
Total Operating 7600 Food Services		\$804,824
Capital		
64115	641 Kitchen equipment	2,000
64151	641 Oven	7,500
64185	641 Refrigerator	12,420
Total Capital 7600 Food Services		\$21,920
Total 7600 Food Services		\$826,744

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	304
34990	310 Contractual services- other	512,031
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	1,629
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	61,580
45320	320 Insurance & Bond Premium	2,258
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	300
46300	351 R & M motor vehicles	80,354
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	408
49105	370 License renewals	119
52540	451 Fuel	39,991
52600	642 Clothing/uniforms	1,561
52650	642 Equip < than \$1000	1,358
52790	790 Miscellaneous Expense	2,308
Total Operating 7800 Pupil Transfer Services		\$705,490
Total 7800 Pupil Transfer Services		\$705,490

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7900	Operation of Plant	<u>2016-17</u>
Personnel		
12961 160	Security	52,875
14000 160	Overtime	1,000
15005 291	Supplements	1,800
21000 221	Social Security- matching	4,262
22200 211	Retirement contribution - FRS	4,114
23000 231	Health Insurance	48,309
23100 232	Life Insurance	190
24000 241	Workers compensation	434
26300 211	General retiree health contrib	417
Total Personnel 7900 Operation of Plant		\$113,401
Operating		
32100 312	Accounting and auditing fees	4,032
34500 350	Contract- building maintenance	339,055
34989 310	Contractual service provider	41,664
34990 310	Contractual services- other	68,311
41370 370	Communications	10,000
43380 380	Pub Ut Svc Othr Energy Sv	49,000
43430 430	Electricity	509,336
44210 360	IT/Telecommunications Services	240,963
45320 320	Insurance & Bond Premium	222,280
46150 350	R & M- land- building & improvement	131,240
46210 682	Energy Savings Project	113,772
46250 351	R & M equipment	2,100
46800 350	Maintenance contracts	5,145
49175 794	Administrative fees	397,089
49177 794	Bwd Administrative Fee	12,659
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	12,225
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$2,159,871
Capital		
64204 621	TV-Closed Circuit/Security Camera	257,855
Total Capital 7900 Operation of Plant		\$257,855
Total 7900 Operation of Plant		\$2,531,127

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
9102	Child Care Supervision	<u>2016-17</u>
Personnel		
15005 291	Supplements	6,750
21000 221	Social Security- matching	517
22200 211	Retirement contribution - FRS	508
	Total Personnel 9102 Child Care Supervision	\$7,775
	Total 9102 Child Care Supervision	\$7,775

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
9900	Athletics	<u>2016-17</u>
Personnel		
12018 110	Assistant Athletic Director	38,834
15005 291	Supplements	34,675
15116 291	Cell Phone Pay	600
21000 221	Social Security- matching	5,675
22200 211	Retirement contribution - FRS	5,480
23000 231	Health Insurance	16,103
23100 232	Life Insurance	139
24000 241	Workers compensation	319
26300 211	General retiree health contrib	139
Total Personnel 9900 Athletics		\$101,964
Operating		
31310 310	Prof & Tech Services	43,734
34989 310	Contractual service provider	48,993
40100 330	Travel/conferences	500
46250 351	R & M equipment	4,200
52000 590	Operating supplies	3,275
52150 590	First aid, safety equip & supplies	1,300
52600 642	Clothing/uniforms	37,145
52650 642	Equip < than \$1000	30,069
54100 521	Memberships/ dues/ subscription	5,000
Total Operating 9900 Athletics		\$174,216
Total 9900 Athletics		\$276,180

Total Academic Village Charter School	\$17,810,759
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City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5101	K-3 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	1,049,257
12997	291 Sick leave - annual	2,500
13554	150 P/T Teacher Assistant	90,426
15005	291 Supplements	104,023
15015	291 Payment in lieu of benefits	7,203
21000	221 Social Security- matching	96,942
22200	211 Retirement contribution - FRS	89,489
22500	211 ICMA - city portion	5,459
23000	231 Health Insurance	333,178
23100	232 Life Insurance	4,113
24000	241 Workers compensation	10,158
26300	211 General retiree health contrib	3,338
Total Personnel 5101 K-3 Basic		\$1,796,086
Operating		
52182	513 Testing material	500
52590	590 Other Mat'l & Sply	18,000
52650	642 Equip < than \$1000	2,000
52653	644 Computer equipment < \$1000	200
54100	521 Memberships/ dues/ subscription	6,050
54520	520 Textbooks	55,900
Total Operating 5101 K-3 Basic		\$82,650
Total 5101 K-3 Basic		\$1,878,736

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5102	4-8 Basic	<u>2016-17</u>
Personnel		
12910	120 Chtr Sch Teacher	532,469
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	51,672
15005	291 Supplements	32,367
15015	291 Payment in lieu of benefits	9,604
21000	221 Social Security- matching	50,001
22200	211 Retirement contribution - FRS	43,856
22500	211 ICMA - city portion	5,200
23000	231 Health Insurance	133,816
23100	232 Life Insurance	2,619
24000	241 Workers compensation	6,414
26300	211 General retiree health contrib	1,666
Total Personnel 5102 4-8 Basic		\$870,184
Operating		
46250	351 R & M equipment	500
52182	513 Testing material	250
52590	590 Other Mat'l & Sply	11,000
52650	642 Equip < than \$1000	1,700
54100	521 Memberships/ dues/ subscription	5,000
54520	520 Textbooks	38,375
Total Operating 5102 4-8 Basic		\$56,825
Total 5102 4-8 Basic		\$927,009

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5250	Exceptional Student Prog	<u>2016-17</u>
Personnel		
12558	120 Speech Therapist	40,073
12910	120 Chtr Sch Teacher	279,628
13140	140 Temp Sub Teacher	7,500
13554	150 P/T Teacher Assistant	15,824
13559	120 P/T Certified Teacher	57,200
15005	291 Supplements	28,260
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	33,162
22200	211 Retirement contribution - FRS	29,134
22500	211 ICMA - city portion	3,416
23000	231 Health Insurance	85,991
23100	232 Life Insurance	1,315
24000	241 Workers compensation	3,611
26300	211 General retiree health contrib	1,020
Total Personnel 5250 Exceptional Student Prog		\$590,936
Operating		
31310	310 Prof & Tech Services	79,400
34989	310 Contractual service provider	23,684
52590	590 Other Mat'l & Sply	4,000
52650	642 Equip < than \$1000	1,500
52653	644 Computer equipment < \$1000	450
54520	520 Textbooks	6,000
Total Operating 5250 Exceptional Student Prog		\$115,034
Total 5250 Exceptional Student Prog		\$705,970

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5901	Substitute Teachers	<u>2016-17</u>
Personnel		
13140 140	Temp Sub Teacher	40,000
21000 221	Social Security- matching	3,060
22200 211	Retirement contribution - FRS	3,008
	Total Personnel 5901 Substitute Teachers	\$46,068
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	Total 5901 Substitute Teachers	\$46,068
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City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6120	Guidance Services	<u>2016-17</u>
Personnel		
12956 130	School Counselor	45,820
15005 291	Supplements	8,001
21000 221	Social Security- matching	4,120
22200 211	Retirement contribution - FRS	4,038
23000 231	Health Insurance	16,103
23100 232	Life Insurance	164
24000 241	Workers compensation	376
26300 211	General retiree health contrib	139
Total Personnel 6120 Guidance Services		\$78,761
Operating		
52590 590	Other Mat'l & Sply	500
Total Operating 6120 Guidance Services		\$500
Total 6120 Guidance Services		\$79,261

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6200	Instruct Media Services	<u>2016-17</u>
Personnel		
12957 130	Media Specialist	39,470
15005 291	Supplements	2,780
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	3,417
22200 211	Retirement contribution - FRS	3,352
23100 232	Life Insurance	142
24000 241	Workers compensation	324
26300 211	General retiree health contrib	139
Total Personnel 6200 Instruct Media Services		\$52,025
Operating		
52590 590	Other Mat'l & Sply	1,000
54510 611	Media Books	6,519
Total Operating 6200 Instruct Media Services		\$7,519
Total 6200 Instruct Media Services		\$59,544

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6400	Instructional Staff Training services	<u>2016-17</u>
Operating		
31310 310	Prof & Tech Services	7,300
40100 330	Travel/conferences	<u>8,200</u>
Total Operating 6400 Instructional Staff Training services		\$15,500
Total 6400 Instructional Staff Training services		\$15,500

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7300	School Administration	<u>2016-17</u>
Personnel		
12155 110	Sch Administrative Assistant I	37,919
12952 160	Bookkeeper	32,386
12953 110	Assistant Principal	84,000
12973 110	Principal Pembroke Shores	115,000
12997 291	Sick leave - annual	2,500
13683 160	Sch P/T Clerk Spec I	8,892
14000 160	Overtime	1,000
15005 291	Supplements	2,000
15015 291	Payment in lieu of benefits	4,802
21000 221	Social Security- matching	22,032
22200 211	Retirement contribution - FRS	18,395
22500 211	ICMA - city portion	3,029
23000 231	Health Insurance	32,206
23100 232	Life Insurance	965
24000 241	Workers compensation	2,285
26300 211	General retiree health contrib	556
Total Personnel 7300 School Administration		\$367,967
Operating		
30010 790	Contingency	43,784
31300 311	Professional services-Outside Legal	7,600
31310 310	Prof & Tech Services	5,019
34989 310	Contractual service provider	106,057
41400 371	Postage	1,000
44200 362	Rents- machinery & equipment	4,950
46250 351	R & M equipment	1,100
46800 350	Maintenance contracts	7,350
46801 350	I.T. Maintenance contracts	13,138
47100 395	Printing	1,500
49000 391	Legal/employment ads	500
52590 590	Other Mat'l & Sply	7,000
52650 642	Equip < than \$1000	2,000
52652 692	Software < than \$1000 &/or licenses	47,398
52653 644	Computer equipment < \$1000	19,805
54100 521	Memberships/ dues/ subscription	1,000
Total Operating 7300 School Administration		\$269,201
Total 7300 School Administration		\$637,168

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7400	Facilities Acquisition & Construction	<u>2016-17</u>
Operating		
44360	360 Rentals	615,529
	Total Operating 7400 Facilities Acquisition & Construction	\$615,529
	Total 7400 Facilities Acquisition & Construction	\$615,529

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7600	Food Services	<u>2016-17</u>
Operating		
31310	310 Prof & Tech Services	228,199
41370	370 Communications	262
43380	380 Pub Ut Svc Othr Energ Sv	926
43430	430 Electricity	11,318
46150	350 R & M- land- building & improvement	300
46250	351 R & M equipment	926
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,268
52790	790 Miscellaneous Expense	557
52910	580 Commodity Consumption	20,350
Total Operating 7600 Food Services		\$265,106
Capital		
64115	641 Kitchen equipment	667
Total Capital 7600 Food Services		\$667
Total 7600 Food Services		\$265,773

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7800	Pupil Transfer Services	<u>2016-17</u>
Operating		
34300	390 Contract- laundry & cleaning	103
34990	310 Contractual services- other	172,488
41370	370 Communications	350
43380	380 Pub Ut Svc Othr Energy Sv	549
43430	430 Electricity	645
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	20,742
45320	320 Insurance & Bond Premium	761
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	27,066
46800	350 Maintenance contracts	150
49000	391 Legal/employment ads	138
49105	370 License renewals	41
52540	451 Fuel	31,411
52600	642 Clothing/uniforms	526
52650	642 Equip < than \$1000	458
52790	790 Miscellaneous Expense	778
Total Operating 7800 Pupil Transfer Services		\$256,597
Total 7800 Pupil Transfer Services		\$256,597

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7900	Operation of Plant	<u>2016-17</u>
Operating		
32100	312 Accounting and auditing fees	4,032
34500	350 Contract- building maintenance	124,340
34990	310 Contractual services- other	13,876
41370	370 Communications	7,000
43380	380 Pub Ut Svc Othr Energy Sv	5,700
43430	430 Electricity	95,404
44210	360 IT/Telecommunications Services	81,198
45320	320 Insurance & Bond Premium	74,880
46150	350 R & M- land- building & improvement	66,139
46210	682 Energy Savings Project	58,875
46250	351 R & M equipment	750
46800	350 Maintenance contracts	1,575
49175	794 Administrative fees	151,009
49176	794 FSU Administrative Fee	250,000
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	2,500
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$938,278
Capital		
64204	621 TV-Closed Circuit/Security Camera	86,890
Total Capital 7900 Operation of Plant		\$86,890
Total 7900 Operation of Plant		\$1,025,168

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
9102	Child Care Supervision	<u>2016-17</u>
Personnel		
13190	160 P/T After School Director	35,802
13403	160 P/T Bookkeeper	6,173
13556	160 P/T After School Care	78,404
21000	221 Social Security- matching	9,214
22200	211 Retirement contribution - FRS	9,058
24000	241 Workers compensation	991
Total Personnel 9102 Child Care Supervision		\$139,642
Operating		
34989	310 Contractual service provider	9,005
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	400
Total Operating 9102 Child Care Supervision		\$9,905
Total 9102 Child Care Supervision		\$149,547
Total FSU Charter Schools		\$6,661,870

Glossary

Adequate Yearly Progress (AYP) – The national measure which is based on a different breakdown of the same data used to determine FCAT scores.

Account – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

Accounting Principles Board (APB) – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

Accounting System – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

Activity – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

Annualize – To adjust or calculate to reflect a rate or cost for a full year.

Appropriated Budget – The expenditure authority created by the appropriation bills or resolutions that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

Appropriation – A legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Resolution – The official enactment by the Governing Board establishing the legal authority for the Charter Schools to obligate and expend resources.

Asset – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

AV – Academic Village

AVCS – Academic Village Charter School

AVCHS – Academic Village Charter High School

AVCMS – Academic Village Charter Middle School

Balanced Budget – A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

Basis of Accounting – The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

BSA – Base Student Allocation

Bond – Debt investment in which an investor loans money to an entity which borrows the funds for a defined period of time at a variable or fixed interest rate

Budget – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document, which communicates programmatic goals and objectives and the anticipated means for achieving them.

Budget Calendar – The schedule of target dates that the Charter Schools follow in the preparation of preliminary budgets and the adoption of the final budget.

Budget Message – An executive-level overview of the proposed budget delivered by the Charter School Principals to the Charter Board and City Commissioners. It discusses the major Charter School issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the Charter Schools objectives. The budget message is normally the first comprehensive public statement of the Charter Schools plan for the upcoming fiscal year.

Budgetary Basis of Accounting – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budgetary Control – The control or management of a Charter School in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. The level of budgetary controls that is the point at which expenditures cannot legally exceed the appropriated amount.

Capital Assets – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called “fixed assets”, and may include land; improvements to land; easements; buildings; building improvements; machinery; equipment; vehicles; infrastructure; works of art and historical treasures; and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

Capital Budget – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

Capital Expenditures – See “Capital Outlay”.

Capital Improvements Program (CIP) – All capital expenditures planned for the next five years. The program specifies both proposed projects and the resources estimated to be available to fund projected expenditures.

Capital Outlay – All charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year.

Cash Basis of Accounting – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

Chart of Accounts – The classification system used by a City to organize the accounting records. Sometimes referred to as a UDAK (user defined accounting key).

Charter School - A K-12 school system operated by the City of Pembroke Pines.

Contractual Services – Services rendered to a school by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, and professional consulting services.

DOE – Department of Education

Deficit – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

Depreciation – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursements – The payment of monies by the City from a bank account or cash fund.

ECM – Energy Conservation Measure. An ECM is a project conducted or technology implemented that reduces the consumption of energy in a facility.

ESE – Exceptional Student Education

Employee (or Fringe) Benefits – Contributions made by a Charter School to meet commitments or obligations for employee fringe benefits. Included are the Charter School's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

End of Course Exam (EOC) – The means of standardized testing in the secondary public schools of Florida.

Expenditure – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as “Other Financing Uses”.

Expense – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of the fund.

FCAT 2.0 – (Florida Comprehensive Assessment Test 2.0)-The means of standardized testing in the primary and secondary public schools of Florida.

FEFP – (Florida Education Finance Program) - Revenues received from State sources.

Fiduciary Fund – Funds that contain resources held by a government but belonging to individuals or entities other than the government

FSA - (Florida State Assessment) – The means of standardized testing that replaced FCAT 2.0 standardized tests for Reading, Writing and Math subjects starting the 2014-15 school year.

FSS – (Florida State Standards) – The State’s foundational expectations of what all students are expected to know and be able to do in each grade from kindergarten through 12th grade.

FSU – Florida State University

FTE – (Full-time Equivalent) - Used to calculate enrollment for purposes of funding.

Financial Accounting Standards Board (FASB) – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors, to state and local governments.

Fiscal Policy – A Charter Schools’ policies with respect to revenues, spending, and debt management as these relate to Charter School services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of Charter School budgets and their funding.

Fiscal Year – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City’s fiscal year runs from October 1st to September 30th. The Charter School’s fiscal year runs from July 1st to June 30th.

Fixed Assets – See “Capital Assets”.

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a Charter School is responsible (e.g., K-3 Basic, 4-8 Basic).

Fund – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses, which are segregated for the purpose of carrying out a specific purpose or range of activities.

Fund Balance – The difference between assets and liabilities reported in a Charter School fund.

GAAP – (Generally Accepted Accounting Principles) The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

Goal – A statement of broad direction, purpose or intent based on the needs of the schools. An objective to be achieved assuring the fulfillment of program purposes.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Governmental Funds – Funds that are used to provide information on near-term inflows, outflows, and balances of spendable resources.

Government Finance Officers Association (GFOA) – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Grants – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

IDEA - Individuals with Disabilities Education Act

Interfund Transfers – Flows of assets (such as cash or goods) between funds of the Charter Schools.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

Internal Service Charges – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers’ compensation or liability insurance.

Line-item Budget – A detailed expense or expenditure budget, generally classified by object within each function.

Materials and Supplies – Expendable materials and operating supplies necessary to conduct school operations.

Modified Accrual Basis of Accounting – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

NGSSS – (Next Generation Sunshine State Standards) – State standards that specify the challenging content Florida students are expected know and be able to do.

NSSE – National Study of School Evaluation

Object of Expenditure – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, books, and copy machine.

Objective – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

Operating Expenses – The cost for personnel, materials and equipment required for a school to function.

Operating Revenues – Funds that the Charter Schools receive as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Miscellaneous Revenues – Includes miscellaneous revenue items and often includes investment income.

Output Indicator – A unit of work accomplished, without reference to the resources required to do the work (e.g., number of students, number of full time employees). Output indicators do not reflect the effectiveness or efficiency of the work performed.

PPCES – Pembroke Pines Charter Elementary School

PPCHS – Pembroke Pines Charter High School

PPCMS – Pembroke Pines Charter Middle School

Performance Budget – A budget format that relates the input of resources and the output of services for each Charter School individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

Performance Indicators – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific schools or programs.

Performance Measure – Data collected to determine how effective or efficient a school is in achieving its objectives.

Personnel Services – Expenditures for salaries, wages, and fringe benefits of the school’s employees.

Proprietary Fund – Fund used to account for a government’s ongoing organizations and activities that are similar to businesses found in the private sector.

Receipts – Cash received by the City.

Reserve – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year, or to earmark a portion of a governmental fund’s net assets that is not available for appropriation.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – A supply of available inputs including amounts available for appropriation such as estimated revenues, fund transfers, and beginning balances.

Revenue – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

SACS – Southern Association of Colleges and Schools

SRO – Student Resource Officer

Shared Revenue – Revenue that is earned by one governmental unit but that are shared, usually on a predetermined basis, with other units or classes of governments.

Source of Revenue – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

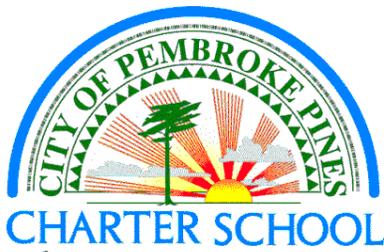
Special Revenue Fund – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Status Quo Budget – To maintain the existing level of service in the current budget

TMP – Technology Modernization Project.

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.



Join us - excel with us

City of Pembroke Pines, Florida

Charter School

FY 2016-17

Adopted Budget